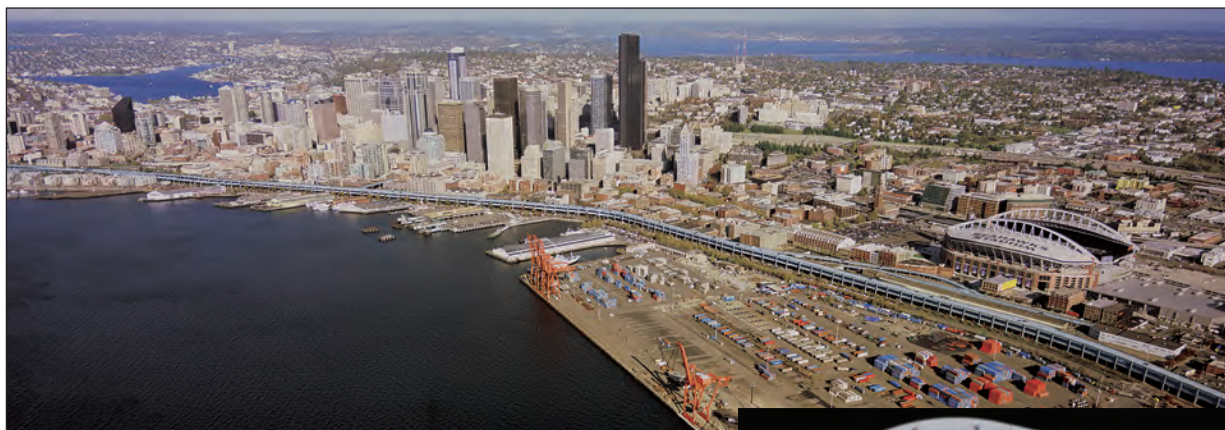
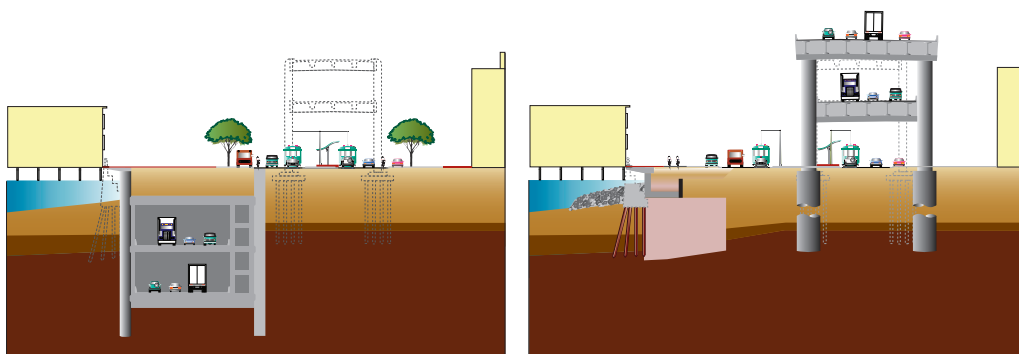


# ALASKAN WAY VIADUCT REPLACEMENT PROJECT

## Final Environmental Impact Statement

### APPENDIX A Public Involvement Discipline Report



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Prepared by:  
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JULY 2011



# **Alaskan Way Viaduct Replacement Project**

## **Final EIS**

### **Public Involvement Discipline Report**

The Alaskan Way Viaduct Replacement Project is a joint effort between the Federal Highway Administration (FHWA), the Washington State Department of Transportation (WSDOT), and the City of Seattle. To conduct this project, WSDOT contracted with:

**Parsons Brinckerhoff**

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**In association with:**

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A1	Resource Agency Leadership Forum, Interagency Working Group, and Program Oversight Committee Rosters and Meeting Dates
A2	Stakeholder Group Rosters and Meeting Dates
A3	Community, Stakeholder, and Elected Briefings
A4	Interviews and Briefings for Social Service Providers
A5	Fairs and Festivals
A6	Open Houses and Public Meetings

## ACRONYMS AND ABBREVIATIONS

City	City of Seattle
DBE	Disadvantaged Business Enterprise
EIS	Environmental Impact Statement
FWHA	Federal Highway Administration
NEPA	National Environmental Policy Act
NOAA Fisheries	National Oceanic and Atmospheric Administration, National Marine Fisheries Service
NMFS	National Marine Fishes Service
Program	Alaskan Way Viaduct and Seawall Replacement Program
project	Alaskan Way Viaduct Replacement Project
RALF	Resource Agency Leadership Forum
SR	State Route
WMBE	Women and Minority Business Enterprise
WSDOT	Washington State Department of Transportation

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# Chapter 1 INTRODUCTION AND SUMMARY

## 1.1 Introduction

This discipline report was prepared in support of the Final Environmental Impact Statement (EIS) for the Alaskan Way Viaduct Replacement Project (project). The Final EIS and all of the supporting discipline reports evaluate the Viaduct Closed (No Build Alternative) in addition to the three build alternatives: Bored Tunnel Alternative (preferred), Cut-and-Cover Tunnel Alternative, and Elevated Structure Alternative. The designs for both the Cut-and-Cover Tunnel and the Elevated Structure Alternatives have been updated since the 2006 Supplemental Draft EIS (WSDOT et al. 2006) to reflect that the section of the viaduct between S. Holgate Street and S. King Street is being replaced by a separate project and the alignment at S. Washington Street is no longer in Elliott Bay.

The Federal Highway Administration (FHWA) is the lead federal agency for this project, primarily responsible for compliance with the National Environmental Policy Act (NEPA) and other federal regulations, as well as distributing federal funding. Per the NEPA process, FHWA was responsible for selecting the preferred alternative. FHWA has based its decision on the information evaluated during the environmental review process, including information contained in the 2010 Supplemental Draft EIS (WSDOT et al. 2010) and previous evaluations in 2004 and 2006. After issuance of the Final EIS, FHWA will issue its NEPA decision, called the Record of Decision (ROD).

The 2004 Draft EIS (WSDOT et al. 2004) evaluated five Build Alternatives and a No Build Alternative. In December 2004, the project proponents identified the Cut-and-Cover Tunnel Alternative as the preferred alternative and carried the Rebuild Alternative forward for analysis as well. The 2006 Supplemental Draft EIS (WSDOT et al. 2006) analyzed two alternatives—a refined Cut-and-Cover Tunnel Alternative and a modified rebuild alternative called the Elevated Structure Alternative. After continued public and agency debate, Governor Gregoire called for an advisory vote to be held in Seattle. The March 2007 ballot included an elevated structure alternative (differing in design from the current Elevated Structure Alternative) and a surface tunnel hybrid alternative. The citizens voted down both alternatives.

After the 2007 election, the lead agencies committed to a collaborative process (referred to as the Partnership Process) to find a solution to replace the viaduct along Seattle's central waterfront. In January 2009, Governor Gregoire, King County Executive Sims, and Seattle Mayor Nickels announced that the agencies had reached a consensus and recommended replacing the aging viaduct with a

bored tunnel, which is being evaluated in this Final EIS as the preferred alternative.

### 1.1.1 Build Alternatives Overview

The Alaskan Way Viaduct Replacement Project is one of several independent projects developed to improve safety and mobility along State Route (SR) 99 and the Seattle waterfront from the South of Downtown (SODO) area to Seattle Center. Collectively, these individual projects are often referred to as the Alaskan Way Viaduct and Seawall Replacement Program (the Program). See Exhibit 1-1.

#### Exhibit 1-1. Other Projects Included in the Alaskan Way Viaduct and Seawall Replacement Program

Project	Bored Tunnel Alternative	Cut-and-Cover Tunnel Alternative	Elevated Structure Alternative
<b>Independent Projects That Complement the Bored Tunnel Alternative</b>			
Elliott Bay Seawall Project	X	Included in alternative	Included in alternative
Alaskan Way Surface Street Improvements	X	Included in alternative	Included in alternative
Alaskan Way Promenade/Public Space	X	Included in alternative	Included in alternative
First Avenue Streetcar Evaluation	X	Included in alternative	Included in alternative
Elliott/Western Connector	X	Function provided <sup>1</sup>	Function provided <sup>1</sup>
Transit enhancements	X	Not proposed <sup>2</sup>	Not proposed <sup>2</sup>
<b>Projects That Complement All Build Alternatives</b>			
S. Holgate Street to S. King Street Viaduct Replacement Project	X	X	X
Mercer West Project	X	X	X
Transportation Improvements to Minimize Traffic Effects During Construction	X	X	X
SR 99 Yesler Way Vicinity Foundation Stabilization	X	X	X
S. Massachusetts Street to Railroad Way S. Electrical Line Relocation Project	X	X	X

<sup>1</sup>. These specific improvements are not proposed with the Cut-and-Cover Tunnel and Elevated Structure Alternatives; however, these alternatives provide a functionally similar connection with ramps to and from SR 99 at Elliott and Western Avenues.

<sup>2</sup>. Similar improvements included with the Bored Tunnel Alternative could be proposed with this alternative.

This Final EIS (Chapter 7) evaluates the cumulative effects of all the build alternatives; however, direct and indirect environmental effects of these independent projects within the Program will be considered separately in independent environmental documents.

The S. Holgate Street to S. King Street Viaduct Replacement Project, currently under construction as a separate project, was designed to be compatible with any of the three build alternatives analyzed in this Final EIS.

### 1.1.2 Bored Tunnel Overview

The Bored Tunnel Alternative includes replacing SR 99 with a bored tunnel and associated improvements, such as relocating utilities located on or under the viaduct, removing the viaduct, decommissioning the Battery Street Tunnel, and making improvements to the surface streets in the tunnel's south and north portal areas.

The Bored Tunnel Alternative would replace SR 99 between S. Royal Brougham Way and Roy Street with two lanes in each direction.

Beginning at S. Royal Brougham Way, SR 99 would be a side-by-side surface roadway that would descend to a cut-and-cover tunnel segment. At approximately S. King Street, SR 99 would then become a stacked bored tunnel, with two southbound travel lanes on the top and two northbound travel lanes on the bottom. The bored tunnel design accommodates an 8-foot shoulder on one side and a 2-foot shoulder on the other.

The bored tunnel would continue under Alaskan Way S. to approximately S. Washington Street, where it would curve slightly away from the waterfront and then travel under First Avenue beginning at approximately University Street. At Stewart Street, it would extend north under Belltown. At Denny Way, the bored tunnel would travel under Sixth Avenue N., where it would transition to a side-by-side surface roadway at about Harrison Street.

Access and exit ramps in the south would include a southbound on-ramp to and northbound off-ramp from SR 99 that would be built in retained cuts and feed directly into a reconfigured Alaskan Way S. with three lanes in each direction. Alaskan Way S. would have one new intersection, with the new east-west cross street at S. Dearborn Street.

The Bored Tunnel Alternative also includes reconstructing a portion of the east-west S. King Street, and would widen the East Frontage Road from S. Atlantic Street to S. Royal Brougham Way to accommodate truck turning movements. Railroad Way S. would be replaced by a new one-lane roadway on which northbound traffic could travel between S. Dearborn Street and Alaskan Way S.

Access from northbound SR 99 and access to southbound SR 99 would be provided via new ramps at Republican Street. The northbound off-ramp to

Republican Street would be provided on the east side of SR 99 and routed to an intersection at Dexter Avenue N. Drivers would access the southbound on-ramp via a new connection with Sixth Avenue N. on the west side of SR 99.

Surface streets in the north portal area would be reconfigured and improved. The street grid between Denny Way and Harrison Street would be connected by restoring a section of Aurora Avenue just north of the existing Battery Street Tunnel portal. John, Thomas, and Harrison Streets would be connected as cross streets.

### 1.1.3 Cut-and-Cover Tunnel Alternative Overview

A six-lane stacked tunnel would replace the existing viaduct between S. Dearborn Street and Pine Street. At Pine Street, SR 99 transitions out of the tunnel near the Pike Place Hillclimb and would cross over the BNSF Railway tracks on a side-by-side aerial roadway. Near Lenora Street, SR 99 would transition to a retained cut extending up to the Battery Street Tunnel portal. SR 99 would travel under Elliott and Western Avenues. The on- and off-ramps at Elliott and Western would be reconstructed and maintained for emergency and maintenance use only.

The Battery Street Tunnel would be retrofitted for improved seismic safety, and existing tunnel safety systems would be updated. Improvements would include a fire suppression system, ventilation, and new emergency egress structures near Second, Fourth, and Sixth Avenues.

From the north portal of the Battery Street Tunnel, SR 99 would be lowered in a retained cut to about Mercer Street, with improvements and widening north to Aloha Street. Broad Street would be closed between Fifth and Ninth Avenues N., allowing the street grid to be connected. The street grid would be connected over Aurora Avenue at Thomas and Harrison Streets. Mercer Street would continue to cross under SR 99 as it does today. However, it would be widened and converted from a one-way to a two-way street, with three lanes each way and a center turn lane. Access to and from SR 99 would be provided at Denny Way and Roy Street. In the northbound direction, drivers could exit at Republican Street.

The Cut-and-Cover Tunnel Alternative would replace the existing seawall between S. Jackson and Broad Streets with the west wall of the tunnel. Alaskan Way would be rebuilt with this alternative.

### 1.1.4 Elevated Structure Alternative Overview

The Elevated Structure Alternative would replace the existing viaduct mostly within the existing right-of-way. It would replace the seawall between S. Jackson and Broad Streets.

In the central section of Seattle's downtown, the Elevated Structure Alternative would replace the existing viaduct with a stacked aerial structure along the

central waterfront. The SR 99 roadway would have three lanes in each direction with wider lanes and shoulders than the existing viaduct.

The existing ramps at Columbia and Seneca Streets would be rebuilt and connected to a fourth lane. This extra lane would improve safety for drivers accessing downtown Seattle on the midtown ramps.

The existing SR 99 roadway would be retrofitted, starting between Virginia and Lenora Streets up to the Battery Street Tunnel's south portal. SR 99 would travel over Elliott and Western Avenues to connect to the Battery Street Tunnel. This aerial structure would transition to two lanes in each direction as it enters the Battery Street Tunnel by dropping a northbound lane to Western Avenue. The Battery Street Tunnel would be upgraded with new safety improvements, which include a fire suppression system, seismic retrofitting, and access and egress structures. The vertical clearance would be increased to about 16.5 feet throughout the length of the tunnel. However, unlike the Battery Street Tunnel improvements with the Cut-and-Cover Tunnel Alternative, the roadway at the south portal would not be widened.

The Elliott/Western ramps would be rebuilt, and the existing southbound off-ramp to Battery Street and the northbound on-ramp from Western Avenue would be maintained for emergency and maintenance use only.

The Alaskan Way surface street would be rebuilt as part of the Elevated Structure Alternative. The southbound lanes would be built in a similar location as the existing roadway, and the northbound lanes would be constructed underneath the viaduct.

Aurora Avenue would be modified from the north portal of the Battery Street Tunnel from Denny Way to Aloha Street. Aurora Avenue would be lowered in a side-by-side retained cut roadway from the north portal of the Battery Street Tunnel to about Mercer Street and would be at-grade between Mercer and Aloha Streets. Ramps to and from Denny Way would provide access to and from SR 99 similar to today. The street grid would be connected over Aurora Avenue at Thomas and Harrison Streets. Mercer Street would be widened and converted to a two-way street with three lanes in each direction and a center turn lane. It would continue to cross under Aurora Avenue as it does today.

## 1.2 Summary

This public involvement discipline report describes the tribal and agency coordination and public involvement that the project team conducted throughout the NEPA process up to the publication of the Final EIS.

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## Chapter 2 AGENCY AND TRIBAL COORDINATION AND PUBLIC OUTREACH PROCESS

### 2.1 Planning for Coordination and Public Outreach

Involvement of the public, agencies, and tribes is essential to a project's development. By engaging these groups early, the Washington State Department of Transportation (WSDOT) was able to better incorporate comments into the design.

WSDOT developed and implemented a comprehensive, ongoing public involvement program for the project. A wide variety of tools and activities have been used to inform, educate, and promote two-way communication with the community. The activities generally correspond to key project milestones and help balance the project's objectives with the interests of the local community and others who use SR 99. The public involvement activities and tools that WSDOT has used include the following:

- Public meetings
- Community briefings
- Stakeholder groups
- Public tours
- Fairs and festivals
- Social service provider interviews and briefings
- Electronic communications: project website, videos, and e-mail updates
- Written materials
- Media relations
- Public comments
- Contractor events
- Agency and tribal coordination meetings

Input from the public, agencies, and tribes is an important consideration in the project's design and decision-making process. To document involvement opportunities, WSDOT has tracked the outreach activities and agency and tribal coordination in databases.

### 2.2 Study Area for Public Involvement

For the public involvement process, the study area is defined as the communities adjacent to SR 99, as well as communities to the north and south that rely heavily on SR 99 for travel. This study area coincides with the systems approach that was considered during the Stakeholder Advisory Committee process: the entire

system of streets, transit service, and freeways from Lake Washington to Elliott Bay, and from N.E. 85<sup>th</sup> Street in the north to the Seattle city limits in the south.

## 2.3 Agency Coordination

The project team has involved agencies since the 2001 Notice of Intent and through the development of the 2004 Draft EIS (WSDOT et al. 2004), the 2006 Supplemental Draft EIS (WSDOT et al. 2006), and the 2010 Supplemental Draft EIS (WSDOT et al. 2010). Agencies have participated in many ways, including the Resource Agency Leadership Forum (RALF), which met until 2006, and ongoing consultation and coordination through NEPA scoping, e-mails, telephone calls, field visits, and meetings. The agencies have also been given the opportunity to review draft discipline reports and appropriate sections of the 2004 Draft EIS, the 2006 Supplemental Draft EIS, and the 2010 Supplemental Draft EIS before their publication.

Cooperating agencies are governmental agencies specifically requested by the lead agency to participate during the environmental review process. FHWA's NEPA regulations (Code of Federal Regulations, Title 23, Section 771.111[d] [23 CFR 771.111{d}]) require that agencies with jurisdiction by law (with permitting or land transfer authority) be invited to be cooperating agencies for the EIS. The Federal Transit Administration, King County, U.S. Army Corps of Engineers, and Port of Seattle are cooperating agencies for this project.

Interested agencies are agencies and tribal governments that participate in the environmental review process because they have an interest in the project.

Interested agencies for this project include the following:

- Confederated Tribes and Bands of the Yakama Nation
- Jamestown S'Klallam Tribe
- Lower Elwha Klallam Tribe
- Muckleshoot Indian Tribe
- National Oceanic and Atmospheric Administration (NOAA Fisheries, National Marine Fisheries Service (NMFS))
- Port Gamble S'Klallam Tribe
- Puget Sound Clean Air Agency
- Puget Sound Regional Council
- Snoqualmie Indian Tribe
- Suquamish Tribe
- The Tulalip Tribes
- U.S. Department of Fish and Wildlife
- U.S. Environmental Protection Agency
- Washington Department of Fish and Wildlife



- Washington State Department of Archaeology and Historic Preservation
- Washington State Department of Ecology
- Washington State Department of Natural Resources

The cooperating and interested agencies also reviewed and provided input on the agency and tribal involvement plans, draft methodology reports, Supplemental Draft EIS discipline reports, and Final EIS discipline reports.

In addition to coordination among the resource agencies, WSDOT, City of Seattle (City), King County, and Port of Seattle work together and meet regularly at both the management and staff levels to carry the project forward.

## 2.4 Tribal Coordination

The project team implemented a plan designed to encourage early and continued involvement of Native American tribes that would be potentially affected by the project and to ensure incorporation of their input in the decision-making process. The project team consults with non-federally recognized tribes as interested parties and with federally recognized tribes by government-to-government consultation.

Although FHWA is the lead federal agency for the project, it defers implementation of the consultation process to WSDOT. As a result, WSDOT coordinates the consultation process and manages communication with the tribes. However, FHWA retains ultimate responsibility for satisfying the requirements for government-to-government consultation, and a tribe may request direct consultation with FHWA.

The project team initiated formal consultation with the following tribes:

- Confederated Tribes and Bands of the Yakama Nation
- Jamestown S’Klallam Tribe
- Lower Elwha Klallam Tribe
- Muckleshoot Indian Tribe
- Port Gamble S’Klallam Tribe
- Snoqualmie Indian Tribe
- Suquamish Tribe
- The Tulalip Tribes
- Duwamish Tribe, as a consulting party (non-federally recognized)

The following tribes have treaty fishing rights (usual and accustomed fishing areas) near the project area:

- Confederated Tribes and Bands of the Yakama Nation – Duwamish River and tributaries; no saltwater.

- Jamestown S’Klallam Tribe – Marine waters including the Straits of Juan de Fuca, Hood Canal, and waters off the west coast of Whidbey Island. There are no usual and accustomed fishing areas on the east side of Puget Sound. However, excavated materials are proposed to be barged to the Mats Mats quarry in Port Ludlow for off-site disposal. Barges would be crossing the usual and accustomed fishing areas for this tribe.
- Lower Elwha Klallam Tribe – Marine waters including the Straits of Juan de Fuca, Hood Canal, and waters off the west coast of Whidbey Island. There are no usual and accustomed fishing areas on the east side of Puget Sound. However, excavated materials are proposed to be barged to the Mats Mats quarry in Port Ludlow for off-site disposal. Barges would be crossing the usual and accustomed fishing areas for this tribe.
- Muckleshoot Indian Tribe – Elliott Bay and Lake Washington.
- Port Gamble S’Klallam Tribe – Marine waters including the Straits of Juan de Fuca, Hood Canal, and waters off the west coast of Whidbey Island. There are no usual and accustomed fishing areas on the east side of Puget Sound. However, excavated materials are proposed to be barged to the Mats Mats quarry in Port Ludlow for off-site disposal. Barges would be crossing the usual and accustomed fishing areas for this tribe.
- Suquamish Tribe – marine waters of Puget Sound from northern tip of Vashon Island to Fraser River; there are no usual and accustomed fishing areas on the east side of Puget Sound. However, excavated materials are proposed to be barged to the Mats Mats quarry in Port Ludlow for off-site disposal. This area is within the usual and accustomed fishing areas for this tribe.
- The Tulalip Tribes – Puget Sound south of Whidbey Island to the present West Point Lighthouse.

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## Chapter 3 AGENCY AND TRIBAL COORDINATION AND PUBLIC OUTREACH ACTIVITIES

### 3.1 Agency Coordination Activities

Agency coordination has been an integral part of the project, with resource agencies and through the Partnership Process (see Section 3.1.2 of this report and Chapter 2 of the Final EIS).

#### 3.1.1 Resource Agencies

Since early in the project, the team has proactively involved resource agencies. In November 2001, the RALF was organized to involve resource agencies in the project's environmental process. The co-lead agencies held regular meetings with the RALF through 2006 to facilitate early coordination and collaboration on many project environmental issues. The RALF, in accordance with the Signatory Agency Committee Agreement, had the opportunity to concur with the purpose and need statement, screening criteria, and alternatives development. The roster and meeting dates are included in Attachment A1.

Resource agencies also have been invited to participate in scoping meetings and provide comments for each of the environmental documents in 2004, 2006, and 2010. The following local, state, and federal resource agencies and tribes were invited to participate in scoping meetings:

- Confederated Tribes and Bands of the Yakama Nation
- Federal Transit Administration
- King County
- Muckleshoot Indian Tribe
- NOAA Fisheries
- Port of Seattle
- Puget Sound Clean Air Agency
- Puget Sound Regional Council
- Snoqualmie Indian Tribe
- Suquamish Tribe
- The Tulalip Tribes
- U.S. Army Corps of Engineers
- U.S. Coast Guard

- U.S. Department of Fish and Wildlife
- U.S. Environmental Protection Agency
- Washington State Department of Fish and Wildlife
- Washington State Department of Archaeology and Historic Preservation
- Washington State Department of Ecology
- Washington State Department of Natural Resources

### 3.1.2 Partnership Process

In 2007, Seattle voters rejected both a surface-tunnel hybrid and an elevated structure as alternatives for replacing the viaduct. Subsequently, WSDOT, King County, and the City announced a new strategy—the Partnership Process—for finding a replacement for the seismically vulnerable viaduct. The three agencies agreed to work collaboratively and look at systemic improvements that would more efficiently move people and goods within a broader area. This decision led to work with a 29-member Stakeholder Advisory Committee.

In addition to the Stakeholder Advisory Committee, WSDOT, King County, and the City created an Interagency Working Group that included staff from various public agencies around the region. The purpose of the group, which met until December 2008, was to share information on the viaduct replacement with public agencies and to collect technical feedback on alternatives as they were developed.

Agencies participating in the Interagency Working Group included Community Transit, FHWA, Freight Mobility Strategic Investment Board, Passenger Ferry District, Pierce Transit, Port of Seattle, Public Health—Seattle and King County, Puget Sound Clean Air Agency, Puget Sound Regional Council, Sound Transit, and Washington State Ferries. The roster and meeting dates are included in Attachment A1.

The Partnership Process was a transparent process and a critical factor in gathering feedback on alternatives for replacement of the central waterfront portion of the Alaskan Way Viaduct.

### 3.1.3 Program Oversight Committee

Recognizing the partnership and involvement of many government agencies, Governor Gregoire established a Program Oversight Committee in 2010 to serve as a single point of accountability for cost and schedule issues related to the Program. The committee receives updates on Program elements. The first meeting was held on June 3, 2010. All materials from the meetings can be found in Attachment A1 and on the project website.

Governor Gregoire is the chair of the committee, which primarily includes elected representatives from Washington State, King County, the City, and the Port of Seattle. Members are listed below:

- State Senator Mary Margaret Haugen, Senate Transportation Committee chair
- State Representative Judy Clibborn, House Transportation Committee chair
- Seattle Mayor Mike McGinn
- Tom Rasmussen, Seattle City Council member and Transportation Committee chair
- King County Executive Dow Constantine
- Larry Phillips, King County Council member and Environment and Transportation Committee chair
- Port of Seattle Commissioner Bill Bryant
- Port of Seattle CEO Tay Yoshitani

### 3.2 Tribal Coordination Activities

The project team engaged in consultation any time the tribes requested it but generally initiated consultation around major milestones. The consultation process included document review, face-to-face meetings, or multi-tribal and/or multi-agency meetings.

At the request of the tribes, project staff met formally with cultural and natural resource staff and/or committees associated with the tribes, and they involved technical staff in group meetings concerning applicable issues (e.g., identification of fish and wildlife habitat).

Project staff will also keep the interested tribes fully informed throughout the planning, permitting, and development process. In an effort to engage interested tribes in the planning and permitting process, project staff facilitated tribal input and comments throughout the environmental review process to ensure effective government-to-government consultation. For example, the lead agencies distributed scoping notices, invitations to scoping meetings, and other environmental documentation for review. Records of these activities, along with historical records of other consultation activities, are stored in a database.

Before the 2004 Draft EIS was published, WSDOT reached out to tribes to formally begin Section 106 consultation. This correspondence is available in the 2004 Draft EIS (WSDOT et al. 2004), Appendix A, Agency and Public Coordination Discipline Report.

Consultation with the tribes continued after the 2004 Draft EIS was published; specific details about correspondence are provided in the 2006 Supplemental Draft EIS (WSDOT et al. 2006), Appendix M, Archaeological Resources and Traditional Cultural Places Technical Memorandum; and 2010 Supplemental Draft EIS (WSDOT et al. 2010) Appendix I, Section 106: Historic, Cultural, and Archaeological Resources Discipline Report.

The project team consulted with the tribes about the 2010 Supplemental Draft EIS throughout its development. An overview of milestones is provided below:

- Summer 2009: Provided the tribes an opportunity to review and comment on draft methodology reports.
- June 8, 2009: Invited the tribes to attend an agency scoping meeting.
- Fall 2009: Provided the tribes an opportunity to review and comment on the draft purpose and need statement.
- Fall 2009: Held joint Alaskan Way Viaduct and SR 520 meetings to provide updates on the Alaskan Way Viaduct and Seawall Replacement Moving Forward projects and the Bored Tunnel Alternative. Also provided the tribes an opportunity to preview the draft discipline reports.
- Winter 2010: Consulted with the tribes to provide updates on the Moving Forward projects and proposed changes to the Bored Tunnel Alternative before the spring review of draft discipline reports.
- Spring 2010: Provided the tribes an opportunity to review and comment on the draft discipline reports.
- Summer 2010: Began monthly meetings with the tribes. These meetings are intended to continue through the duration of the project.

Additional Section 106 tracking and correspondence with the Washington State Department of Archaeology and Historic Preservation is provided in the 2010 Supplemental Draft EIS, Appendix I, Section 106: Historic, Cultural and Archaeological Resources Discipline Report.

### 3.3 Public Outreach Activities

Public involvement will be an ongoing effort for the duration of the project. As part of the comprehensive public involvement plan, the project team has engaged agencies, tribes, and the public and coordinated and documented the interactions. The public involvement and communications team uses many tools to give the public opportunities to provide feedback, be involved in the Program, and obtain current information. These tools include public meetings, stakeholder working groups, public tours, fairs and festivals, community and stakeholder briefings, written materials, press releases and media events, and electronic

communications (project website [available at [www.alaskanwayviaduct.org](http://www.alaskanwayviaduct.org)], e-mail updates, and videos).

The project team sought out and considered the needs of those traditionally underserved by existing transportation systems, such as low-income and minority households, who may face challenges in terms of accessing employment and other services. The project team coordinated with social service providers within the project area to better understand the clients they serve in addition to the best ways to keep people informed. Social service providers are also represented on the south and north portal working groups, which meet regularly to provide input to the project design and construction plans.

Census information on languages spoken at home was used to identify the languages spoken by populations with the most limited English proficiency in the study area (for more details on this analysis, see Appendix H, Social Discipline Report). Outreach tools used to address the communication gap include translating project fact sheets into Chinese, Spanish, Tagalog, and Vietnamese and distributing fact sheets at fairs, festivals, community meetings, and to social service providers and community centers. These fact sheets are also provided on the project website so users can click on Chinese, Spanish, Tagalog, or Vietnamese, and basic project information is displayed in the appropriate language. Other tools included media outreach to publications targeting populations with limited English proficiency, interviews with social service providers, briefings for community groups, advertising meetings in strategic locations and publications that serve diverse populations, maintenance of comprehensive mailing and e-mail lists, and maintenance of an information line (1-888-AWV-LINE) and the project website (available at [www.alaskanwayviaduct.org](http://www.alaskanwayviaduct.org)).

### 3.3.1 Public Meetings

Since the beginning of the project and in conjunction with the NEPA process, the Program has held many public meetings to gather input and keep the general public apprised of progress. A list of dates and locations for public meetings, public hearings, and open houses is provided in Attachment A6.

#### 2001 to 2004

Starting in 2001 and leading up to publication of the 2004 Draft EIS, 24 public meetings were held as part of the environmental review process to discuss the project scope, alternatives development, opportunities for the central waterfront, transportation demand management, and development of the five alternatives.

After the Draft EIS was published, three public hearings were held to inform the general public about the five alternatives that were evaluated and to provide an

opportunity for public review and comment. More than 260 people attended the public hearings. Approximately 670 items were submitted by individuals, businesses, community groups, tribes and public on the Draft EIS. These submitted items were delineated into individual comments by topic, which resulted in more than 3,100 comments for all three environmental documents from the 2004 Draft EIS, 2006 Supplemental Draft EIS, and 2010 Supplemental Draft EIS. The comments ranged from construction impacts and traffic capacity to public safety and urban design.

Exhibit 3-1 lists the date, location, and number of attendees for each public hearing held in 2004 after publication of the Draft EIS.

**Exhibit 3-1. 2004 Public Hearing Locations, Dates, and Attendance**

Date	Meeting Location	Number of Attendees
April 27, 2004	Downtown	116
April 28, 2004	West Seattle	71
April 29, 2004	Ballard	75
		<b>Total 262</b>

**2005 to 2006**

After the publication of the 2004 Draft EIS and leading up to the publication of the Supplemental Draft EIS in mid-2006, 11 public meetings were held to provide information on the two alternatives being considered in the environmental process, gather feedback on traffic disruption, and discuss opportunities along the waterfront. After the 2006 Supplemental Draft EIS was published, four public hearings were held to provide an opportunity for the public to review and comment on the two alternatives that were evaluated. Individuals, businesses, community groups, tribes, and public agencies submitted 178 items on the Supplemental Draft EIS. Of the total number of comments, 56 were received at the public meetings either in writing (on a comment form) or orally (recorded by the court reporter). The comments ranged from economic and construction impacts to transportation demand management and environmental impacts.

Exhibit 3-2 lists the date, location, and number of attendees for each public hearing in 2006 after publication of the Supplemental Draft EIS.

**Exhibit 3-2. 2006 Public Hearing Locations, Dates, and Attendance**

Date	Meeting Location	Number of Attendees
September 7, 2006	Downtown	50
September 12, 2006	West Seattle	45
September 13, 2006	Ballard	45
September 14, 2006	Downtown	25
		<b>Total 165</b>



## 2007 to Present

Between February 2008 and December 2010, more than 25 open-house-style public meetings were held to gather community input and provide information about various elements of the Program. As part of this total, public meetings were held quarterly during the Partnership Process. Seven additional meetings were held to discuss potential contracting opportunities. After the publication of the 2010 Supplemental Draft EIS, three public hearings were held within the 45-day public comment period. (Although the Program held public meetings in 2007, they were not related to the central waterfront section of the viaduct and therefore are not discussed in this report.)

Attendees at the public hearings were given the option of commenting orally at the meeting or completing a printed or electronic comment form. Outside the meetings, members of the public could comment by e-mail or mail. In total, 210 items were received during the comment period.

Exhibit 3-3 lists the date, location, and number of attendees for each public hearing in 2010 after publication of the Supplemental Draft EIS.

### Exhibit 3-3. 2010 Public Hearing Locations, Dates, and Attendance

Date	Meeting Location	Number of Attendees
November 16, 2010	West Seattle	45
November 17, 2010	Ballard	38
November 18, 2010	Downtown	32
		<b>Total 115</b>

The community was notified using a variety of formats, including display advertisements, online advertisements, online calendars at agencies such as WSDOT and the City, online and printed community calendars, posters, e-mail updates, postings on the project website, and mailed postcards. Over time, display advertisements or online advertisements were placed with the following news sources:

<i>Ballard News Tribune</i>	<i>Queen Anne News</i>
<i>West Seattle Herald/White Center News</i>	<i>Seattle Weekly</i>
<i>South Seattle Beacon (formerly Beacon Hill News &amp; South District Journal)</i>	<i>Seattle Times</i>
<i>Capitol Hill Times</i>	<i>SeattlePI.com (formerly Seattle Post-Intelligencer)</i>
<i>North Seattle Herald Outlook</i>	<i>The Stranger</i>
<i>Madison Park Times</i>	<i>Daily Journal of Commerce</i>
<i>Magnolia News</i>	<i>Siete Dias</i>
	<i>NW Asian Weekly/Seattle Chinese Post</i>

<i>International Examiner</i>	SODOtraffic.com
<i>NW Vietnamese Weekly</i>	Crosscut.com
<i>Real Change</i>	West Seattle blog
<i>Chinese Seattle News</i>	My Ballard blog
<i>Tú Decides/You Decide</i>	Magnolia Voice blog

The project team also sent news releases or media advisories to a wide variety of news sources in an effort to generate media coverage about public meetings.

### 3.3.2 Community and Stakeholder Briefings

Briefings allow the project team to reach members of the community at their own neighborhood meetings and events. Since the beginning of the project, team members, including representatives from King County and the City, have attended 790 community and stakeholder briefings (see Attachment A3). Project team members meet frequently with community, business, and social service organizations; interest groups; professional associations; and neighborhood groups to provide the latest updates, including design plans, timelines, cost estimates, and the next steps in the planning process. Briefings are also an opportunity for a group to ask questions about the project, share concerns, and identify community values that should be considered during the design process. Summaries are entered into a project database and shared with management monthly.

The project team maintains a proactive and responsive relationship with elected officials, including the office of the governor, Washington State legislators, Seattle mayor, King County executive, King County Council, Port of Seattle Commission, and Seattle City Council. These elected officials have been provided with project updates near key milestones to support the decision-making process.

### 3.3.3 Stakeholder Groups

Many stakeholder groups have been convened to provide input to the project team. These meetings have been open to the general public and were advertised on the project website.

#### Leadership Group

In 2001, WSDOT and the City asked a volunteer group of civic, business, freight, downtown, and neighborhood representatives to give their ideas and input on community values with regard to retrofitting or replacing the viaduct. These volunteers were called the Leadership Group. Presentations were made to the Leadership Group regarding the development of alternatives and critical issues

such as cost estimates and traffic flow. Meetings were held from 2001 to 2004. A roster and meeting dates are included in Attachment A2.

### **Stakeholder Advisory Committee**

In December 2007, the governor, county executive, and mayor appointed a Stakeholder Advisory Committee of local community and business representatives to provide feedback on potential solutions for the viaduct's central waterfront replacement. The committee consisted of 29 individuals who represented communities, economic interests, and cause-driven organizations. The purpose of this advisory committee, which met until December 2008, was to review, deliberate on, and provide comments on the technical work associated with the central waterfront replacement. The list of participating stakeholders and meeting dates is included in Attachment A2.

When the executives made their recommendation for the bored tunnel and related improvements in January 2009, it was based on the results of an in-depth technical analysis, extensive work with the Stakeholder Advisory Committee, and a public outreach process with opportunities for people to learn more about the project and share their feedback. Materials from the Stakeholder Advisory Committee process are available on the project website. For more information about the Partnership Process, see Section 3.1.2 of this report and Chapter 2 of the Final EIS.

### **Working Groups**

During the initial design stages and to help inform the environmental process, three working groups were formed to provide input and feedback: north portal, south portal, and central waterfront. These groups began meeting in May 2009 and comprised neighborhood, freight, and economic interests, and cause-driven organizations including social service providers. Materials from the working group meetings, including presentations and portal design concepts, are available on the project website. Member rosters and meeting dates are included in Attachment A2.

### **3.3.4 Public Tours**

Since the 2001 Nisqually earthquake, WSDOT bridge maintenance crews have closed the Alaskan Way Viaduct every 6 months to conduct an in-depth inspection of the structure and monitor for any continuing deterioration or movement. During the course of the Program, the project team has often taken advantage of this semiannual closure by hosting a public walking tour on the viaduct while it is closed to traffic. These guided tours give attendees a first-hand look at the viaduct and provide them opportunities to ask the technical staff questions and learn more about how WSDOT and the City maintain the viaduct

to ensure public safety. Participants spend approximately 45 minutes to an hour on the tour and receive a packet of written materials and contact information for the project team.

Two public tours were held each year in 2004, 2005, 2006, 2007, 2008, and 2010. One tour was held in each of the years 2003 and 2009. Because of space and time constraints, participants were required to reserve space by an RSVP. More than 1,100 people have attended the tours.

In addition to public tours, WSDOT hosts tours for elected officials and members of the media during the viaduct inspection closures. Ten tours of this type were held between 2006 and 2010.

### 3.3.5 Fairs and Festivals

Many fairs, festivals, and farmers markets take place around Seattle during the summer. These informal events provide another opportunity for members of the project team to reach the public conveniently in their own neighborhoods. The purpose of attending community events is to raise awareness, answer questions, and collect feedback.

The team generally staffs an information booth that includes an informational display, fact sheets and folios, and a sign-up sheet for individuals who want to receive monthly e-mail updates. The project team has attended more than 170 fairs, festivals, and farmers markets since publication of the 2006 Supplemental Draft EIS. More than 22,700 festival attendees visited the booths to ask questions, make comments, or read materials. Each year, materials are translated into Spanish, Traditional Chinese, Vietnamese, and Tagalog and provided at community fairs, festivals and farmers markets. (See Appendix H, Social Discipline Report, for supporting analysis.) Attachment A5 includes a list of the fairs and festivals attended by members of the project team.

In an effort to reach commuters and downtown Seattle workers, the team began hosting information tables at lobbies in downtown Seattle office buildings during lunch hours and at building transportation fairs. More than 20 events resulted in more than 710 attendees visiting the booth to ask questions, make comments, or take materials. These events are listed in Attachment A5.

### 3.3.6 Social Service Provider Outreach

The project team coordinates with social service providers within the project area to ensure that organizations serving traditionally underrepresented populations are engaged in the decision-making process and have opportunities to voice their concerns about potential effects on their property or operations. Organizations such as religious institutions, educational facilities, social and employment services, and housing services are some of the many groups that receive program

updates via e-mail, mail, telephone calls, interviews, or briefings. In addition, the north and south portal working groups have representatives from social service providers to provide input during Program discussions (see Appendix H, Social Discipline Report).

In an effort to keep the larger community of social service providers informed about the project and to foster dialogue with the Program team, briefings specifically for social service providers were held in 2006 (12 organizations represented) and 2007 (8 organizations represented). Occasional mailings were sent to 170 to 200 organizations within the project area to keep their members informed of progress. Notification was also sent to social service providers offering a free copy of environmental documents such as the 2004 Draft EIS and 2006 Supplemental Draft EIS. In addition, a mailing was sent in October 2010 notifying more than 200 agencies of the Supplemental Draft EIS public hearings, opportunities to provide comments during the comment period, and an opportunity to attend a briefing with Program staff specifically for social service providers. The briefing was held on November 9, 2010, and was attended by three social service agencies.

Over time, the project team has also met with representatives from social services more than 95 times to provide Program updates and get their feedback. Meetings may take the form of a briefing where the Program team provides a presentation and answers questions, or an interview where a series of questions lead to dialogue about the organizations' operations and where they may have concerns related to the project. Based on construction information presented in the 2010 Supplemental Draft EIS, additional interviews were conducted with social service providers that would be within two blocks of the construction area for the south and north portals, viaduct demolition, and the Battery Street Tunnel decommissioning. Attachment A4 includes a list of completed interviews and briefings held since 2001. (For specific information related to organizations' questions or concerns, see Appendix H, Social Discipline Report, Attachment C.)

### **3.3.7 Field Work and Construction Notification**

The project team strives to minimize effects on businesses, residents, and property owners, when feasible. In advance of field work or construction activities, the project team notifies nearby property owners and tenants of expected activities and possible disruptions. This notification may take the form of an e-mail, letter, telephone call, or site visit. Since July 2006, project team members have provided notification of field work more than 170 times.

### **3.3.8 Contractor Outreach**

WSDOT and the City aim to engage the contracting community early and share project information as the design progresses. This early engagement will provide

opportunities for more contractors to bid on projects, with the goal of receiving contractor bids within the engineers’ estimates. In 2009 and 2010, WSDOT hosted four events for contractors related to elements of the Program (Exhibit 3-4).

**Exhibit 3-4. Contractor Events**

Date	Meeting	Number of Attendees
April 2, 2009	Alaskan Way Viaduct contracting event	110
May 5, 2009	Bored tunnel contracting forum	160
October 7, 2009	SR 99 Bored Tunnel Project RFQ voluntary meeting	100
December 15, 2010	SR 99 bored tunnel construction management submitters’ meeting	37
		<b>Total 407</b>

WSDOT and the City are committed to increasing Disadvantaged Business Enterprise (DBE) and Women and Minority Business Enterprise (WMBE) participation on the project. A work group was formed and an outreach effort planned to keep DBEs and WMBEs well-informed about contracting opportunities, requirements, and support services. Since 2006, WSDOT has attended or hosted more than 20 meetings or events to coordinate with DBEs and WMBEs.

**3.3.9 Electronic Communications**

WSDOT aims to lead the communication efforts by providing timely, accurate information on the project website (available at [www.alaskanwayviaduct.org](http://www.alaskanwayviaduct.org)). In addition, the project team uses several other electronic communication tools to share information, including placing material on the WSDOT blog, posting videos on YouTube, using Twitter, posting project photographs on Flickr, and sending regular e-mail updates.

The project website provides access to a wealth of information. At their convenience, individuals are able to review project information, receive answers to commonly asked questions, and learn about opportunities for involvement. All current materials, including the translated versions, are available on the website. The site is updated on a regular basis to ensure that information is up to date and accurate.

The website follows a standard WSDOT format. The project status box is updated most often to reflect the latest information and news on the project and to link to relevant documents. The main sections of the website are as follows:

## Program Information

- Program Home
- Commonly Asked Questions
- Contact Us
- Contracting and Equal Opportunity
- Current Work
- Library
- Map
- Photo Gallery
- Public Events
- Timeline

## Projects

- Automated viaduct closure gates
- Viaduct replacement – S. Holgate Street to S. King Street (South End)
- Viaduct replacement – S. King Street to Battery Street (Central)
- Related projects

## Multilingual Information

- Chinese
- Spanish
- Tagalog
- Vietnamese

In addition to maintaining the project website, the public involvement team occasionally contributes to WSDOT's project of the week, which is featured on the homepage of the agency's website, and to the WSDOT blog.

## Videos

The project team has developed visual simulations or videos that help to explain project features of the bored tunnel and Alaskan Way surface street. The videos used at community events and stakeholder briefings are available on the project website, YouTube, the WSDOT blog, and are also shared with the media.

## E-mail Updates

The public involvement team maintains an electronic mailing list of approximately 6,628 people who wish to receive regular updates. E-mail updates are sent monthly to provide a brief summary of the latest project news, highlight upcoming events, and notify the public about opportunities for input.

### 3.3.10 Written Materials

#### Folios and Fact Sheets

Folios and fact sheets are generally distributed at any event where the project team is interacting with the public: public meetings, briefings, fairs, and festivals. These materials provide a comprehensive overview of the project. Fact sheets and folios are updated as project information changes, and when appropriate, these materials are translated into one of four languages: Chinese, Spanish, Tagalog, or Vietnamese.

All current materials, including the translated versions, are available on the project website. Many public documents are also available upon request in alternative formats such as large print, Braille, cassette tape, or compact disc. Information on how to receive materials in alternative formats is provided in these public documents.

#### Informational Displays

Hundreds of informational display boards were developed to explain the project at public meetings. In addition, the project team has created traveling displays to travel to various public locations around Seattle and for use at fairs and festivals. This provides members of the public an opportunity to learn more about the project in their own community. The displays are updated at key project milestones.

### 3.3.11 Media Relations

The project is significant for the Puget Sound region, and therefore receives quite a bit of media coverage. Press releases and media advisories are issued regularly, and the project team coordinates media interviews and press events as appropriate. The team has sent approximately 140 news releases to WSDOT's media list since 2003, and approximately 4,500 news stories and blog posts have mentioned the project since July 2006. This media coverage reaches the entire region and is an effective way to update the public. In addition, the project has been covered in national and international publications.

### 3.3.12 Public Comments

Public comments have been gathered from the beginning of the project. Each month, the project team receives numerous comments, including e-mails (viaduct@wsdot.wa.gov), letters, and telephone calls (via the toll-free information line, 1-888-AWV-LINE). The project team also receives correspondence forwarded from the governor's office, state legislators, King County Council, and Seattle City Council.



The toll-free information line allows callers to speak with a staff member; leave a message; or request materials in Braille, large print, or other languages. The information line also offers a translation service for those who speak Chinese, Spanish, Tagalog, or Vietnamese. The information line number is advertised on all communication materials, including fact sheets, newsletters, the project website, and informational displays.

Approximately 310 calls to the information line have been documented. Comments are entered directly into the public comment database, and questions are forwarded to the appropriate team member for a response. Responses are made by a follow-up telephone call or other method, if requested by the caller.

The Program e-mail address is also a popular way to ask a question or share a comment. Since 2001, more than 4,400 e-mails or web comment forms have been sent to the project team at the Program's inbox. The comments and associated responses are entered directly into the public comment database.

In addition to the public scoping meetings, an opportunity to provide comments is available at each public meeting. A comment form was provided at each of the public meetings, and approximately 870 comments were received and entered into the public comment database. Comment summaries from public meetings and monthly summaries that include comments received via e-mails, letters, telephone calls, and at briefings are available on the agency website (at [www.wsdot.wa.gov/Projects/Viaduct/library-publiccomments.htm](http://www.wsdot.wa.gov/Projects/Viaduct/library-publiccomments.htm)).

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## Chapter 4 FUTURE OUTREACH

### 4.1 Planning Ahead for Outreach

The project team develops a comprehensive public outreach and communications plan each year. With such a large project, information changes, and the plan is updated regularly to ensure that it is relevant to the current project status and includes any unforeseen activities or community concerns. The plan shows where public input can be integrated, particularly around project milestones. Members of the project team stay in regular contact with community groups in the project area and schedule briefings well in advance of any milestones. In addition, specific communications and outreach plans that delve into more detail are developed for individual events.

The project team will continue to hold community briefings, maintain a project presence at community events, and be responsive to telephone calls on the information line and e-mails from the public. The team remains committed to engaging meaningfully with agencies, tribes, and the public throughout the evolution of the project, from design through construction.

### 4.2 Future Opportunities for Public Involvement

Outreach will continue after the release of the Final EIS. As the lead agencies move forward with the project and work with the design-build team, the public involvement team will keep stakeholders engaged and informed of the changes that will affect them and will keep the general public apprised of Program progress through final design and construction. Many of the communication tools outlined in this discipline report will continue to be used going forward.

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## Chapter 5 REFERENCES

WSDOT (Washington State Department of Transportation), City of Seattle, and U.S. Department of Transportation, Federal Highway Administration. 2004. SR 99: Alaskan Way Viaduct & Seawall Replacement Project Draft Environmental Impact Statement. Washington State Department of Transportation.

WSDOT, City of Seattle, and U.S. Department of Transportation, Federal Highway Administration. 2006. SR 99: Alaskan Way Viaduct & Seawall Replacement Project Supplemental Draft Environmental Impact Statement and Section 4(f) Evaluation. Washington State Department of Transportation.

WSDOT, City of Seattle, and U.S. Department of Transportation, Federal Highway Administration. 2010. SR 99: Alaskan Way Viaduct Replacement Project Supplemental Draft Environmental Impact Statement. Washington State Department of Transportation.

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**ATTACHMENT A1**

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**Resource Agency Leadership Forum, Interagency Working Group,  
and Program Oversight Committee Rosters and Meeting Dates**

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# Resource Agency Leadership Forum Participants 2006 Roster

	Organization	Individual
1	Muckleshoot Indian Tribe	Glen St. Amant
2	City of Seattle	John Arnesen
3	U.S. Environmental Protection Agency	Patty Betts
4	Suquamish Tribe	Richard Brooks
5	Federal Highway Administration	Steve Boch
6	National Oceanic and Atmospheric Administration, National Marine Fisheries Service	Bob Donnelly
7	National Oceanic and Atmospheric Administration National Marine Fisheries Service	Mike Grady
8	City of Seattle	Sandy Gurkewitz
9	Puget Sound Clean Air Agency	Tom Hudson
10	King County	Karen Huber
11	U.S. Army Corps of Engineers	Jack Kennedy
12	Port of Seattle	Ann E. Kenny
13	City of Seattle	Chuck Kirchner
14	City of Seattle	Joyce Kling
15	Washington State Department of Ecology (Shorelands)	Sandra Lange
16	Federal Highway Administration	Sharon Love
17	King County Department of Transportation	Ann Martin
18	Washington Department of Fish and Wildlife	Laura Praye
19	U.S. Fish and Wildlife Service	Jennifer Quan
20	Washington State Department of Transportation	Michelle Steinmetz
21	Washington State Department of Transportation	Kate Stenberg
22	Washington State Department of Ecology Liaison	Therese (Terry) Swanson
23	Washington Department of Natural Resources	Rex Thompson
24	Federal Transit Administration	Michael Williams

## Resource Agency Leadership Forum Participants (continued)

Organization		Individual
<b>Previous Participation</b>		
25	City of Seattle	Bob Chandler
26	City of Seattle	Susan Chu
27	Washington Department of Fish and Wildlife	Kurt Buchanan
28	Washington State Department of Transportation	Kimberly Farley and Allison Ray
29	U.S. Environmental Protection Agency	Jonathan Freedman
30	Federal Highway Administration	Mary Gray
31	City of Seattle	Judith Noble
32	Port of Seattle	Leslie Sacha
33	U.S. Fish and Wildlife Service	Emily Teachout
34	Federal Transit Administration	John Witmer

## Resource Agency Leadership Forum Meetings

- November 7, 2001
- January 8, 2002
- February 13, 2002
- March 27, 2002
- April 19, 2002
- June 19, 2002
- July 24, 2002
- September 19, 2002
- October 29, 2002
- December 5, 2002
- January 30, 2003
- February 27, 2003
- March 27, 2003
- April 24, 2003
- September 25, 2003
- December 9, 2003
- February 19, 2004
- April 29, 2004
- May 20, 2004
- June 4, 2004
- June 24, 2004
- July 22, 2004
- February 17, 2005
- May 26, 2005
- July 19, 2005
- August 22, 2005
- September 20, 2005
- January 17, 2006
- February 21, 2006

# Interagency Working Group

## December 2008 Roster

		Organization	Individual
1	AWV Partnership Process Technical Working Group	Sound Transit	Greg Walker
2		Port of Seattle	Geri Poor
3		Community Transit	Joy Munkers
4		Community Transit	Carol Thompson
5		Pierce Transit	Patricia Levin
6		Puget Sound Regional Council	Charlie Howard
7		Puget Sound Regional Council	Robin Mayhew
8		Public Health – Seattle and King County	Barbara Wright
9		Puget Sound Clean Air Agency	Paul Carr
10		Passenger Ferry	Mike Beck
11		Federal Highway Administration	Steve Boch
12		Washington State Ferries	Leonard Smith
13		Freight Mobility Strategic Investment Board	Karen Schmidt
14		Washington State Dept. of Transportation	Dale Tabat
14	AWV Partnership Process Staff	Washington State Dept. of Transportation	Mark Bandy
15		Washington State Dept. of Transportation	Matt Preedy
16		Washington State Dept. of Transportation	Ron Paananen
17		King County Dept. of Transportation	Victor Obeso
18		King County Dept. of Transportation	Ron Posthuma
19		King County Dept. of Transportation	Irin Limargo
20		Seattle Dept. of Transportation	Eric Tweit
21		Seattle Dept. of Transportation	Steve Pearce
22		Seattle Dept. of Transportation	Bob Powers
23		Seattle Dept. of Transportation	Bob Chandler

## Interagency Working Group Meetings

- February 14, 2008
- March 20, 2008
- April 17, 2008
- May 15, 2008
- June 26, 2008
- July 17, 2008
- August 21, 2008
- September 25, 2008
- November 6, 2008
- November 13, 2008
- November 20, 2008
- December 4, 2008

# Program Oversight Committee

## June 2010 Roster

	Organization	Individual
1	State of Washington	Governor Chris Gregoire, Chair
2	Washington State Senate	Senator Mary Margaret Haugen
3	Washington State House of Representatives	Representative Judy Clibborn
4	King County	Executive Dow Constantine
5	King County	Councilmember and Environment and Transportation Committee Chair Larry Phillips
6	City of Seattle	Mayor Mike McGinn
7	City of Seattle	Councilmember and Transportation Committee Chair Tom Rasmussen
8	Port of Seattle	Commissioner Bill Bryant
9	Port of Seattle	CEO Tay Yoshitani

## Program Oversight Committee Meetings

- June 3, 2010
- April 14, 2011

**ATTACHMENT A2**

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**Stakeholder Group Rosters and Meeting Dates**

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# Leadership Group Participants

## 2006 Roster

	Organization	Individual
1	Cascadia Discovery Institute	Bruce Agnew
2	Washington State Ferries	Michael Anderson
3	U.S. Coast Guard	LCDR Pete Carroll
4	Washington State House of Representatives	Frank Chopp
5	Queen Anne Neighborhood Representative	John Coney
6	Mithun Architects	Lee Copeland
7	Washington State House of Representatives	Mary Lou Dickerson
8	Seattle City Council	Jan Drago
9	Puget Sound Regional Council	Bob Drewel
10	Sound Transit	Joni Earl
11	Seattle/King County Building and Construction Trades Council	Chris Elwell
12	Magnolia Neighborhood Representative	Steve Erickson
13	Daniel J. Evans & Associates	Dan Evans
14	King County Labor Council	David Freiboth
15	Seattle Steam Company	Stan Gent
16	Manufacturing and Industrial Council	Dave Gering
17	David Goodyear & Associates	David Goodyear
18	Downtown District Council	Tom Graff
19	Madrona Investments	Jerry Grinstein
20	Washington State House of Representatives	Fred Jarrett
21	Greater Seattle Chamber of Commerce	Steve Leahy
22	Seattle City Council	Nick Licata
23	Ballard Neighborhood Representative	Stephen Lundgren
24	BNSF Railway Company	Dan MacDonald
25	Washington State Secretary of Transportation	Doug MacDonald
26	Federal Highway Administration	Dan Mathis
27	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Craig Montgomery
28	Washington State House of Representatives	Ed Murray
29	West Seattle Neighborhood Representative	John Musgrave
30	Mayor of Seattle	Greg Nickels
31	Qwest	Jane Nishita
32	Port of Seattle	John Okamoto
33	Washington State Transportation Commission	Dan O'Neal

## Leadership Group Participants (continued)

	Organization	Individual
34	Argosy Cruises	Ralph Pease
35	Flex Car Program	Neil Peterson
36	Washington State Senate	Erik Poulsen
37	Washington State Senate	Margarita Prentice
38	University of Washington	Charles Roeder
39	Foster Pepper Shefelman	Judy Runstad
40	Transportation Choices Coalition	Jessyn Schorr
41	Urban Visions	Greg Smith
42	Seattle Design Commission	David Spiker
43	Seattle City Council	Peter Steinbrueck
44	King County	Harold Taniguchi
45	International Longshoremen and Warehousemen Union Local 19	Herald Ugles
46	Seattle Planning Commission	Barbara Wilson
47	Bremerton City Council	Nick Wofford
48	Allied Arts	David Yeaworth
<b>Previous Participants</b>		
49	Seattle/King County Building and Construction Trades Council	Peter Coates
50	Seattle City Council	Richard Conlin
51	Kitsap County Commission	Christine Endresen
52	U.S. Coast Guard	Virginia K. Holtzman-Bell
53	Seattle Popular Monorail Authority	Joel Horn
54	Transportation Choices Coalition	Peter Hurley
55	U.S. Coast Guard	Leo Lozano
56	Puget Sound Regional Council	Mary McCumber
57	Port of Seattle Commissioner	Paige Miller
58	Washington State Transportation Commissioner	Connie Niva
59	BNSF Railway Company	Patty Otley
60	Seattle Design Commissioner	Don Royse
61	Seattle Design Commissioner	David Spiker
62	Washington State Ferries	Michael Thorne
63	King County Labor Council	Steve Williamson
64	Port of Seattle	Tom Tierney
65	Seattle Planning Commissioner	Paul Tomita
66	Pioneer Square Neighborhood Representative	Doug Vann
67	Seattle Steam Company	Jim Young

## Leadership Group Meetings

- June 19, 2001
- August 1, 2001
- October 15, 2001
- February 12, 2002
- June 18, 2002
- July 23, 2002
- December 3, 2002
- July 24, 2003
- June 21, 2004

# Stakeholder Advisory Committee

## October 2008 Roster

		Organization	Individual
1	Economic Interests	Downtown Seattle Association	Rob Sexton
2		Greater Seattle Chamber of Commerce	Tayloe Washburn
3		Seattle Historic Waterfront Coalition	Bob Donegan
4		Manufacturing Industrial Council	John Odland
5		Seattle Marine Business Coalition	Peter Philips
6		International Longshore and Warehouse Union	Herald Ugles
7		King County Labor Council	David Freiboth
8		Sports Stadiums	Susan Ranf
9		Interbay/Ballard Interbay Northend Manufacturing and Industrial Center (BINMIC)	Warren Aakervik
10	Communities	Belltown	John Pehrson
11		Uptown/Queen Anne	John Coney
12		West Seattle	Vlad Oustimovitch
13		West Seattle	Pete Spalding
14		Ballard/Fremont	Mary Hurley
15		Ballard/Fremont	Mahlon Clements
16		International District	Sue Taoka
17		Pike Place Market	Carol Binder
18		Northeast Seattle	Jim O'Halloran
19		Southeast Seattle	Earl Richardson
20		Southwest County	Don Newby
21	Northwest County	Jeff Altman	
22	Cause-Driven Organizations	People for Puget Sound	Kathy Fletcher
23		Futurewise	Mary McCumber
24		Transportation Choices Coalition	Rob Johnson
25		Cascade Bicycle Club	Chuck Ayers
26		Allied Arts	Todd Vogel
27		People's Waterfront Coalition	Cary Moon
28		Working Families for an Elevated Solution	Gene Hogle
29		Sierra Club	Mike O'Brien

Note: Craig Montgomery, a representative from the Alliance for Pioneer Square (formerly Pioneer Square Community Association), served on the Stakeholder Advisory Committee for 8 months. Other participants served for a full year.

## Stakeholder Advisory Committee Meetings

- December 13, 2007
- January 24, 2008
- February 28, 2008
- March 27, 2008
- April 24, 2008
- May 8, 2008
- May 20, 2008 (briefing)
- May 22, 2008
- June 26, 2008
- July 17, 2008 (briefing)
- July 24, 2008
- August 28, 2008
- September 25, 2008
- November 13, 2008
- November 20, 2008
- November 24, 2008 (briefing)
- December 4, 2008
- December 8, 2008 (briefing)
- December 11, 2008
- December 16, 2008 (briefing)
- December 18, 2008

# South Portal Working Group

## January 2011 Roster

Name	Organization
Linda Anderson	Amalgamated Transit Union
Michael Beranbaum	Joint Council of Teamsters No. 28
Bill/Robert Bloxom	Bloxom Company
Jerome Cohen	West Seattle Chamber of Commerce
Barbara Cole	International District
Lisa Dixon	Alliance for Pioneer Square
John Huey	Viking Bank and Duwamish Transportation Management Association
Ron Kieswether	Oak Harbor Freight Lines
Don Newby	Burien
John Odland	MacMillan-Piper
Marty Oppenheimer	South Park
Vlad Oustimovitch	West Seattle
Mike Peringer	SODO Business Association
Lisa Quinn	Feet First
Susan Ranf	Seattle Mariners
Paul Schieck	Qwest Field and Event Center
Ed Shilley	Nucor Steel
Pete Spalding	Delridge
Brent Stavig	Starbucks
Herald Ugles	International Longshore and Warehouse Union
Bill Weise	Silver Cloud Inn
Cynthia Welti	Mountains to Sound Greenway Trust
<b>Previous Participants</b>	
Al Hobart	Joint Council of Teamsters No. 28
Nick Wells	Alliance for Pioneer Square

# Central Waterfront Working Group

## June 2009 Roster

Name	Organization
Warren Aakervik	Ballard Oil
Carol Binder	Pike Place Market
Patrick Binion	Columbia Distributers
Carol Burton	Magnolia/Queen Anne District Council
Craig Curtis	American Institute of Architects
Karen Daubert	Seattle Parks Foundation
Bob Davidson	Seattle Aquarium Society
David DeBruyn	Waterfront Resident
Bob Donegan	Seattle Historic Waterfront Coalition
David Freiboth	King County Labor Council
Adam Hanson	Pioneer Square
Dave Janis	Bicycle Alliance of Washington
Cary Moon	People's Waterfront Coalition
Richard Nordstrom	Belltown Community Council
Ralph Pease	Argosy Cruises
Chas Redmond	Feet First
Ron Severt	Space Needle
Rob Sexton	Downtown Seattle Association
Brian Steinburg	Allied Arts
Heather Trim	People for Puget Sound
Mark Wainwright	Admiral Neighborhood Association
Tayloe Washburn	Greater Seattle Chamber of Commerce
Peter Whitehead	Nelson Trucking
Leila Wilke	Seattle Art Museum/Olympic Sculpture Park

# North Portal Working Group

## May 2011 Roster

Name	Organization
Glenn Avery	Queen Anne Community Council
Rachel Ben-Shmuel	Vulcan
David Brown	Pacific Northwest Ballet
John Coney	Uptown Alliance
Stephen DeForest	Magnolia Community Club
David Delfs	Magnolia/Queen Anne/South Lake Union Design Review Board
Tom English	Plymouth Housing Group
Tom Graff	Belltown Business Association
Bob Grossman	South Lake Union Community Council
Ron Hildebrandt	Trident Seafoods at Interbay
	Cascade Bicycle Club
Kevin Hughes	Pacific Science Center
John Kane	Ballard Interbay Northend Manufacturing and Industrial Center (BINMIC)
Jason McKinney	South Lake Union neighborhood
Bree Moore	Bill & Melinda Gates Foundation
Robert Nellams	Seattle Center
Lee Newgent	Seattle/King County Building and Construction Trades Council
Vince O'Halloran	Puget Sound Ports Council and Sailors Union of the Pacific
Kim Suelzle	CityIce Cold Storage
Marko Tubic	Fremont Chamber of Commerce
Bob Viggers	Charlie's Produce
Eugene Wasserman	North Seattle Industrial Association
Elaine Wine	Ballard neighborhood
<b>Previous Participants</b>	
Jill Arnow	Queen Anne Chamber of Commerce
Sharon Coleman	Vulcan
Phil Fujii	Vulcan
David Hiller	Cascade Bicycle Club
Bill LaBorde	Transportation Choices Coalition
Mary McCumber	Futurewise
Thomas Tanner	Magnolia Community Club
Lisa Verhovek	Bill & Melinda Gates Foundation



## Working Group Meetings

Date	Working Group	Location
May 6, 2009	South Portal	Silver Cloud Inn
May 7, 2009	North Portal	Labor Temple
May 19, 2009	Central Waterfront	Plymouth Church
May 20, 2009	South Portal	Sound Transit board room, Union Station
May 21, 2009	North Portal	Labor Temple
June 2, 2009	Central Waterfront	Labor Temple
June 3, 2009	South Portal	Sound Transit board room, Union Station
June 4, 2009	North Portal	Seattle Aquarium
June 24, 2009	South Portal	Sound Transit board room, Union Station
December 2, 2009	North Portal	Seattle Aquarium
December 17, 2009	South Portal	Puget Sound Regional Council board room
January 26, 2010	North Portal	Labor Temple
January 27, 2010	South Portal	Puget Sound Regional Council board room
March 16, 2010	Optional Briefing	Alaskan Way Viaduct and Seawall Replacement Program Office
March 23, 2010	South Portal	Puget Sound Regional Council board room
March 24, 2010	North Portal	Puget Sound Regional Council board room
May 18, 2010	North Portal	Puget Sound Regional Council board room
May 19, 2010	South Portal	Sound Transit board room, Union Station
July 28, 2010	South Portal	Sound Transit board room, Union Station
October 20, 2010	South Portal	Sound Transit board room, Union Station
October 21, 2010	North Portal	Puget Sound Regional Council board room
February 2, 2011	South Portal	Sound Transit board room, Union Station
February 3, 2011	North Portal	Puget Sound Regional Council board room
June 1, 2011	South Portal	Sound Transit board room, Union Station
June 2, 2011	North Portal	Puget Sound Regional Council board room

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**Community, Stakeholder, and Elected Briefings**

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## Community, Stakeholder, and Elected Briefings

Date	Organization	Type of Group
August 15, 2001	Downtown Seattle Association and Seattle Chamber of Commerce	Community/Stakeholder
August 20, 2001	Lafayette Community Council and Admiral Community Council	Community/Stakeholder
September 6, 2001	SeaShore TAC	Community/Stakeholder
September 10, 2001	Seattle City Council	Elected
September 12, 2001	Pike Place Market PDA	Community/Stakeholder
September 13, 2001	SODO Business Association	Elected
September 18, 2001	SCATBd Steering Committee	Community/Stakeholder
September 19, 2001	Denny Hill Association	Community/Stakeholder
September 25, 2001	North Seattle Industrial Association	Community/Stakeholder
September 25, 2001	Port of Seattle Commissioners	Elected
October 2, 2001	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
October 10, 2001	Ballard District Council	Community/Stakeholder
October 17, 2001	Fremont Chamber of Commerce	Community/Stakeholder
October 17, 2001	Women in Transportation Seminar	Community/Stakeholder
October 18, 2001	West Seattle Lion's Club	Community/Stakeholder
October 24, 2001	Belltown Community Council	Community/Stakeholder
November 5, 2001	Metro Employee Transit Representatives	Agency/Stakeholder
November 13, 2001	Aurora Avenue Merchant's Association	Community/Stakeholder
November 14, 2001	ITE/ASCE	Community/Stakeholder
November 29, 2001	Duwamish Planning Committee	Community/Stakeholder
December 3, 2001	King County Council	Elected
December 3, 2001	Seattle City Council	Elected
December 6, 2001	Employee Transit Coordinators, Queen Anne Network Group	Community/Stakeholder
January 7, 2002	Lake Union District Council	Community/Stakeholder
January 9, 2002	Employee Transportation Coordinator Network, Downtown	Community/Stakeholder
January 15, 2002	Employee Transportation Coordinators, Interbay Network Group	Community/Stakeholder
January 15, 2002	Employee Transportation Coordinators, Northgate Network Group	Community/Stakeholder
January 16, 2002	Employee Transportation Coordinators, First Hill Network Group	Community/Stakeholder
January 16, 2002	Washington Transportation Commission	Appointed

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
January 24, 2002	SODO/Duwamish Commute Trip Reduction Group	Community/Stakeholder
January 24, 2002	Washington State Public Stadium Authority	Community/Stakeholder
February 15, 2002	Downtown Seattle Association	Community/Stakeholder
March 11, 2002	Allied Arts, Urban Environment Committee	Community/Stakeholder
March 11, 2002	Belltown Community Council, Housing and Land Use Committee	Community/Stakeholder
March 11, 2002	Queen Anne/Magnolia District Council	Community/Stakeholder
March 12, 2002	Downtown Seattle Association, Seattle Waterfront Community	Community/Stakeholder
March 13, 2002	Downtown Seattle Association, Planning Committee	Community/Stakeholder
March 13, 2002	Greenwood Community Council	Community/Stakeholder
March 13, 2002	Seattle Parks Board	Community/Stakeholder
March 14, 2002	Seattle Design and Planning Commissions	Community/Stakeholder
March 21, 2002	Construction Management Association of America	Community/Stakeholder
March 27, 2002	Seattle Design and Planning Commissions Subcommittee	Appointed
March 28, 2002	Duwamish Planning Committee	Community/Stakeholder
April 2, 2002	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
April 3, 2002	Pioneer Square Historic Preservation Board	Appointed
April 8, 2002	West Seattle Chamber of Commerce	Community/Stakeholder
April 10, 2002	Historic Seattle Advisory Committee	Community/Stakeholder
April 10, 2002	Seattle Pedestrian Advisory Board	Appointed
April 16, 2002	Fauntleroy Community Association	Community/Stakeholder
April 17, 2002	Denny Hill Association	Community/Stakeholder
April 22, 2002	International District Community Forum	Community/Stakeholder
April 24, 2002	Seattle Planning and Design Commissions	Appointed
April 26, 2002	Elevated Transportation Company Board	Community/Stakeholder
April 29, 2002	Seattle City Council	Elected
May 6, 2002	University of Washington, guest lecture	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
May 7, 2002	DSA Viaduct Subcommittee	Community/Stakeholder
May 8, 2002	Pike Place Market PDA	Appointed
May 8, 2002	University Lions Club	Community/Stakeholder
May 15, 2002	Delridge Neighborhood District Council	Community/Stakeholder
May 20, 2002	Downtown Seattle Lions Club	Community/Stakeholder
May 21, 2002	Society of American Military Engineers	Community/Stakeholder
May 23, 2002	Admiral Community Council	Community/Stakeholder
May 29, 2002	Seattle Planning and Design Commissions	Appointed
May 30, 2002	Downtown Seattle Residents Council General Meeting	Community/Stakeholder
June 4, 2002	DSA Viaduct Subcommittee	Community/Stakeholder
June 4, 2002	Kitsap County Council	Elected
June 10, 2002	Seattle Art Museum	Community/Stakeholder
June 10, 2002	Seattle City Council	Elected
June 11, 2002	Aquarium Board	Community/Stakeholder
June 13, 2002	SODO Business Association	Community/Stakeholder
June 19, 2002	Cascade Neighborhood Council	Community/Stakeholder
June 24, 2002	Seattle City Council	Elected
June 25, 2002	Greater Seattle Chamber of Commerce	Community/Stakeholder
June 25, 2002	Manufacturing Industrial Council	Community/Stakeholder
June 26, 2002	Belltown Community Council	Community/Stakeholder
July 9, 2002	Port of Seattle Commissioners	Elected
July 10, 2002	Seattle Pedestrian Advisory Board	Appointed
July 22, 2002	Seattle City Council	Elected
August 1, 2002	DSA Board of Directors	Community/Stakeholder
August 12, 2002	Seattle Art Museum	Community/Stakeholder
August 14, 2002	Ballard District Council	Community/Stakeholder
August 20, 2002	Seattle Design and Planning Commissions	Appointed
September 16, 2002	AIA	Community/Stakeholder
September 19, 2002	Seattle Art Museum	Community/Stakeholder
September 23, 2002	Waterfront Landing Condo Association	Community/Stakeholder
October 2, 2002	Capitol Hill Lions Club	Community/Stakeholder
October 8, 2002	Seattle Art Museum	Community/Stakeholder
October 9, 2002	Belltown Lofts Association	Community/Stakeholder
November 2, 2002	Seattle Art Museum	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
November 13, 2002	Seattle Pedestrian Advisory Board	Appointed
December 4, 2002	Seattle Design and Planning Commissions	Community/Stakeholder
December 9, 2002	Queen Anne Community Council	Community/Stakeholder
December 12, 2002	Duwamish Planning Committee	Community/Stakeholder
January 21, 2003	City of Seattle Freight Mobility Advisory Committee	Appointed
January 23, 2003	DSA Viaduct Subcommittee	Community/Stakeholder
February 26, 2003	DSA Viaduct Subcommittee	Community/Stakeholder
March 19, 2003	DSA Viaduct Subcommittee	Community/Stakeholder
March 27, 2003	Structural Engineers Association of Washington	Community/Stakeholder
April 14, 2003	Vulcan	Community/Stakeholder
April 21, 2003	Building Owners and Managers Association	Community/Stakeholder
April 22, 2003	North Seattle Industrial Association	Community/Stakeholder
May 6, 2003	City of Seattle Transportation Committee	Elected
May 23, 2003	City of Seattle Freight Mobility Advisory Committee	Appointed
May 30, 2003	Seattle Association of Military Engineers	Community/Stakeholder
June 11, 2003	Ballard Interbay Northend Manufacturing and Industrial Center (BINMIC)	Community/Stakeholder
June 25, 2003	Allied Arts, Urban Environment Committee	Community/Stakeholder
July 1, 2003	Duwamish Transportation Management Association	Community/Stakeholder
July 16, 2003	Graham & Dunn	Community/Stakeholder
July 23, 2003	Allied Arts, Urban Environment Committee	Community/Stakeholder
August 12, 2003	Seattle Art Museum	Community/Stakeholder
August 21, 2003	Seattle Design and Planning Commissions	Community/Stakeholder
August 26, 2003	Triad Development	Community/Stakeholder
September 8, 2003	Lake Union District Council	Community/Stakeholder
September 10, 2003	DSA Viaduct Subcommittee	Community/Stakeholder
September 11, 2003	Magnolia Community Council	Community/Stakeholder
September 17, 2003	Denny Hill Association	Community/Stakeholder



## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
September 17, 2003	Elliott Bayshore Meeting (coalition of environmental groups)	Community/Stakeholder
September 24, 2003	Belltown Community Council	Community/Stakeholder
October 14, 2003	DSA Viaduct Subcommittee	Community/Stakeholder
October 16, 2003	Sears Roebuck Retirement Club	Community/Stakeholder
October 17, 2003	Seattle Design and Planning Commission	Appointed
October 21, 2003	Joint Group Meeting with Magnolia, Queen Anne, and Ballard	Community/Stakeholder
October 29, 2003	Fremont Chamber of Commerce	Community/Stakeholder
October 30, 2003	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
November 4, 2003	Kitsap County Council	Elected
November 6, 2003	Duwamish Planning Committee	Community/Stakeholder
November 12, 2003	Ballard District Council	Community/Stakeholder
November 13, 2003	SODO Business Association	Community/Stakeholder
November 20, 2003	Queen Anne Chamber of Commerce	Community/Stakeholder
November 20, 2003	Seattle Design and Planning Commissions	Appointed
December 4, 2003	Parks Hill Rotary Club	Community/Stakeholder
December 11, 2003	DSA Viaduct Task Force	Community/Stakeholder
February 10, 2004	Waterfront Landing Condo Association	Community/Stakeholder
February 13, 2004	Chinatown International District Business Improvement Area	Community/Stakeholder
March 1, 2004	American Society of Civil Engineers	Community/Stakeholder
March 4, 2004	Seattle City Council	Elected
March 8, 2004	Belltown Community Council, Housing and Land Use Committee	Community/Stakeholder
April 7, 2004	DSA Viaduct Subcommittee	Community/Stakeholder
April 8, 2004	CREW	Community/Stakeholder
April 9, 2004	Seattle Design and Planning Commissions	Appointed
April 20, 2004	Manufacturing Industrial Council (MIC), Freight Mobility Advisory Committee	Community/Stakeholder
April 27, 2004	North Seattle Industrial Association	Community/Stakeholder
May 10, 2004	AASHTO	Community/Stakeholder
May 19, 2004	Allied Arts	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
May 20, 2004	Washington State Society of Public Engineers	Community/Stakeholder
May 21, 2004	City Neighborhood Council	Community/Stakeholder
May 26, 2004	Manufacturing Industrial Council (MIC)	Community/Stakeholder
May 27, 2004	SODO/Duwamish Commute Trip Reduction Group	Community/Stakeholder
June 17, 2004	Seattle Design and Planning Commissions	Appointed
June 24, 2004	Belltown Business Association	Community/Stakeholder
July 21, 2004	Ballard/Magnolia Community Leaders	Community/Stakeholder
August 5, 2004	Seattle City Council of the Whole	Elected
August 25, 2004	Ballard/Magnolia Community Leaders	Community/Stakeholder
September 13, 2004	Belltown Housing and Land Use Subcommittee	Community/Stakeholder
September 13, 2004	Seattle City Council of the Whole	Elected
September 14, 2004	City of Seattle Freight Mobility Advisory Committee	Appointed
September 16, 2004	Seattle Neighborhood Service Center Coordinator's Meeting	Community/Stakeholder
September 20, 2004	Seattle City Council of the Whole	Elected
September 24, 2004	Seattle City Council of the Whole Workshop	Elected
October 5, 2004	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
October 14, 2004	DSA Viaduct Subcommittee	Community/Stakeholder
October 14, 2004	Magnolia Community Council	Community/Stakeholder
October 19, 2004	Broadview Community Council	Community/Stakeholder
October 19, 2004	City of Seattle Freight Mobility Advisory Committee	Appointed
October 21, 2004	Belltown Business Association	Community/Stakeholder
October 21, 2004	Duwamish Planning Committee	Community/Stakeholder
October 21, 2004	Queen Anne Chamber of Commerce	Community/Stakeholder
October 26, 2004	North Seattle Industrial Association	Community/Stakeholder
October 28, 2004	Ballard News Tribune Forum	Community/Stakeholder
November 8, 2004	Queen Anne/Magnolia District Council	Community/Stakeholder
November 18, 2004	Mayor's Meeting with Environmental Groups	Community/Stakeholder
December 13, 2004	Seattle City Council Committee of the Whole	Elected

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
January 6, 2005	Association of General Contractors	Community/Stakeholder
January 6, 2005	League of Women Voters	Community/Stakeholder
January 6, 2005	Seattle Design Commission	Appointed
January 10, 2005	Seattle City Council	Elected
January 19, 2005	DSA Viaduct Subcommittee	Community/Stakeholder
January 19, 2005	Greater Seattle Chamber of Commerce, Transportation Committee	Community/Stakeholder
January 20, 2005	Construction Management Association of America	Community/Stakeholder
February 7, 2005	Belltown Housing and Land Use Subcommittee	Community/Stakeholder
February 9, 2005	Central Downtown Commute Trip Reduction Program	Community/Stakeholder
February 9, 2005	International Right of Way Association, Puget Sound Chapter	Community/Stakeholder
February 10, 2005	Queen Anne/South Lake Union Commute Trip Reduction Program	Community/Stakeholder
February 15, 2005	Fauntleroy Church Men's Group	Community/Stakeholder
February 17, 2005	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
March 14, 2005	Transit Agencies Senior Managers Meeting	Agency/Stakeholder
March 15, 2005	Association of General Contractors Seattle District	Community/Stakeholder
March 23, 2005	U.S. Coast Guard Officers Association Luncheon	Community/Stakeholder
March 28, 2005	Seattle Center Stakeholders	Community/Stakeholder
April 4, 2005	Seattle City Council Committee of the Whole	Elected
April 7, 2005	Seattle Design Commission	Appointed
April 14, 2005	PSRC Transportation Policy Board	Agency/Stakeholder
April 19, 2005	Society of American Military Engineers	Community/Stakeholder
April 20, 2005	DSA Viaduct Task Force	Community/Stakeholder
April 26, 2005	North Seattle Industrial Association	Community/Stakeholder
April 29, 2005	Allied Arts - Viaduct surface design workshop #3	Community/Stakeholder
April 29, 2005	Seattle Design Commission	Appointed
May 23, 2005	Seattle City Council	Elected
June 6, 2005	Waterfront Landing Condo Association	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
June 13, 2005	Washington State ITE Conference	Community/Stakeholder
June 17, 2005	Allied Arts Design Collaborative	Community/Stakeholder
June 20, 2005	Seattle Center Stakeholders	Community/Stakeholder
June 21, 2005	Seattle Aquarium Society	Community/Stakeholder
July 18, 2005	Seattle City Council	Elected
July 18, 2005	South Lake Union Community Council formerly South Lake Union Friends and Neighbors	Community/Stakeholder
July 19, 2005	City of Seattle Freight Mobility Advisory Committee	Appointed
August 16, 2005	City of Seattle Freight Mobility Advisory Committee	Community/Stakeholder
September 11, 2005	Seattle City Council Committee of the Whole	Elected
October 11, 2005	DSA Waterfront Committee	Community/Stakeholder
October 20, 2005	Alki Community Council	Community/Stakeholder
November 1, 2005	African-American Business Leaders Reception	Community/Stakeholder
November 17, 2005	WSPE, Rainier Chapter Presentation	Community/Stakeholder
January 6, 2006	Municipal League of King County	Community/Stakeholder
January 9, 2006	Belltown Community Council	Community/Stakeholder
January 10, 2006	American Society of Civil Engineers	Community/Stakeholder
January 23, 2006	South Lake Union Community Council formerly South Lake Union Friends and Neighbors	Community/Stakeholder
February 2, 2006	Seattle Design Commission	Appointed
February 22, 2006	Queen Anne Community Council Transportation Committee	Community/Stakeholder
February 28, 2006	Mercer Corridor Stakeholder Committee	Community/Stakeholder
March 6, 2006	InterIm	Community/Stakeholder
March 8, 2006	Ballard District Council	Community/Stakeholder
March 8, 2006	Metropolitan Democratic Club	Community/Stakeholder
March 9, 2006	DSA Viaduct Task Force	Community/Stakeholder
March 13, 2006	Queen Anne/Magnolia District Council	Community/Stakeholder
March 13, 2006	Seattle City Council Committee of the Whole	Elected
March 14, 2006	Admiral Community Council	Community/Stakeholder
March 14, 2006	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
March 16, 2006	Greater Seattle Chamber of Commerce-Transportation Committee	Community/Stakeholder
March 21, 2006	City of Seattle Freight Mobility Advisory Committee	Appointed
March 21, 2006	League of Women Voters	Community/Stakeholder
March 22, 2006	Greater Seattle Chamber of Commerce Executive Committee	Community/Stakeholder
March 28, 2006	Manufacturing Industrial Council (MIC), Executive Committee	Community/Stakeholder
March 28, 2006	North Seattle Industrial Association	Community/Stakeholder
March 29, 2006	Retired Bankers Luncheon	Community/Stakeholder
March 30, 2006	Washington Trucking Association	Community/Stakeholder
April 10, 2006	University of Washington, Civil and Environmental Engineering Class	Community/Stakeholder
April 11, 2006	Greater Seattle Chamber of Commerce Board of Trustees	Community/Stakeholder
April 12, 2006	Allied Arts, Urban Environment Committee	Community/Stakeholder
April 12, 2006	King County Coordination Council	Community/Stakeholder
April 13, 2006	Seattle Marine Business Coalition	Community/Stakeholder
April 17, 2006	Seattle University, Graduate Class in Urban Planning	Community/Stakeholder
April 19, 2006	Utility Contractors Association of Washington	Community/Stakeholder
April 24, 2006	Seattle City Council Committee of the Whole	Elected
April 25, 2006	Seattle/Belltown Employer Network Group Meeting	Community/Stakeholder
April 26, 2006	Greater Seattle Chamber of Commerce Executive Committee	Community/Stakeholder
April 27, 2006	Oles Morrison Rinker & Baker LLP, Construction and Public Contract Law Seminar	Community/Stakeholder
May 10, 2006	34th District Democrats	Community/Stakeholder
May 11, 2006	King County Labor Council	Community/Stakeholder
May 15, 2006	Seattle City Council Committee of the Whole	Elected
May 16, 2006	City of Seattle Freight Mobility Advisory Committee	Appointed
May 18, 2006	West Seattle Lions Club	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
May 30, 2006	Seattle City Council Committee of the Whole	Elected
June 5, 2006	Seattle City Council Committee of the Whole	Elected
June 7, 2006	Mithun	Community/Stakeholder
June 8, 2006	DSA Viaduct Task Force	Community/Stakeholder
June 8, 2006	Puget Sound Regional Council Transportation Policy Board	Agency/Stakeholder
June 15, 2006	Seattle Design Commission	Appointed
June 16, 2006	Freight Mobility Strategic Investment Board	Community/Stakeholder
June 19, 2006	Building Owners and Managers Association	Community/Stakeholder
June 19, 2006	Seattle City Council Committee of the Whole	Elected
June 21, 2006	Southwest and Delridge District Councils	Community/Stakeholder
June 27, 2006	North Seattle Industrial Association	
June 29, 2006	Puget Sound Regional Council Executive Board	Agency/Stakeholder
July 10, 2006	American Institute of Architects	Community/Stakeholder
July 10, 2006	Lake Union District Council	Community/Stakeholder
July 10, 2006	Seattle City Council Committee of the Whole	Elected
July 11, 2006	Transportation Research Board	Community/Stakeholder
July 12, 2006	Seattle Pedestrian Advisory Board	Appointed
July 18, 2006	Downtown District Council	Community/Stakeholder
July 19, 2006	Starbucks	Community/Stakeholder
July 24, 2006	Georgetown Community Council	Community/Stakeholder
July 26, 2006	National Park Service	Agency/Stakeholder
July 26, 2006	Waterfront Neighborhood Coalition	Community/Stakeholder
August 4, 2006	Nihonbashi	Community/Stakeholder
August 6, 2006	City Council Transportation Committee	Elected
August 10, 2006	Department of Natural Resources	Agency/Stakeholder
August 16, 2006	Downtown Seattle Association	Community/Stakeholder
September 6, 2006	Contingency Planning and Recovery Management Group	Community/Stakeholder
September 8, 2006	Waterfront Landings Condos	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
September 14, 2006	Magnolia Community Club	Community/Stakeholder
September 14, 2006	SODO Business Association	Community/Stakeholder
September 20, 2006	Phinney Neighborhood Association	Community/Stakeholder
September 21, 2006	West Seattle Chamber of Commerce Transportation Committee	Community/Stakeholder
September 26, 2006	North Seattle Industrial Association	Community/Stakeholder
October 4, 2006	Seattle Parks Foundation	Agency/Stakeholder
October 5, 2006	Coast Guard	Agency/Stakeholder
October 5, 2006	Japanese Ministry	Community/Stakeholder
October 11, 2006	American Society of Civil Engineers	Community/Stakeholder
October 11, 2006	West Seattle Kiwanis Club	Community/Stakeholder
October 12, 2006	Washington State Ferries Community Advisory Group	Agency/Community/Stakeholder
October 17, 2006	Women's Transportation Seminar and Institute of Transportation Engineers (ITE)	Community/Stakeholder
October 25, 2006	Northwest District Council	Community/Stakeholder
October 27, 2006	US-Japan Study Tour	Community/Stakeholder
November 2, 2006	North Seattle Community College	Community/Stakeholder
November 2, 2006	Seattle Design Commission	Appointed
November 8, 2006	Downtown Seattle Association	Community/Stakeholder
July 10, 2006	Seattle City Council, Committee on the Whole	Elected
August 8, 2006	Seattle City Council, Committee on the Whole	Elected
August 22, 2006	Port Commission	Elected
January 17, 2007	University of Washington, Infrastructure Construction Class	Community/Stakeholder
January 18, 2007	SODO Duwamish Commute Trip Reduction Network Group	Community/Stakeholder
January 23, 2007	North Seattle Industrial Association	Community/Stakeholder
January 31, 2007	Municipal League	Community/Stakeholder
February 20, 2007	Japanese Ministry	Community/Stakeholder
February 23, 2007	American Society for Civil Engineers Young Members Council	Community/Stakeholder
April 9, 2007	University of Washington, Structural and Geotechnical Engineering Capstone Design	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
May 5, 2007	University of Washington, Transportation and Construction Class	Community/Stakeholder
May 7, 2007	Seattle City Council Committee of the Whole	Elected
May 10, 2007	Whitman Alumni Association	Community/Stakeholder
May 14, 2007	Belltown Community Council	Community/Stakeholder
May 22, 2007	Manufacturing Industrial Council (MIC), Executive Committee	Community/Stakeholder
May 22, 2007	North Seattle Industrial Association	Community/Stakeholder
May 23, 2007	Downtown Seattle Association, Viaduct Task Force	Community/Stakeholder
May 23, 2007	University Lions Club	Community/Stakeholder
June 6, 2007	State House and Senate Transportation staff	Elected
June 12, 2007	First Hill Improvement Association	Community/Stakeholder
June 14, 2007	Downtown District Council	Community/Stakeholder
June 14, 2007	Metropolitan Expressway, Japan	Community/Stakeholder
June 14, 2007	Park Hill Rotary Club	Community/Stakeholder
June 14, 2007	Waterfront Landing Condos	Community/Stakeholder
June 19, 2007	Freight Mobility Advisory Group	Community/Stakeholder
June 26, 2007	Waterfront Neighborhood Association	Community/Stakeholder
July 6, 2007	Puget Sound Regional Council, Freight Mobility Roundtable	Community/Stakeholder
July 18, 2007	Downtown Seattle Association, Construction Projects Panel	Community/Stakeholder
July 18, 2007	Pioneer Square Preservation Board	Appointed
July 19, 2007	Transit Integration Group	Community/Stakeholder
July 25, 2007	Downtown Seattle Association, Viaduct Task Force	Community/Stakeholder
July 27, 2007	World Affairs Council	Community/Stakeholder
August 9, 2007	Port of Seattle Commissioners	Elected
August 14, 2007	Feet First	Community/Stakeholder
August 21, 2007	Downtown Seattle Association, Viaduct Task Force	Community/Stakeholder
August 31, 2007	Seahawks	Community/Stakeholder
September 5, 2007	Seattle Bicycle Advisory Board	Appointed
September 10, 2007	International District Forum	Community/Stakeholder
September 18, 2007	Freight Mobility Advisory Group	Community/Stakeholder



## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
September 19, 2007	SeaShore Transportation Forum	Elected
September 20, 2007	Cascade Bicycle Club	Community/Stakeholder
September 20, 2007	Stadium Area Parking and Access Review Committee	Community/Stakeholder
September 27, 2007	Social service providers	Community/Stakeholder
October 3, 2007	Downtown Seattle Association	Community/Stakeholder
October 4, 2007	Seattle Design Commission	Appointed
October 9, 2007	Alliance for Pioneer Square (formerly Pioneer Square Community Association), Economic Development Committee	Community/Stakeholder
October 10, 2007	Seattle Pedestrian Advisory Board	Appointed
October 18, 2007	Alliance for Pioneer Square (formerly Pioneer Square Community Association), Public Spaces Committee	Community/Stakeholder
October 23, 2007	North Seattle Industrial Association	Community/Stakeholder
November 8, 2007	Downtown District Council	Community/Stakeholder
November 13, 2007	Washington State Transportation Commission	Elected
November 19, 2007	Mountains to Sound Greenway Trust	Community/Stakeholder
December 5, 2007	Seattle Bicycle Advisory Board	Appointed
December 6, 2007	Waterfront Landings Condos	Community/Stakeholder
December 7, 2007	Greater Seattle Chamber of Commerce, Viaduct Task Force	Community/Stakeholder
December 10, 2007	Belltown Community Council	Community/Stakeholder
December 20, 2007	Seattle Design Commission	Appointed
January 24, 2007	FHWA	Agency/Stakeholder
August 1, 2007	King County Councilmember Larry Phillips' staff	Elected
August 9, 2007	Port Commissioners	Elected
September 12, 2007	Washington State Ferries	Agency/Stakeholder
September 19, 2007	SeaShore Transportation Forum	Agency/Stakeholder
October 11, 2007	Working Families for an Elevated Solution	Community/Stakeholder
January 17, 2008	Transit Integration Group (TIG)	Community/Stakeholder
January 22, 2008	Manufacturing Industrial Council	Community/Stakeholder
February 13, 2008	SODO Business Association	Community/Stakeholder
February 13, 2008	West Seattle Chamber of Commerce	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
February 14, 2008	Duwamish Transportation Management Association	Community/Stakeholder
February 14, 2008	University of Washington, Infrastructure Construction Class	Community/Stakeholder
February 19, 2008	City of Seattle Freight Mobility Advisory Committee	Appointed
March 5, 2008	Seattle Bicycle Advisory Board	Appointed
March 7, 2008	Puget Sound Regional Council (PSRC), Regional Freight Mobility Roundtable	Community/Stakeholder
March 12, 2008	Seattle Pedestrian Advisory Board	Appointed
March 18, 2008	City of Seattle Freight Mobility Advisory Committee	Appointed
March 20, 2008	Seattle Design Commission	Community/Stakeholder
March 21, 2008	Freight Mobility Strategic Investment Board	Community/Stakeholder
March 25, 2008	North Seattle Industrial Association	Community/Stakeholder
April 1, 2008	City of Seattle Freight Mobility Advisory Committee	Appointed
April 3, 2008	Seattle Design Commission	Appointed
April 9, 2008	Ballard District Council	Community/Stakeholder
April 14, 2008	Literacy Source	Community/Stakeholder
April 15, 2008	City of Seattle Freight Mobility Advisory Committee	Appointed
April 17, 2008	Greater Seattle Chamber of Commerce, Transportation Committee	Community/Stakeholder
April 22, 2008	North Seattle Industrial Association	Community/Stakeholder
April 23, 2008	Waterfront Neighborhood Association	Community/Stakeholder
April 30, 2008	Queen Anne Community Council, Transportation Committee	Community/Stakeholder
May 5, 2008	Downtown Seattle Association Viaduct Task Force	Community/Stakeholder
May 20, 2008	Magnolia Community Club	Community/Stakeholder
May 21, 2008	Belltown Business Association	Community/Stakeholder
June 2, 2008	Lake Union District Council	Community/Stakeholder
June 3, 2008	Southwest King County Chamber of Commerce, Tukwila Government and Community Affairs Committee	Community/Stakeholder
June 17, 2008	New Zealand Delegation	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
June 24, 2008	Southwest King County Chamber of Commerce, Des Moines Business Committee	Community/Stakeholder
July 3, 2008	Seattle Design Commission	Community/Stakeholder
July 8, 2008	Interest group briefing for environmental, transit, bicycle, and pedestrian group members	Community/Stakeholder
July 9, 2008	Seattle Pedestrian Advisory Board	Community/Stakeholder
July 10, 2008	Seattle Planning Commission, Transportation Committee	Community/Stakeholder
July 11, 2008	City of Seattle Freight Mobility Advisory Committee	Appointed
July 17, 2008	Interest group briefing for environmental, transit, bicycle, and pedestrian group members	Community/Stakeholder
July 22, 2008	Cascade Bicycle Club	Community/Stakeholder
August 4, 2008	Downtown Seattle Association, Viaduct Task Force	Community/Stakeholder
August 5, 2008	Seattle Planning Commission, Transportation Committee	Appointed
August 7, 2008	Ballard Kiwanis Club	Community/Stakeholder
August 13, 2008	Greater Seattle Chamber of Commerce	Community/Stakeholder
August 14, 2008	American Institute of Architects Seattle	Community/Stakeholder
August 21, 2008	Parking and Access Review Committee	Community/Stakeholder
August 21, 2008	Seattle Design Commission	Appointed
September 3, 2008	Southwest and Delridge District Councils	Community/Stakeholder
September 5, 2008	PSRC Regional Freight Mobility Roundtable	Community/Stakeholder
September 5, 2008	Transportation Choices Coalition	Community/Stakeholder
September 8, 2008	West Seattle Chamber of Commerce, Transportation Open House	Community/Stakeholder
September 11, 2008	Interest group briefings for freight group members	Community/Stakeholder
September 15, 2008	Georgetown Community Council	Community/Stakeholder
September 17, 2008	Downtown Seattle Residents Council	Community/Stakeholder
September 26, 2008	Interest group briefing for Chamber of Commerce and Downtown Seattle Association members	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
October 7, 2008	South Lake Union Friends and Neighbors	Community/Stakeholder
October 9, 2008	Washington Trucking Association	Community/Stakeholder
October 14, 2008	Seattle Planning Commission	Appointed
October 14, 2008	South Park Neighborhood Association	Community/Stakeholder
October 14, 2008	Waterfront Neighborhood Marketing Committee	Community/Stakeholder
October 16, 2008	Seattle Design Commission	Appointed
October 21, 2008	City of Seattle Freight Mobility Advisory Committee	Appointed
October 23, 2008	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
October 28, 2008	North Seattle Industrial Association	Community/Stakeholder
October 28, 2008	Structural Engineers Association of Washington	Community/Stakeholder
November 3, 2008	Building Owners and Managers Association	Community/Stakeholder
November 5, 2008	Seattle Bicycle Advisory Board	Appointed
November 14, 2008	Western Avenue businesses and residents	Community/Stakeholder
November 17, 2008	Pike Place Market	Community/Stakeholder
November 24, 2008	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
November 25, 2008	West Seattle Chamber of Commerce, Board of Directors	Community/Stakeholder
December 2, 2008	Municipal League Public Forum on the Alaskan Way Viaduct	Community/Stakeholder
December 4, 2008	Manufacturing Industrial Council	Community/Stakeholder
December 4, 2008	Rainier Chamber of Commerce	Community/Stakeholder
December 9, 2008	Seattle King County Building and Trades	Community/Stakeholder
December 16, 2008	City of Seattle Freight Mobility Advisory Committee	Appointed
December 16, 2008	Downtown Seattle Association, Transportation Committee	Community/Stakeholder
December 17, 2008	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
December 18, 2008	Parking and Access Review Committee	Community/Stakeholder
January 3, 2008	King County Councilmember Dow Constantine	Elected

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
January 3, 2008	WSDOT/Associated General Contractors Annual Meeting	Agency/Stakeholder
January 11, 2008	Legislative staff	Elected
January 17, 2008	Attorney General's Office	Elected
January 17, 2008	State Representative Judy Clibborn	Elected
January 24, 2008	State Representative Judy Clibborn and State Senator Mary Margaret Haugen	Elected
January 29, 2008	King County Council staff	Elected
January 30, 2008	State Senate Transportation Committee	Elected
February 26, 2008	WSDOT Northwest Region 2008 Design-Construction Conference	Agency/Stakeholder
February 27, 2008	King County Council, Transportation Committee	Elected
March 3, 2008	Seattle City Council, Committee of the Whole	Elected
March 5, 2008	National Marine Fisheries Service and U.S. Fish and Wildlife Service	Agency/Stakeholder
March 19, 2008	WSDOT Annual Statewide Professional Engineers' Conference	Agency/Stakeholder
March 27, 2008	David Ortez, FHWA	Agency/Stakeholder
April 7, 2008	Joint Seattle and King County Council Meeting	Elected
April 16, 2008	SeaShore Transportation Forum	Agency/Stakeholder
June 3, 2008	FHWA Environmental and Major Projects groups	Agency/Stakeholder
June 4, 2008	Congressional staff for U.S. Senators Cantwell and Murray	Elected
June 16, 2008	Burien City Council	Elected
June 30, 2008	Seattle City Council, Committee of the Whole	Elected
July 7, 2008	U.S. Government Accountability Office	Agency/Stakeholder
July 8, 2008	State Joint Transportation Committees Meeting	Elected
July 14, 2008	Washington State Ferries	Agency/Stakeholder
August 5, 2008	Port of Seattle Commissioners	Elected
August 19, 2008	South County Area Transportation Board	Elected
August 28, 2008	WSDOT Government Relations Urban Corridors Office Briefing	Agency/Stakeholder
September 9, 2008	SeaTac City Council	Elected

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
October 13, 2008	Seattle City Council, Committee of the Whole	Elected
October 30, 2008	State Representative Mary Lou Dickerson	Elected
November 12, 2008	State Legislators	Elected
November 14, 2008	National Marine Fisheries Service and U.S. Fish and Wildlife Service	Agency/Stakeholder
November 19, 2008	State Legislators	Elected
December 1, 2008	Seattle City Council, Committee of the Whole	Elected
December 2, 2008	State Representative Judy Clibborn	Elected
December 3, 2008	State Senator Chris Marr	Elected
December 5, 2008	SeaShore Transportation Forum	Agency/Stakeholder
December 8, 2008	Seattle City Council, Committee of the Whole	Elected
December 15, 2008	King County Council	Elected
December 15, 2008	Seattle City Council, Committee of the Whole	Elected
December 15, 2008	State Representative Reuven Carlyle	Elected
December 17, 2008	State Representative Judy Clibborn	Elected
January 6, 2009	State Senator Mary Margaret Haugen	Community/Stakeholder
January 13, 2009	Cascade Bicycle Club	Community/Stakeholder
January 13, 2009	University of Washington, Urban Transportation Planning Class	Community/Stakeholder
January 15, 2009	Seattle Design Commission	Community/Stakeholder
January 20, 2009	State Representative Ruth Kagi	Elected
January 20, 2009	State Senator Chris Marr	Elected
January 21, 2009	Allied Arts	Community/Stakeholder
January 21, 2009	Duwamish Transportation Management Association	Community/Stakeholder
January 21, 2009	King County Council	Elected
January 22, 2009	Washington Society of Professional Engineers	Community/Stakeholder
January 23, 2009	State Representative Mary Lou Dickerson	Elected
January 23, 2009	State Representative Zachary Hudgins	Elected
January 26, 2009	State Senate Transportation Committee	Elected
January 27, 2009	Manufacturing Industrial Council (MIC), Executive Committee	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
January 27, 2009	North Seattle Industrial Association	Community/Stakeholder
January 28, 2009	International District Rotary Club	Community/Stakeholder
January 28, 2009	State House Transportation Committee	Elected
February 2, 2009	Downtown Seattle Association, Transportation Committee	Community/Stakeholder
February 4, 2009	Interbay Neighborhood Association	Community/Stakeholder
February 5, 2009	Joint House/Senate Legislative Briefing, Seattle Delegation	Elected
February 5, 2009	King County Council staff	Elected
February 5, 2009	State Representative Scott White	Elected
February 6, 2009	SeaShore Transportation Forum	Agency/Stakeholder
February 6, 2009	State Senator Joe McDermott	Elected
February 6, 2009	Transportation Choices Coalition Friday Forum	Community/Stakeholder
February 9, 2009	Horizon House	Community/Stakeholder
February 10, 2009	Admiral Neighborhood Association	Community/Stakeholder
February 10, 2009	Aurora Avenue Merchants Association	Community/Stakeholder
February 10, 2009	State Senate Transportation Committee, Public Hearing	Elected
February 11, 2009	State Representative Eileen Cody	Elected
February 11, 2009	West Seattle Kiwanis Club	Community/Stakeholder
February 12, 2009	Magnolia Community Club	Community/Stakeholder
February 12, 2009	Women's Transportation Seminar Luncheon	Community/Stakeholder
February 13, 2009	State Representative Reuven Carlyle	Elected
February 17, 2009	City of Seattle Freight Mobility Advisory Committee	Appointed
February 17, 2009	South County Area Transportation Board	Elected
February 18, 2009	Delridge District Council	Community/Stakeholder
February 18, 2009	Fauntleroy Community Association	Community/Stakeholder
February 19, 2009	Alki Community Council	Community/Stakeholder
February 20, 2009	Eastside Transportation Partnership	Elected
February 23, 2009	Burien City Council	Elected
February 24, 2009	2009 WSDOT Northwest Region Design Construction Conference	Agency/Stakeholder
February 24, 2009	American Institute of Architects Seattle	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
February 25, 2009	2009 WSDOT Northwest Region Design Construction Conference	Agency/Stakeholder
February 25, 2009	Alliance for Pioneer Square (formerly Pioneer Square Community Association)	Community/Stakeholder
February 25, 2009	Fremont Chamber of Commerce	Community/Stakeholder
February 25, 2009	Mercer Corridor Stakeholder Committee	Community/Stakeholder
February 25, 2009	Municipal League of King County	Community/Stakeholder
February 25, 2009	Queen Anne Community Council, Transportation Committee	Community/Stakeholder
February 26, 2009	Ballard Kiwanis Club	Community/Stakeholder
March 3, 2009	North End Freight Group	Community/Stakeholder
March 3, 2009	Waterfront Landings Condo Association	Community/Stakeholder
March 4, 2009	Southwest District Council	Community/Stakeholder
March 10, 2009	South Park Neighborhood Association	Community/Stakeholder
March 11, 2009	Mountains to Sound Greenway	Community/Stakeholder
March 11, 2009	Port of Seattle Commissioners	Elected
March 11, 2009	Seattle Pedestrian Advisory Board	Appointed
March 12, 2009	State Senator Claudia Kauffman	Elected
March 12, 2009	Uptown Alliance	Community/Stakeholder
March 12, 2009	Wedgwood Community Council	Community/Stakeholder
March 16, 2009	Georgetown Community Council	Community/Stakeholder
March 17, 2009	Associated General Contractors	Community/Stakeholder
March 17, 2009	South Lake Union Chamber of Commerce	Community/Stakeholder
March 18, 2009	SODO Builders (1531 Utah development)	Community/Stakeholder
March 23, 2009	Ballard Public Forum	Community/Stakeholder
March 25, 2009	Belltown Business Association and Belltown Community Council	Community/Stakeholder
March 25, 2009	WSDOT Annual Statewide Professional Engineers' Conference	Agency/Stakeholder
March 26, 2009	SR 99 Corridor Coalition	Community/Stakeholder
March 30, 2009	Florida High School Engineering Class	Community/Stakeholder
March 31, 2009	Manufacturing Industrial Council (MIC), Executive Committee	Community/Stakeholder
March 31, 2009	Skyline Rotary Club	Community/Stakeholder
April 1, 2009	Seattle Bicycle Advisory Board	Appointed



## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
April 14, 2009	Washington State Institute of Transportation Engineers	Community/Stakeholder
April 15, 2009	Park Shore Retirement Community	Community/Stakeholder
April 22, 2009	University of Washington, Environmental Law and Regulations Practicum	Community/Stakeholder
April 30, 2009	Pike Place Market Preservation and Development Authority	Appointed
May 1, 2009	PSRC Regional Freight Mobility Roundtable	Community/Stakeholder
May 4, 2009	University of Washington, Civil and Environmental Engineering	Community/Stakeholder
May 7, 2009	Port of Seattle SODO Regional Construction Update	Community/Stakeholder
May 12, 2009	Seattle Center Resident Director's Group	Community/Stakeholder
May 13, 2009	Edmonds Community College, Construction Class	Community/Stakeholder
May 20, 2009	BNSF Quarterly Trucker's Meeting	Community/Stakeholder
May 21, 2009	Seattle Design Commission	Appointed
May 26, 2009	Manufacturing Industrial Council (MIC), Executive Committee	Community/Stakeholder
May 28, 2009	Commute Trip Reduction Program	Community/Stakeholder
June 1, 2009	Seattle City Council	Elected
June 8, 2009	Institute of Transportation Engineers Annual Meeting	Community/Stakeholder
June 11, 2009	Downtown District Council	Community/Stakeholder
June 16, 2009	City of Seattle Freight Mobility Advisory Committee	Appointed
June 17, 2009	Belltown Business Association	Community/Stakeholder
June 18, 2009	Seattle Design Commission	Appointed
June 22, 2009	Pioneer Square stakeholders	Community/Stakeholder
June 22, 2009	Seattle City Council	Elected
June 23, 2009	North Seattle Industrial Association	Community/Stakeholder
June 25, 2009	WSDOT Bring Your Child to Work Day	Agency/Stakeholder
June 29, 2009	Holgate to King Maintenance of Traffic Team	Community/Stakeholder
June 30, 2009	Holgate to King Street preconstruction briefing	Community/Stakeholder
July 1, 2009	Regional Access Mobility Partnership	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
July 13, 2009	Holgate to King Maintenance of Traffic Team	Community/Stakeholder
July 13, 2009	Magnolia/Queen Anne District Council	Community/Stakeholder
July 15, 2009	2009 Western Association of State Highway and Transportation Officials (WASHTO) Annual Meeting, Mega Projects Panel	Agency/Stakeholder
July 15, 2009	Morgan Community Association	Community/Stakeholder
July 19, 2009	Transportation Research Board	Elected
July 27, 2009	Holgate to King Maintenance of Traffic Team	Community/Stakeholder
July 28, 2009	Amalgamated Transit Union	Community/Stakeholder
July 29, 2009	Mercer Corridor Stakeholder Committee	Community/Stakeholder
July 29, 2009	Queen Anne Community Council, Transportation Committee	Community/Stakeholder
August 4, 2009	South Lake Union Friends and Neighbors	Community/Stakeholder
August 5, 2009	Seattle Bicycle Advisory Board	Appointed
August 20, 2009	SODO/Duwamish Commute Trip Reduction group	Community/Stakeholder
September 8, 2009	National Association of Women in Construction, Tacoma Chapter	Community/Stakeholder
September 29, 2009	Seattle City Council Transportation Committee	Elected
October 1, 2009	Seattle Design Commission	Appointed
October 2, 2009	ASCE Semi-Annual Meeting (Ports and Harbors Technical Committee)	Community/Stakeholder
October 5, 2009	International District Forum	Community/Stakeholder
October 7, 2009	Pioneer Square Preservation Board	Appointed
October 8, 2009	Magnolia Community Club	Community/Stakeholder
October 8, 2009	WTS and the Association for the Advancement of Cost Engineering International (AACEI)	Community/Stakeholder
October 12, 2009	Magnolia/Queen Anne District Council	Community/Stakeholder
October 13, 2009	Construction Financial Management Association (CFMA)	Community/Stakeholder
October 15, 2009	Seattle Chamber of Commerce Transportation Committee	Community/Stakeholder
October 22, 2009	Seattle Planning Commission	Appointed

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
October 29, 2009	Parking and Access Review Committee (PARC)	Appointed
November 5, 2009	Futures Breakfast Group	Community/Stakeholder
November 17, 2009	AIA Seattle	Community/Stakeholder
November 18, 2009	City of Seattle freight/pedestrian/bike committee	Community/Stakeholder
November 18, 2009	Management and Public Administration Committee of American Public Works Association	Community/Stakeholder
November 18, 2009	St. Martin de Porres Shelter	Community/Stakeholder
November 19, 2009	Washington Highway Users Federation	Community/Stakeholder
November 25, 2009	Queen Anne Community Council Transportation Committee	Community/Stakeholder
December 1, 2009	North Seattle Industrial Association	Community/Stakeholder
December 15, 2009	Port of Seattle Managers	Community/Stakeholder
January 11, 2010	Jackson Place Community Club	Community/Stakeholder
January 19, 2010	Freight Mobility Advisory Committee	Appointed
January 21, 2010	Parking and Access Review Committee (PARC)	Appointed
January 21, 2010	Seattle Design Commission	Appointed
January 21, 2010	State Senate Transportation Committee	Elected
January 22, 2010	King County Councilmember Larry Phillips	Elected
January 25, 2010	State House Transportation Committee	Elected
January 26, 2010	North Seattle Industrial Association	Community/Stakeholder
January 28, 2010	Great City Brown Bag	Community/Stakeholder
February 2, 2010	University of Washington, Global Trade, Transportation, and Logistics Class	Community/Stakeholder
February 2, 2010	WSDOT Eastern Region Design Construction Conference	Agency/Stakeholder
February 3, 2010	Pioneer Square Preservation Board	Appointed
February 3, 2010	Transportation Club of Seattle	Community/Stakeholder
February 8, 2010	Magnolia/Queen Anne District Council	Community/Stakeholder
February 9, 2010	Downtown Seattle Association	Community/Stakeholder
February 9, 2010	Manufacturing Industrial Council (MIC), Transportation Management Association	Community/Stakeholder
February 9, 2010	Port of Seattle Commission	Elected

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
February 9, 2010	Seattle All City Professional Liability Seminar	Community/Stakeholder
February 10, 2010	WSDOT Olympic Region Design Construction Conference	Agency/Stakeholder
February 11, 2010	Uptown Alliance	Community/Stakeholder
February 16, 2010	AIA Seattle	Community/Stakeholder
February 16, 2010	Allied Arts	Community/Stakeholder
February 17, 2010	Seattle Center Resident Directors Group	Community/Stakeholder
February 17, 2010	WSDOT Southwest Region Design Construction Conference	Agency/Stakeholder
February 18, 2010	Seattle Design Commission	Appointed
February 18, 2010	Society for Design Administration / Construction Managers Association of America	Community/Stakeholder
February 23, 2010	Seattle City Council Transportation Committee	Elected
February 23, 2010	WSDOT Northwest Region Design Construction Conference	Agency/Stakeholder
February 25, 2010	Parking and Access Review Committee (PARC)	Appointed
February 26, 2010	University of Washington, guest lecture	Community/Stakeholder
March 4, 2010	Mercer Stakeholder Group	Community/Stakeholder
March 10, 2010	Ballard District Council	Community/Stakeholder
March 10, 2010	Pioneer Square Preservation Board Architectural Review Committee	Appointed
March 10, 2010	Seattle Pedestrian Advisory Board	Appointed
March 17, 2010	Belltown Community Council	Community/Stakeholder
March 17, 2010	Pioneer Square Preservation Board	Appointed
March 18, 2010	Seattle Design Commission	Appointed
March 23, 2010	Allied Arts	Community/Stakeholder
April 1, 2010	Seattle Bicycle Advisory Board	Appointed
April 1, 2010	Tunnel + Transit Coalition	Community/Stakeholder
April 5, 2010	Port of Seattle Managers	Agency/Stakeholder
April 5, 2010	Seattle City Council Special Committee on Alaskan Way Viaduct and Seawall Replacement Project and Central Waterfront Planning	Elected
April 6, 2010	Duwamish Transportation Management Association	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
April 13, 2010	Municipal League, Transportation Committee	Community/Stakeholder
April 15, 2010	Greater Seattle Chamber of Commerce, Transportation Committee	Community/Stakeholder
April 15, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
April 15, 2010	Seattle City Council Special Committee	Elected
April 15, 2010	36th District Republicans	Community/Stakeholder
April 21, 2010	Delridge District Council	Community/Stakeholder
April 21, 2010	Regional Transit Committee	Elected
April 22, 2010	Downtown Seattle Association Board Meeting	Community/Stakeholder
April 29, 2010	Sierra Club Transportation and Land Use Committee	Community/Stakeholder
April 29, 2010	Starbucks employees	Community/Stakeholder
May 3, 2010	Seattle City Council Special Committee	Elected
May 4, 2010	South Lake Union Community Council	Community/Stakeholder
May 4, 2010	Washington State Ferries Community Meeting	Agency/Stakeholder
May 6, 2010	Seattle Design Commission	Appointed
May 6, 2010	South Lake Union Chamber of Commerce	Community/Stakeholder
May 10, 2010	Washington State Ferries Community Meeting	Agency/Stakeholder
May 11, 2010	AIA Seattle	Community/Stakeholder
May 17, 2010	Seattle City Council Special Committee	Elected
May 18, 2010	City of Seattle Freight Mobility Advisory Committee	Community/Stakeholder
May 19, 2010	BNSF Quarterly Truckers' Meeting	Community/Stakeholder
May 20, 2010	Greater Seattle Chamber of Commerce	Community/Stakeholder
May 20, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
May 20, 2010	Seattle Design Commission	Appointed
May 25, 2010	Edmonds Community College, Construction Class	Community/Stakeholder
June 2, 2010	Pioneer Square Preservation Board	Community/Stakeholder
June 4, 2010	Port of Seattle SODO construction projects	Community/Stakeholder
June 7, 2010	Seattle City Council Special Committee	Elected

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
June 8, 2010	King County Council Transportation Committee	Elected
June 17, 2010	Parking and Access Review Committee (PARC)	Appointed
June 17, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
June 21, 2010	Seattle City Council Special Committee	Elected
June 22, 2010	West Seattle Chamber of Commerce	Community/Stakeholder
June 28, 2010	Seattle City Council Special Committee	Elected
June 29, 2010	Seattle Bicycle Advisory Board subcommittee	Appointed
July 1, 2010	Pyramid Alehouse / 1201 First Avenue S. tenants	Community/Stakeholder
July 6, 2010	Seattle City Council Special Committee	Elected
July 7, 2010	Southwest District Council	Community/Stakeholder
July 7, 2010	U.S. Coast Guard	Agency/ Stakeholder
July 12, 2010	Seattle City Council Special Committee	Elected
July 14, 2010	North end freight stakeholders	Community/Stakeholder
July 15, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
July 19, 2010	Seattle City Council Special Committee	Elected
July 26, 2010	Seattle City Council Special Committee	Elected
August 2, 2010	Seattle City Council Special Committee	Elected
August 6, 2010	PSRC Regional Freight Mobility Roundtable	Community/Stakeholder
August 19, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
August 23, 2010	State Senator Ed Murray	Elected
September 14, 2010	Admiral Neighborhood Association	Community/Stakeholder
September 14, 2010	Downtown Seattle Association, Policy Committee	Community/Stakeholder
September 14, 2010	U.S. Senator Patty Murray's staff	Elected
September 15, 2010	West Seattle Kiwanis Club	Community/Stakeholder
September 16, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
September 22, 2010	Greater Duwamish District Council	Community/Stakeholder
September 28, 2010	Seattle Bicycle Advisory Board working session	Appointed
October 21, 2010	Mercer Stakeholder Group	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
October 21, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
October 21, 2010	West Seattle Lion's Club	Community/Stakeholder
October 25, 2010	Seattle Surgical Society	Community/Stakeholder
October 26, 2010	North Seattle Industrial Association	Community/Stakeholder
October 28, 2010	Chicago Title Transportation Fair	Community/Stakeholder
November 2, 2010	Port of Seattle Commission	Elected
November 8, 2010	Magnolia-Queen Anne District Council	Community/Stakeholder
November 9, 2010	SDEIS social service provider briefing	Community/Stakeholder
November 10, 2010	Ballard District Council	Community/Stakeholder
November 16, 2010	CoreNet Global Washington State Chapter Transportation Panel	Community/Stakeholder
November 17, 2010	Pioneer Square Preservation Board	Appointed
November 18, 2010	Greater Seattle Chamber of Commerce	Community/Stakeholder
November 18, 2010	Pioneer Square monthly neighborhood meeting	Community/Stakeholder
December 1, 2010	AgForestry Leadership Seminar	Community/Stakeholder
December 1, 2010	Pike Place Market PDA	Appointed
December 1, 2010	Pioneer Square Preservation Board	Appointed
December 3, 2010	Office of Financial Management and legislative staff	Elected
December 7, 2010	Starbucks employees	Community/Stakeholder
December 8, 2010	Pioneer Square Preservation Board, Architectural Review Committee	Appointed
December 8, 2010	University of Washington, guest lecture	Community/Stakeholder
December 9, 2010	Downtown District Council	Community/Stakeholder
December 9, 2010	Freight Mobility Advisory Committee	Appointed
December 9, 2010	South Lake Union Community Council and Chamber of Commerce	Community/Stakeholder
December 9, 2010	Uptown Alliance	Community/Stakeholder
December 13, 2010	Windermere in West Seattle	Community/Stakeholder
December 15, 2010	Pioneer Square Preservation Board	Appointed
December 17, 2010	Pioneer Square neighborhood monthly meeting	Community/Stakeholder
December 29, 2010	Pioneer Square Preservation Board, Architectural Review Committee	Appointed
January 4, 2011	Skyline Rotary	Community/Stakeholder
January 5, 2011	Pioneer Square Preservation Board	Appointed

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
January 5, 2011	Southwest District Council	Community/Stakeholder
January 10, 2011	National Association of Women in Construction	Community/Stakeholder
January 10, 2011	Seattle City Council	Elected
January 11, 2011	Downtown Seattle Association	Community/Stakeholder
January 11, 2011	King County Council Environment and Transportation Committee	Elected
January 12, 2011	Duwamish Transportation Management Association Public Forum	Community/Stakeholder
January 13, 2011	Magnolia Community Club	Community/Stakeholder
January 13, 2011	Senate/House Transportation Committee member brown bag	Elected
January 18, 2011	Seattle City Council	Elected
January 18, 2011	University of Washington, graduate course in Transportation and Land Use Policy	Community/Stakeholder
January 19, 2011	Belltown Community Council	Community/Stakeholder
January 20, 2011	Pioneer Square neighborhood monthly meeting	Community/Stakeholder
February 2, 2011	Pioneer Square Preservation Board	Appointed
February 2, 2011	Triangle Building	Community/Stakeholder
February 4, 2011	Travelodge	Community/Stakeholder
February 7, 2011	Greater Seattle Chamber of Commerce Community Development Roundtable	Community/Stakeholder
February 8, 2011	University of Washington undergraduate course: Civil and Environmental Engineering	Community/Stakeholder
February 10, 2011	Seattle Pacific Hotel	Community/Stakeholder
February 14, 2011	Georgetown Community Council	Community/Stakeholder
February 15, 2011	Northwest Region Design Construction Conference	Agency/Stakeholder
February 16, 2011	Northwest Region Design Construction Conference	Agency/Stakeholder
February 16, 2011	Transportation Commission	Appointed
February 17, 2011	Pioneer Square neighborhood monthly meeting	Community/Stakeholder
February 22, 2011	West Seattle Chamber	Community/Stakeholder
February 23, 2011	Northwest District Council	Community/Stakeholder
March 15, 2011	Mercer Corridor Stakeholder Committee	Community/Stakeholder



## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
March 15, 2011	West Seattle Rotary Club	Community/Stakeholder
March 17, 2011	Seattle Design Commission	Appointed
March 17, 2011	Pioneer Square neighborhood monthly meeting	Community/Stakeholder
March 23, 2011	Representative Fitzgibbon	Elected
March 23, 2011	Representative Frockt	Elected
March 28, 2011	Rotary Club of Bainbridge Island	Community/Stakeholder
March 29, 2011	Triangle Building	Community/Stakeholder
March 31, 2011	Gig Harbor Chamber of Commerce	Community/Stakeholder
April 1, 2011	Seattle Pacific Hotel	Community/Stakeholder
April 1, 2011	Washington Chapter of the American Society of Landscape Architects (WASLA)	Community/Stakeholder
April 4, 2011	Lake Union District Council	Community/Stakeholder
April 6, 2011	Pioneer Square Preservation Board	Appointed
April 6, 2011	Queen Anne Community Council	Community/Stakeholder
April 13, 2011	Pioneer Square Preservation Board	Appointed
April 14, 2011	Yakima American Society of Civil Engineers (ASCE)	Community/Stakeholder
April 18, 2011	Institute of Transportation Engineers Quad Conference	Community/Stakeholder
April 20, 2011	Pioneer Square Preservation Board	Appointed
April 20, 2011	University of Washington, Environmental Course	Community/Stakeholder
April 30, 2011	ASCE spring seminar	Community/Stakeholder
May 5, 2011	Seattle Design Commission	Appointed
May 10, 2011	Port of Seattle Commission	Elected
May 11, 2011	International Right of Way Association – Chapter 4	Community/Stakeholder
May 11, 2011	Local American Concrete Institute	Community/Stakeholder
May 11, 2011	White Center Community Development Association - Partners Group	Community/Stakeholder
May 11, 2011	International Right of Way Association – Chapter 4 Monthly Dinner Meeting	Community/Stakeholder
May 12, 2011	Commission for People with Disabilities	Appointed
May 15, 2011	American Association of State Highway and Transportation Officials, Subcommittee of Bridge and Structures	Community/Stakeholder

## Community, Stakeholder, and Elected Briefings (continued)

Date	Organization	Type of Group
May 17, 2011	American Society of Civil Engineers (ASCE) Transportation Committee	Community/Stakeholder
May 17, 2011	Polson Building Tenants	Community/Stakeholder

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**Interviews and Briefings  
for Social Service Providers**

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## Interviews and Briefings for Social Service Providers

Date	Organization
October 30, 2002	St. Martin de Porres Shelter
November 13, 2002	CASA Latina Day Workers Center
November 21, 2002	Rose of Lima House
June 5, 2003	Catholic Seamen's Club
July 25, 2003	El Rey Residential Treatment Facility
July 30, 2003	Dorothy Day House
August 5, 2003	Compass Housing Alliance (formerly the Compass Center)
August 14, 2003	Millionaire Club Charity
August 19, 2003	Bread of Life Mission
August 21, 2003	Post Alley / Harbor Steps Apartments
September 15, 2003	Heritage House
September 17, 2003	Pike Market Senior Center / Downtown Food Bank
October 3, 2003	St. Martin de Porres Shelter
October 10, 2003	Chinese Information Service Center
October 10, 2003	West Seattle Food Bank
October 22, 2003	Asian Counseling / Referral Service
October 22, 2003	National Asian Pacific Center on Aging
October 31, 2003	Environmental Coalition of South Seattle
November 6, 2003	Filipino Community of Seattle
November 6, 2003	Statewide Poverty Action Network
November 7, 2003	Plymouth Housing Group
November 7, 2003	Catholic Seamen's Club
November 12, 2003	Lazarus Day Center
November 14, 2003	ARC of King County
November 21, 2003	Frye Apartments
December 5, 2003	First Avenue Service Center
December 10, 2003	Community Coalition for Environmental Justice
December 11, 2003	Black Dollar Days Task Force
December 17, 2003	King County Labor Agency AFL/CIO
December 19, 2003	Downtown Emergency Services Center
January 13, 2004	Noel House – Women's Referral Center
January 14, 2004	Boomtown Café
January 16, 2004	Pioneer Square Clinic
January 16, 2004	Union Gospel Mission Men's Shelter

## Interviews and Briefings for Social Service Providers (continued)

Date	Organization
January 16, 2004	CASA Latina Day Workers Center
January 28, 2004	Seattle Human Service Coalition
February 11, 2004	Puget Sound Neighborhood Health Center
February 11, 2004	Real Change
February 13, 2004	Chinatown International District Business Improvement Area
February 18, 2004	Plymouth Housing Group Tenant Coalition
February 23, 2004	Angeline's (women's shelter at the YWCA)
April 5, 2004	Hammond House
April 24, 2004	CASA Latina Day Workers Center
May 16, 2005	Pioneer Square Clinic
May 17, 2005	Valley House
May 18, 2005	Plymouth Housing Group
May 19, 2005	El Rey Residential Treatment Facility
May 19, 2005	Plymouth Housing Group
May 23, 2005	Downtown Emergency Services Center
May 23, 2005	Lazarus Day Center
May 24, 2005	King County Labor Agency AFL/CIO
May 25, 2005	Dorothy Day House
June 2, 2005	St. Martin de Porres
June 3, 2005	Boomtown Café
June 9, 2005	Heritage House
June 9, 2005	Rose of Lima House
June 16, 2005	Bread of Life Mission
June 9, 2005	Catholic Seamen's Club
June 17, 2005	First Avenue Service Center
June 17, 2005	Pike Market Senior Center/Downtown Food Bank
July 13, 2005	Millionaire Charity Club
July 20, 2005	CASA Latina Day Workers Center
August 3, 2005	Compass Housing Alliance (formerly Compass Center)
December 1, 2005	Valley House
February 23, 2006	Department of Social and Health Services (Belltown)
March 6, 2006	InterIm
April 4, 2006	Pike Market Senior Center/Downtown Food Bank
April 5, 2006	Chief Seattle Club
April 28, 2006	Pike Market Medical Clinic
May 18, 2006	International District Housing Alliance

## Interviews and Briefings for Social Service Providers (continued)

Date	Organization
May 22, 2006	Low Income Housing Institute
June 22, 2006	Catholic Seamen's Club
July 10, 2006	Compass Housing Alliance (formerly the Compass Center)
August 30, 2006	Social service provider briefing (17 agencies attended)
October 26, 2006	St. Martin de Porres Shelter
July 18, 2007	St. Martin de Porres Shelter
July 24, 2007	Compass Housing Alliance (formerly the Compass Center)
July 27, 2007	OK Hotel Apartments
August 15, 2007	Bread of Life Mission
September 10, 2007	International District Forum
September 27, 2007	Social service provider briefing (9 agencies attended)
November 5, 2007	Lighthouse for the Blind
November 7, 2007	Mission to Seafarers
March 26, 2008	Casa Latina Day Workers Center
April 14, 2008	Literacy Source
August 13, 2008	St. Martin de Porres Shelter
September 8, 2008	Compass Housing Alliance (formerly the Compass Center)
June 15, 2009	Heritage House
June 15, 2009	Plymouth Housing Group
October 5, 2009	International District Forum
November 18, 2009	St. Martin de Porres Shelter
November 1, 2010	Bread of Life Mission
November 8, 2010	Pacific Maritime Institute
November 12, 2010	Downtown Food Bank
November 12, 2010	OK Hotel Apartments
November 22, 2010	Catholic Seaman's Club
November 29, 2010	Lighthouse for the Blind
November 30, 2010	Dorothy Day House, Rose of Lima, and Noel House

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**Fairs and Festivals**

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## Fairs and Festivals

Date	Event	Number of Visitors
October 22, 2003	Starbucks Transportation Fair	NA
October 27, 2004	Starbucks Transportation Fair	NA
May 14, 2005	Seattle Maritime Festival	200
May 21–22, 2005	University District Street Fair	900
June 18–19, 2005	Fremont Fair	700
July 9–10, 2005	Chinatown-International District Festival	400
July 15–17, 2005	West Seattle Junction Festival	550
July 23–24, 2005	Central Area Community Festival	150
August 26, 2005	Broadway Farmers Market	23
September 10, 2005	Magnolia Farmers Market	30
October 27, 2005	Starbucks Transportation Fair	50
February 4, 2006	Lunar New Year Festival	79
May 6, 2006	Seattle Maritime Festival	175
May 21–22, 2006	University District Street Fair	275
June 10, 2006	Magnolia Farmers Market	65
June 11, 2006	Ballard Farmers Market	130
June 17–18, 2006	Fremont Fair	165
June 24–25, 2006	Seattle Pride Festival	200
June 29, 2006	Boeing Safety Fair (Seattle)	100
June 29, 2006	Lake City Farmers Market	27
July 8–9, 2006	Chinatown-International District Festival	130
July 9, 2006	Broadway Farmers Market	30
July 12, 2006	Wallingford Farmers Market	20
July 13, 2006	Boeing Safety Fair	55
July 14–16, 2006	West Seattle Summer Fest	665
July 22–23, 2006	Central Area Community Festival	65
July 26, 2006	Maple Leaf Summer Social	47
July 28, 2006	Out to Lunch concert series	25
July 28, 2006	Picnic at the Pier concert series	75
July 29, 2006	University District Farmers Market	55
July 30, 2006	Pista sa Nayon	85
August 6, 2006	West Seattle Farmers Market	30
August 10, 2006	Lake City Farmers Market	30
August 12, 2006	Magnolia Farmers Market	28

## Fairs and Festivals (continued)

Date	Event	Number of Visitors
August 20, 2006	Broadway Farmers Market	35
August 23, 2006	Wallingford Farmers Market	50
September 2–4, 2006	Bumbershoot	325
September 15–16, 2006	Wallingford Wurst Festival	190
October 19, 2006	Starbucks Transportation Fair	70
November 7, 2006	University of Washington Student Union Building	20
June 9–10, 2007	Pagdiriwang Philippine Festival	100
June 16–17, 2007	Fremont Fair	320
June 19–20, 2007	University District Street Fair	350
June 23, 2007	Magnolia Farmers Market	45
June 24, 2007	West Seattle Farmers Market	40
July 1, 2007	Broadway Farmers Market	52
July 1, 2007	Hispanic Seafair	44
July 7, 2007	Pioneer Square Fire Festival	35
July 11, 2007	Wallingford Farmers Market	5
July 13–15, 2007	West Seattle Summer Fest	450
July 14–15, 2007	Chinatown-International District Festival	195
July 18, 2007	Boeing Safety Fair	27
July 25, 2007	Maple Leaf Summer Social	35
July 27, 2007	Picnic at the Pier concert series	15
July 28–29, 2007	Ballard Seafood Festival	320
August 3, 2007	Boeing Safety Fair	17
August 3–4, 2007	Magnolia Summer Festival	182
August 11, 2007	Magnolia Farmers Market	35
August 12, 2007	West Seattle Farmers Market	50
August 18–19, 2007	Central Area Community Festival	61
August 26, 2007	Broadway Farmers Market	45
August 29, 2007	Columbia City Farmers Market	38
August 30, 2007	Queen Anne Farmers Market	40
September 1–3, 2007	Bumbershoot	279
October 24, 2007	Starbucks Transportation Fair	90
November 14, 2007	Fred Hutchinson Cancer Research Center Transportation Fair	123
December 11, 2007	PEMCO Transportation Fair	320
February 2–3, 2008	Tet Festival	140

## Fairs and Festivals (continued)

Date	Event	Number of Visitors
March 28, 2008	Women's Transportation Seminar	250
May 17-18, 2008	University District Street Fair	270
May 28, 2008	Wallingford Farmers Market	30
June 7, 2008	Magnolia Farmers Market	77
June 8, 2008	West Seattle Farmers Market	50
June 21-22, 2008	Fremont Fair	725
June 27, 2008	Phinney Farmers Market	101
June 28, 2008	Georgetown Artopia	100
June 28-29, 2008	Burien Strawberry Festival	175
July 6, 2008	Broadway Farmers Market	80
July 11-13, 2008	West Seattle Summer Fest	592
July 12-13, 2008	Chinatown-International District Summer Festival	375
July 17, 2008	Boeing Safety and Wellness Fair	196
July 19-20, 2008	White Center Jubilee Days	188
July 23, 2008	Wallingford Farmers Market	37
July 24, 2008	Queen Anne Farmers Market	61
July 26-27, 2008	Ballard Seafood Fest	586
July 30, 2008	Maple Leaf Summer Social	101
August 1, 2008	Boeing Safety and Wellness Fair	105
August 1-2, 2008	Magnolia Summer Festival	205
August 8, 2008	South Lake Union Block Party	232
August 9, 2008	Pinehurst Summer Social	5
August 9, 2008	University District Farmers Market	160
August 10, 2008	West Seattle Farmers Market	37
August 16-17, 2008	Central Area Community Festival	154
August 23, 2008	Duwamish River Festival	92
August 27, 2008	Columbia City Farmers Market	99
September 6, 2008	Magnolia Farmers Market	50
September 12-13, 2008	Wallingford Wurst Festival	140
September 20, 2008	Fisherman's Fall Festival	101
October 15, 2008	Starbucks Transportation Fair	60
December 10, 2008	PEMCO Transportation Fair	200
January 24-25, 2009	Tet Festival	190
April 4, 2009	Gathering of Neighbors	75
April 18, 2009	University District Farmers Market	50

## Fairs and Festivals (continued)

Date	Event	Number of Visitors
April 19, 2009	West Seattle Farmers Market	60
April 26, 2009	Ballard Farmers Market	50
May 3, 2009	Sustainable West Seattle	130
May 14, 2009	Burien Farmers Market	70
May 15, 2009	Bike to Work Day	35
May 15, 2009	4th and Madison Building	45
May 16–17, 2009	University District Street Fair	615
May 20, 2009	Wallingford Farmers Market	80
June 7, 2009	Broadway Farmers Market	40
June 13, 2009	Magnolia Farmers Market	65
June 17, 2009	Bank of America Plaza	35
June 20–21, 2009	Fremont Fair	535
June 23, 2009	Merrill Place	31
June 25, 2009	Cascade Farmers Market	20
July 8, 2009	Fisher Plaza Transportation Fair	14
July 10–12, 2009	West Seattle Summer Fest	547
July 11–12, 2009	Chinatown-International District Summer Festival	197
July 15, 2009	King County Transportation Fair	20
July 18–19, 2009	White Center Jubilee Days	155
July 22, 2009	Boeing Safety Fair	165
July 25–26, 2009	Ballard Seafood Fest	242
July 29, 2009	Maple Leaf Summer Social	55
July 31, 2009	Boeing Safety Fair	69
July 31–August 1, 2009	Magnolia Summer Festival	131
August 6, 2009	Pioneer Square Art Walk	102
August 7, 2009	South Lake Union Block Party	155
August 8, 2009	Duwamish River Festival	98
August 13, 2009	Burien Farmers Market	70
August 20, 2009	Queen Anne Farmers Market	75
August 22, 2009	Central Area Community Festival	55
September 12, 2009	Magnolia Farmers Market	39
September 26, 2009	Fishermen's Fall Festival	120
September 26–27, 2009	Burien Oktoberfest	105
September 29, 2009	Colman Building	25
September 30, 2009	Columbia City Farmers Market	25
October 3, 2009	University District Farmers Market	84

## Fairs and Festivals (continued)

Date	Event	Number of Visitors
October 4, 2009	West Seattle Farmers Market	28
October 6, 2009	Westland Building	13
October 18, 2009	Ballard Farmers Market	54
December 2, 2009	720 Olive Way	12
December 9, 2009	Columbia Tower	29
December 15, 2009	PEMCO Transportation Fair	150
April 13, 2010	Mariner's game (home opener)	32
April 17, 2010	University District Farmers Market	24
April 18, 2010	West Seattle Farmers Market	32
April 25, 2010	Ballard Farmers Market	103
May 15–16, 2010	University District Street Fair	365
May 21, 2010	Bike to Work Day	60
June 4, 2010	Phinney Farmers Market	21
June 5, 2010	Sustainable West Seattle Festival	45
June 6, 2010	Broadway Farmers Market	25
June 12, 2010	Magnolia Farmers Market	30
June 19–20, 2010	Fremont Fair	230
June 24, 2010	Cascade Farmers Market	27
July 1, 2010	Queen Anne Farmers Market	40
July 9–11, 2010	West Seattle Summer Fest	281
July 10–11, 2010	Ballard Seafood Fest	355
July 10–11, 2010	Chinatown-International District Festival	118
July 17–18, 2010	White Center Jubilee Days	151
July 22, 2010	Transportation Fair at Two Union Square	23
July 27, 2010	Fred Hutchinson Cancer Research Center	20
July 28, 2010	Maple Leaf Summer Social	30
July 29, 2010	Seattle Central Library	11
August 5, 2010	Pioneer Square Art in the Park	137
August 6, 2010	901 Fifth Avenue Building	32
August 6–7, 2010	Magnolia Summer Festival	77
August 11, 2010	U.S. Bank Centre	15
August 12, 2010	Safeco Plaza	30
August 13, 2010	South Lake Union Block Party	122
August 17, 2010	1201 Third Avenue	13
August 19, 2010	Queen Anne Farmers Market	42
August 19, 2010	Seattle Central Library	3

## Fairs and Festivals (continued)

Date	Event	Number of Visitors
August 21–22, 2010	Central Area Community Festival	55
August 25, 2010	Fisher Plaza	12
August 27, 2010	Transportation Fair at Dexter Horton Building	34
August 31, 2010	Financial Center	20
September 9, 2010	Days in the Park	15
September 16, 2010	Rainier Tower	24
September 18, 2010	Georgetown Farmers Market	37
September 20, 2010	Millennium Tower Transportation Fair	16
September 22, 2010	925 Fourth Avenue	27
September 25, 2010	Fishermen's Fall Festival	120
September 25–26, 2010	Burien Oktoberfest	96
October 13, 2010	Starbucks Transportation Fair	55
October 22, 2010	Amazon Transportation Fair	60
February 11, 2011	Bill & Melinda Gates Foundation Transportation Fair	109
February 17, 2011	Institute for Systems Biology Transportation Fair	36
May 11, 2011	PATH/Amazon Transportation Fair	21
May 13, 2011	351 Elliot Avenue West Transportation Fair	41
May 20, 2011	Bike to Work Day	73
May 21-22, 2011	University District Street Fair	266

NA = not available



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**Open Houses and Public Meetings**

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## Open Houses and Public Meetings

Date	Event
June 28, 2001	Open house
November 13, 14, and 15, 2001	Open houses
February 6, 2002	Flexible transportation workshop
February 25, 26, 27, and 28; and March 5, 2002	Open houses
June 17, 2002	Open house
July 24, 25, and 30, 2002	Open houses
October 17, 2002	Flexible transportation workshop
September 30 and October 1 and 2, 2003	Open houses
March 9, 10, and 11, 2004	Business outreach meetings
April 27, 28, and 29, 2004	Public hearing for 2004 Draft EIS
June 21, 22, and 23, 2005	Open houses
March 2, 2006	Open house
May 22, 23, and 24, 2006	Public meetings
September 7, 12, 13, and 14, 2006	Public hearing for 2006 Supplemental Draft EIS
February 12, 2008	Central waterfront open house
May 8, 13, and 15, 2008	Open house
September 11, 16, and 18, 2008	Central waterfront public scoping open house
December 15, 2008	Central waterfront public forum and scoping meeting
February 23 and 24, 2009	Central waterfront public scoping open house
April 2, 2009	Contracting event
May 5, 2009	Bored tunnel contracting forum
June 8, 10, and 11, 2009	2010 Supplemental Draft EIS scoping public meeting
July 14, 2009	Consultant fair
October 7, 2009	Bored tunnel RFQ voluntary meeting
February 25, 2010	Meeting for property owners along the proposed tunnel alignment
April 22, 27, and 28, 2010	SR 99 Corridor hearing and open houses
November 16, 17, and 18, 2010	Public hearings for 2010 Supplemental Draft EIS
December 14, 2010	SR 99 limited access hearing
May 26, 2011	Meeting for property owners along the proposed tunnel alignment

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