

A large, gnarled tree with exposed roots on a rocky shore. The tree's trunk and branches are thick and weathered, with many roots extending horizontally and vertically from the ground. The foliage is dense and dark green. The ground is composed of light-colored rocks and pebbles. The sky is a pale, overcast blue.

TRANSIT DEVELOPMENT PLAN

2021-2026

Jefferson Transit Authority

63 Four Corners Road
Port Townsend, WA 98368

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Section I: Organization

Jefferson Transit Authority (JTA) is a public transportation benefit area authorized under RCW 36.57A; established in 1980 with a voter-approved 0.3% transit sales and use tax. Jefferson Transit began revenue service in eastern Jefferson County in May 1981 and along the Pacific Coast in January 1995. In September of 2000, Jefferson County voters approved an additional 0.3% transit sales and use tax, for a total of 0.6%. In February of 2011, voters once again showed their support of Jefferson Transit and approved another 0.3% increase, resulting in a total of 0.9% transit sales and use tax. That brought the JTA sales tax revenue to the legislated maximum limit; generating \$0.09 of transit revenue for every \$10.00 of retail sales.

The Jefferson Transit Authority Board is comprised of all three Jefferson County Commissioners, two appointed City of Port Townsend Council members, and one non-voting member representing the interests of the Amalgamated Transit Union #587. Board meetings are held the third Tuesday of every other month.

As of December 31, 2020, Jefferson Transit employed 44.43 full-time equivalent employees, with a head count of 49 people. Details for these statistics are shown in the table below. Due to the COVID-19 Pandemic, Jefferson Transit reduced service from March 28, 2020 to November 1, 2020. Two transit operators resigned during this time period and those positions were not back-filled until 2021.

Department	Head Count	FTE (based on 40 hour week)
Operations Fixed route	17	14.76
Operations Dial-a-ride	1.5	1.46
Operations Jefferson Transit Olympic Connection	3.5	3.37
Jefferson Transit Olympic Connection Supervisor	1	0.5
Dispatch, Field Supervisor & Customer Service	5	4.84
Vehicle Maintenance	5	5
Non-Vehicle Maintenance	5	3.5
Operations & Maintenance Management	4	4
General	5	5
General Management	2	2
Total	49	44.43
ATU 587 Represented Staff (from above list)	35	
Non-Represented Staff (from above list)	14	

Section II: Physical Plant



Jefferson Transit's Multi-Modal Facility, including a 100-space Park & Ride, bike barn, electric vehicle chargers, administrative offices, and maintenance and operations facility is located at 63 Four Corners Road in Port Townsend, Washington.

Jefferson Transit also owns and operates a 252-space and 7-ADA space Park & Ride lot and transit center located at Haines Place in Port Townsend.

Jefferson Transit's West End service, Jefferson Transit Olympic Connection (JTOC), operates out of a facility leased from the Quillayute Valley School District in Forks.

Section III: Service Characteristics & Fare Structure

Jefferson Transit Authority operates in Jefferson County, Washington. The county encompasses just under 1,804 square miles of land area and is divided by the Olympic Mountain range. The Olympic National Park, Olympic National Forest, and State land cover 75 percent of Jefferson County. Jefferson Transit Service Area covers 259 square miles.

Jefferson Transit provides a variety of public transportation services that include fixed-route, route deviated, and vanpool, with both regional and intercity bus connections. In 2020, service ran on a limited schedule with no Saturday service from March 28 until November 3, due to the COVID-19 Pandemic. Jefferson Transit's regular service includes eight fixed-routes (including deviated fixed-routes) which operate Monday through Friday from approximately 6:00 a.m. to 8:00 p.m.; all routes operate on Saturdays on a slightly reduced schedule.

JTA connects the Olympic Peninsula by partnering with four other public agencies and Washington State Ferries. JTA utilizes the Viking Transit Center for our Route #7 ensuring the Olympic Loop service continues with Kitsap Transit. JTA also utilizes the Sequim Transfer Center for our Route #8 ensuring the Olympic Loop services continues with Clallam Transit.

Jefferson Transit operates route-deviated services between Forks and Amanda Park, on Highway 101, in Western Jefferson County Monday through Saturday.

ADA paratransit service, Dial-A-Ride, is provided by Jefferson Transit. Service levels and geographic coverage provide full compliance with federal ADA complementary paratransit regulations. Jefferson Transit travels beyond the ADA $\frac{3}{4}$ mile requirement by providing one-day per week service to Kala Point, Marrowstone Island, and Cape George.

In March 2020 Jefferson Transit made the decision to operate fare free due to the COVID-19 Pandemic, the decision was made to limit contact between its operators and the general public and to eliminate a barrier to the public utilizing transit. At 2020 year end, Jefferson Transit continued to operate fare free. The Authority Board and staff plan to discuss a long-term fare structure during the 2022 budget meetings.

Section IV: Service Connections



Jefferson Transit connects passengers to major hubs six days a week, Monday through Saturday. The shuttle buses in Port Townsend provide frequent connecting service to the Port Townsend/Coupeville Washington State Ferry terminal. Jefferson Transit connects with Kitsap Transit in Poulsbo; and Clallam Transit in Sequim. Due to

the COVID-19 Pandemic, Mason Transit has temporarily suspended service to Triton Cove. This connection is set to resume in June of 2021. The Jefferson Transit Olympic Connection, a 64-mile route that travels between Forks and Amanda Park, links Grays Harbor Transit with Clallam and Jefferson Transits. Through these connections, passengers can get to medical specialists in urban areas, catch a flight at SeaTac International Airport or a bus at the Seattle Greyhound terminal. Our economy benefits from the many travelers who use transit to get to the Olympic Discovery Trail; Victoria BC; the Pacific Beaches, or any of the other many scenic locations on the Olympic Peninsula.

JTA coordinates its routes to provide service to educational institutions such as the Port Townsend public schools, Chimacum Junior/Senior High School, Quilcene High School, and to Peninsula College in Port Townsend and Port Angeles (via Clallam Transit). It also connects to the Washington State University Cooperative Extension at Port Hadlock.

Life services are incorporated into the routes such as the Port Townsend Food Bank, Jefferson County Courthouse, Jefferson County Library, Jefferson Healthcare, Department of Social and Health Services Port Townsend Community Service Office, local post offices, and the various grocery stores. Routes also stop at popular destinations such as Fort Worden, Jefferson County Fairgrounds, and Dosewallips State Park.

Jefferson Transit's HPTC Park & Ride in Port Townsend serves as a connection point for the Olympic Discovery Bicycle and Pedestrian Trial. Jefferson Transit's 63 Four Corners Park & Ride serves as connection point to the Dungeness Greyhound bus line. All of Jefferson Transit's fixed-route vehicles are equipped with bicycle racks.

Service Connections:

Jefferson Transit connects the Olympic Peninsula by providing bus connection services to the following transportation facilities:

- Port Townsend Shuttle with connections to Washington State Ferries (WSF) bus routes
- Viking Transit Center in Poulsbo with connections to Kitsap Transit (KT), WSF and other KT bus routes
- Sequim Transfer Center with connections to Clallam Transit (CT) and other CT bus routes
- Forks Transfer Center with connection to CT and Amanda Park with connections to Grays Harbor Transit
- Service from Brinnon to Port Townsend and Washington State Ferries (WSF). Connection with Mason Transit scheduled to resume June 2021 with connections to other MT bus routes
- Haines Place Transit Center with connections to other JTA bus routes
- 63 Four Corners Park & Ride with connections to Dungeness Line

Section V: Activities and Accomplishments in 2020

Improve mobility in small urban and rural areas. Work on the JTA Long Range Plan was put on hold until October 2020. Upon resumption, JTA and Fehr & Peers compiled results from the January 2020 Open House held at the Cotton Building. Information gathered at the Open House has been used to develop service standards and strategies for the next 20 years.



Opportunities for in-person JTA representation were limited due to the COVID-19 Pandemic. JTA did participate in the Toys for Tots drive in December of 2020. Most major festivals and gatherings were cancelled or held virtually.

Jefferson Transit's public outreach focus continues to be providing residents of Jefferson County a ride to school, work, life services, and recreation. The "Try Transit" campaign was launched in June of 2014 and has continued through 2020. Artwork promoting this slogan is displayed on the sides of many JTA buses and on the electric sign at 63 4 Corners Road.

Jefferson Transit's General Manager is currently a member of the Port Townsend Sunrise Rotary, Jefferson County Climate Action Committee, the Port Townsend Chamber of Commerce, the Economic Development Council, and the Washington State Ferry Advisory Committee. The General Manager also sits on the Washington State Transit Association (WSTA) Board and is Secretary of the Peninsula Regional Transportation Planning Organization. The Finance Manager sits on the Washington State Transit Insurance Pool Board and is Chair of the WSTA Finance Officers Leadership Committee.

The Mobility Operations Manager is the Secretary of the DASH (Disability Awareness Starts Here) board. The Fixed-Route Operations Manager and Mobility Operations Manager are both members of the Jefferson County Climate Action Committee.

In 2020 Jefferson Transit accomplished the following:

- Maintained a second tier of paratransit service providing weekly service to ADA eligible passengers residing outside of the ADA mandated service area, e.g. Kala Point, Marrowstone Island, and Cape George.
- Updated the Bicycle Policy to include electric bicycles.
- Retained the services of KPFF to complete a redesign of the Haines Place Transit Center.
- Continued to meet EnviroStar goals by using a Biodiesel at a B5 (5%) fuel mix in the Port Townsend-based fleet.
- Completed CDL training for five employees.
- Participated in an online regional ridesharing network that now covers Washington, Oregon, and part of Idaho. This service is run by WSDOT and can be found at rideshareonline.com.
- Provided 113,713 fixed-route, route-deviated and paratransit passenger trips.
- Continued work with Fehr & Peers on a 20 year Comprehensive Long Range Plan.
- Continued to perform fiscal agent duties for the Peninsula Regional Transportation Planning Organization (PRTPO) and Jefferson Transit's General Manager continued to serve on the PRTPO Executive Board as Secretary.
- Continued membership with MRSC Rosters.
- Continued to support the Clallam Transit Interlocal Agreement for the West End Service.
- Information Technology Specialist continued steps to improve server and network reliability and to improve software security.
- Continued to contract a service provider through WSTIP to provide periodic safe driver testing for vanpool drivers.
- Established a monitoring contract with Fire Chief LLC to monitor the dry-agent suppression system in JTA's server room.
Purchased three new 30' and two new 35' Gillig heavy-duty buses (delivered in February and August 2020).
- Worked with its Authority Board to pass a Social Media policy, enabling JTA to launch their first two social media accounts on Facebook and Twitter in January 2021, increasing visibility within the community and enabling Rider Alerts to be released in real time.
- A mass-notification system through Regroup was implemented, enabling the public to sign up for rider alerts and public notices by email or through a mobile application.
- Completed installation of new flooring and a new customer service desk at its Haines Place Transit Center facility.
- Continued work on the Electric Vehicle Study which is scheduled to be complete in 2021.
- Reinvigorated the Citizen's Advisory Committee, which formally changed its name to the Transit Advisory Group.
- Maintained its commitment to employee and passenger safety during the COVID-19 Pandemic:
 - Hired a sanitation company to fog all revenue vehicles with disinfectant spray.
 - Hired a third-party company to perform routine sterilization and cleaning in all office buildings.
 - Installed Plexi-glass shields around all driver areas in its buses.
 - Installed UV light purification systems on all revenue vehicles.

In 2019, JTA was awarded five main grants which maintain funding through 2021. The following table shows the grants JTA was awarded:

Grant Source	Grant	Grant \$	JTA's Match \$
2019-2021 Public Transportation Consolidated Grant	East Jefferson Operating	\$2,674,612	\$4,983,687
2019-2021 Public Transportation Consolidated Grant	West Jefferson Operating (JTOC)	\$388,310	\$465,187
2019-2021 Public Transportation Consolidated Grant	Two Heavy-Duty 30' and Two Heavy-Duty 35' Buses	\$1,567,836	\$391,959
2020-2023 Surface Transportation Program (STP)	One Heavy-Duty Bus	\$419,301	\$65,440
	Total	\$5,050,059	\$5,906,273

Due to the 2020 COVID-19 Pandemic, Jefferson Transit was awarded funding from the CARES Act to help pay for expenses/lost revenue related to the pandemic. Jefferson Transit closed customer service, cut 60% of on the road service, mandated back entry door boarding/alighting (except for ADA passengers), and stopped collecting fares in order to lessen potential exposure to employees and comply with Governor Inslee's Stay Home, Stay Healthy declaration. Jefferson Transit, with the support of the CARES Act, was able to avoid mass layoffs for operations and maintenance staff. Jefferson Transit requested reimbursement from CARES Act grant funding rather than from Consolidated Grant funding for Quarter 2 (April-June 2020) and Quarter 3 (July-September 2020). Please see revised funding breakdown below:

Grant Source	Grant	Grant \$	JTA's Match \$
2019-2021 Public Transportation Consolidated Grant	East Jefferson Operating	\$2,674,612 \$2,340,286	\$4,983,687 \$4,935,139
2019-2021 Public Transportation Consolidated Grant	West Jefferson Operating (JTOC)	\$388,310 \$339,771	\$465,187 \$407,039
2020 CARES Act Grant	East/West Jefferson; Operating or Capital	\$1,167,962	\$-0-
2019-2021 Public Transportation Consolidated Grant	Two Heavy-Duty 30' and Two Heavy-Duty 35' Buses	\$1,567,836	\$391,959
2020-2023 Surface Transportation Program (STP)	One Heavy-Duty Bus	\$419,301	\$65,440
	Total	\$5,835,156	\$5,799,577

Section VI: Proposed Action Strategies & Goals 2021-2026

Goals, Mission and Strategies, 2021-2026

The Washington State Department of Transportation requires that transit agencies report their progress towards accomplishing the state's public transportation objectives. These objectives are identified in the *Washington Transportation Plan*. Jefferson Transit's actions and strategies over the coming six years will be guided by the organization's mission statement and goals which are consistent with Washington State goals, enabling personal mobility, partnering with communities, establishing sustainable financial stability supporting economic opportunity, protecting the environment, conserving energy, and protecting our investments.

Additional unfunded projects may be completed as funding becomes available. Conversely, some projects may be postponed if anticipated revenues decrease.

Jefferson Transit's Mission is to provide reliable, safe, friendly, comfortable public transportation service in Jefferson County that is cost effective, reduces energy consumption and contributes to the cultural and economic betterment of the residents of Jefferson County.

The proposed changes in this plan are action strategies that reflect upon the following State Transportation Service Objectives and Goals.

1. Preservation

To maintain, preserve, and extend the life and utility of prior investments in transportation systems and services.

Preserve existing transportation service levels: Jefferson Transit made drastic service cuts (60%) in 2020 due to the COVID-19 Pandemic. In November 2020, service was restored to pre-pandemic levels.

ADA Paratransit Services: In areas that have fixed-route service, ADA paratransit service provides safe, effective and efficient door-to-door (line of sight) specialized transportation service, fully compliant with ADA requirements, for people unable to utilize the fixed-route system. This service is provided within a $\frac{3}{4}$ mile boundary of the fixed-route service routes.

Fully Accessible Rural Fixed-Route Service: Make general public services as attractive and usable as possible for seniors and people with special needs and promote them as the preferred mobility option. Continued efforts will be made to add passenger amenities (shelters and benches) and accessibility enhancements.

Jefferson Transit will analyze fixed-route service performance standards. These standards help guide future service adjustments and assist in the decision making process for service expansion, reduction or elimination.

Jefferson Transit will continue to offer transit services to non-traditional customers via the vanpool program.

Improvements to Specialized Transportation Service: Continually refine specialized transportation operating methods, using technology where appropriate, to enhance service quality, customer service, and efficiency.

Jefferson Transit works closely with city and county agencies to promote integrated community design, land use, and transportation investments that improve the quality of life. In addition, Jefferson Transit will work to secure appropriate mitigations (shelters, pullouts, etc.) from land use development.

Preserve existing public transportation facilities and equipment: In 2021-2026 vehicles and other equipment will continue to be maintained; Jefferson Transit will continue to seek funding and build reserves to be used for scheduled replacement or refurbishment of equipment as illustrated in Section VII, Rolling Stock. Jefferson Transit’s maintenance department has an aggressive preventative maintenance program for all vehicles. This program has extended the life of our fleet, from the federal life of 12 years to far beyond that and added millions of miles. Jefferson Transit will continue to provide preventative maintenance on its operations base and its park & ride facilities, as well as replacing office and maintenance equipment to maintain industry standards.

Efforts will continue to identify and secure outside funding sources for the ongoing operation of the West Jefferson fixed-route-deviated service.

2. Safety

To provide for and improve the safety and security of transportation customers and the transportation system.

Below is a chart of JTA’s 2014 through 2020 safety record.

Year	Preventable Accident	Non-Preventable Accident	Passenger Event	Employee Injury
2014	3	3	3	1
2015	2	2	2	0
2016*	4	1	7	1
2017*	4	2	2	0
2018*	3	1	0	0
2019*	3	2	3	0
2020*	4	2	1	0

**Figures for 2016 – 2020 reflect data taken from JTA reporting software. Tracking methodology changed to include more diverse instances.*

Jefferson Transit monitors all service on a daily basis to ensure the safety of passengers and employees. We participate in local and regional efforts to increase and improve security components on routes, at the HPTC Park & Ride, and at bus stop locations throughout the service area.

Jefferson Transit works collaboratively with the local law enforcement agencies and emergency services to ensure the safety of the community.

Jefferson Transit has increased security for passenger and operators by installing camera and video surveillance equipment to the entire fleet.

3. Mobility

To improve the predictable movement of goods and people throughout Washington state.

Effective Community-based Design: Jefferson Transit provides viable connections throughout the Olympic Peninsula offering coordinated connections with Mason, Kitsap, Clallam, and Grays Harbor Transit systems and the Washington State Ferries.

Jefferson Transit constructed a trail at its 63 Four Corners facility that will connect with the Larry Scott Trail to Port Townsend. This trail will provide a link to the Olympic Discovery Trail. Jefferson Transit's portion of the Olympic Discovery Trail is projected to be complete by 2022.

Improve mobility in small urban and rural areas: As part of an ongoing comprehensive service planning effort, Jefferson Transit will continue investigating opportunities for such enhancements as incremental service improvements for the Tri-Area (Port Hadlock, Irondale, and Chimacum) and implementing efficiencies in all other routes.

Jefferson Transit continues to be more actively involved with local committees to identify service strategies and coordination for special needs populations and will continue to seek special needs funding from state, federal, and private sources where possible. Collaboration occurs among federal, tribal, state, regional, local, and private sector partners.

Service Marketing and Public Involvement: Keep the public informed regarding transit operations and policies and encourage community involvement. Rigorously promote and market the use of transit services. Continually work to increase system ridership. Jefferson Transit has also accomplished the following:

- Collect community feedback through surveys, interviews, and focus groups. Added the ability for riders to subscribe to Rider Alert notices through the Regroup application. Riders now also have the ability to get Rider Alerts via Jefferson Transit's Facebook and Twitter accounts.
- Revamped schedules on the website for easier navigation and view-ability.
- Continue to use the successful Try Transit slogan.

4. Environment

To enhance Washington's quality of life through transportation investments that promote energy conservation, enhance healthy communities, and protect the environment.

Jefferson Transit remains committed to reducing carbon emissions to help mitigate climate change. Jefferson Transit has retained the services of TranspoGroup to conduct an Electric Vehicle Feasibility Study. The preliminary findings of this study determined that the use of electric bus technology is currently not viable for most of Jefferson Transit's routes due to the rural nature of the service area. The exception is the #11 Downtown Shuttle route. Jefferson Transit has proposed the purchase of an electric trolley-style bus for use on this route to its Authority Board; an idea which was met with great support. Jefferson Transit continues to monitor evolving technology to bring environmentally conscious transit options to the community. In March 2020, Jefferson Transit submitted an application for a Low-No Emissions Grant in hopes of obtaining funding for the purchase of battery electric buses. While not selected as a recipient of grant funds, Jefferson Transit is committed to apply for these funding opportunities as they come available.

Jefferson Transit Authority Board and staff continue to benefit from close work with the Local 2020 and the Climate Action Committee. Members of these organizations provide a wealth of knowledge and helpful suggestions, enabling Jefferson Transit to be a proactive participant on the path to combating climate change.

On a smaller scale, Jefferson Transit is beginning the transition to battery electric in its grounds-keeping equipment. While seemingly miniscule, gas-powered lawn equipment emissions are not currently EPA regulated, creating more significant negative environmental impact over time. Battery electric equipment not only creates zero emissions, but has the added benefit of being relatively silent, enhancing relaxation for wildlife and humans.

Maintain Air Quality: Transportation services and facilities help maintain air quality by meeting air quality health standards Jefferson Transit currently uses B5 (5%) Biodiesel fuel in our Port Townsend-based fleet to reduce greenhouse gas emissions. Jefferson Transit has also implemented a policy to reduce idle time, further reducing emissions. All buses in Jefferson Transit's current revenue fleet meet the 2018 EPA Carbon Emissions Regulations. Exhaust after-treatment systems, used on all revenue vehicles, are shown to reduce tailpipe emissions by up to 70%. Jefferson Transit will continue to search for new technologies and or fuels that will further reduce greenhouse gas emissions.

Meet State Water Quality Standards: Jefferson Transit services and facilities help maintain water quality by meeting Washington state water quality standards. Jefferson Transit has a filtration system under the fuel island, a stormwater retention pond, and numerous swales to mitigate stormwater runoff and provide natural filtration with the use of turf grasses. Jefferson also utilizes a water reclamation system in the bus wash. This system separates oils and dirt from the water used to wash buses, then recycles the water for continued use. This system

simultaneously lessens water usage and prevents harmful contaminants from leeching into the groundwater.

Reuse and Recycle Resource Materials: Jefferson Transit Services and facilities prudently use, reuse, and recycle resource materials. Jefferson Transit is proud to continually have been awarded a 5-star EnviroStar rating in Jefferson County for its use of Biodiesel in East county revenue service. Jefferson Transit views sustainability as an important element of design criteria for transit facilities and incorporated green building design standards in the maintenance and operations facility.

Congestion Relief: Jefferson Transit operates with minimal delay and contributes to the continual reduction in the societal, environmental, and economic costs of congestion. TranspoGroup complimented Jefferson Transit's schedule as one of the most efficient they had ever seen.

Reduce single occupancy vehicle (SOV) Use and Implement Commute Trip Reduction Methods:

The Washington State Legislature passed the **Commute Trip Reduction (CTR)** Law in 1991 to call on employers to encourage their workers to drive alone less often, reduce carbon emissions, and keep the busiest commute routes flowing.

Jefferson Transit encourages and considers a variety of methods and ideas to promote the reduction of SOV use such as:

- Continue to support CTR methods including Carpool, Vanpool, Bus, Bicycle, or Walk
- Encourage Rideshare Online
- Utilize a bus mentor program to motivate new riders to try transit
- Work with local employers to offer incentives to use transit
- Continue active participation with the Jefferson County Climate Action Committee to develop ways to reduce SOV use
- Continue to partner with employers, local governments, and the Regional Transportation Planning Organization (RTPO) to ensure local and regional coordination of transportation plans.
- Continue to support regional groups dedicated to reducing SOV on the roads.

5. Stewardship

To continually improve the quality, effectiveness, and efficiency of the transportation system.

Jefferson Transit will continue operational and planning coordination with the region's other public transportation providers, including Washington State Department of Transportation, Clallam, Kitsap, Mason, and Grays Harbor Transit, and the Washington State Ferries. Jefferson Transit will continue to participate in Jefferson County's transportation planning initiatives with the City of Port Townsend and Jefferson County.

6. Economic Vitality

To promote and develop transportation systems that stimulate, support, and enhance the movement of people and goods to ensure a prosperous economy.

Connecting Local Economies: Jefferson County has the benefit of being at the hub of the Olympic Peninsula. Jefferson Transit connects with Clallam, Grays Harbor, Island, Kitsap, and Mason transits. Jefferson Transit also connects with the Washington State Ferry System in Port Townsend.

Jefferson Transit continues to build relationships with the local transit agencies to better understand interdependent growth opportunities.

Commuter Service: Job markets are vastly dispersed throughout Jefferson County, along with its residents. Many residents cannot afford self-reliant transportation, or they are eager for a more efficient means to travel. Jefferson Transit supports and continues to reach out to local commuters.

Support for Tourism: Recreational travelers have convenient and inviting access to tourist destinations, including a Park & Ride facility to allow for parking of recreational vehicles while visiting Historic Port Townsend.

Section VII: 2021-2026 Services, Facilities & Equipment

The proposed changes 2021-2026, identified in Section VII, are actions and strategies that reflect the state public transportation goals and policy objectives as well as Jefferson Transit's priorities. It also identifies the methods and materials needed to achieve them. Many of the projects will require funding beyond what is currently available, or will require more funding than is anticipated to be available in the near term. A list of unfunded projects and service requests, both capital and operational, is included in Appendix A.

Capital Projects – System Wide:

- Install Camera Security Systems at Jefferson Transit Multi-Modal Facility and Haines Place Transit Center
- Procure Fixed Route Operations Manager Vehicle
- Complete Electric Vehicle, Electric Vehicle Chargers and Infrastructure Study.
- Complete design for Additional Maintenance Bay at 63 Four Corners Facility.
- Complete design for Haines Place Transit Center bus loop reconfiguration.
- Complete construction of a new Facilities Maintenance building on property adjacent to 63 Four Corners.

Capital Assets – Other Building & Structures:

- Jefferson Transit has plans to implement several HPTC Park & Ride upgrades including:
 - Lighting Upgrades – replacing expensive current parking lot lights with LED's
 - Remove trees that are pulling up concrete on the sidewalk portion of the bus-turnaround to avoid hazards.
 - Complete design for Haines Place Transit Center Bus Loop and Facility
 - Paint Haines Place Transit Center building and shelters/structures.
- Install radio repeater between Port Townsend and Sequim so dispatch and route deviated buses can better communicate on the radios.

Capital Assets – Revenue Vehicles:

- Continue to research No-Emission bus integration into the fleet. Based on the outcome of grant funding and solid infrastructure, future purchases of fixed-route No-Emission vehicles are being considered.
- Purchase a battery-electric trolley bus for the #11 Downtown Shuttle route, with a clean fuel bio-diesel trolley bus as a backup vehicle
- If Consolidated grant application approved, purchase one cut-a-way vehicle for the Jefferson Transit Olympic Connection in Forks.

Capital Assets – Service Equipment:

- Additional projects, listed in Appendix A, may be completed as funding becomes available. Conversely, some projects listed below may be postponed if anticipated revenues decrease. The accomplishments and actions completed in 2020 are listed in Section V of this document.

Services

Expansion 2021-2026

- Continue to expand bicycle-rider options for using transit.
 - Implement a commuter route to meet the Kitsap Transit Kingston Fast Ferry to Seattle.
 - Contact local businesses to promote employee ridership programs.
 - Continue to develop and improve the marketing plan including online outreach and social media.
 - Identify and market links between transit and trails for bicycle riders and pedestrians.
 - Annually review funding opportunities to reinstate and expand service and improvements.
 - Once completed, use the service standards developed in the Long Range Plan as a tool to guide where expansion is needed.
 - Explore other connecting service options (Ex. Clallam Transit Straight Shot).
 - Planning:
 - Work with developers and local governments to add service, shelters, bus pullouts, rider-controlled light signals at stops, etc., to new commercial areas and housing developments as appropriate.
 - Explore alternate bus routes to service Upper Sims Way business district in Port Townsend.
- Finalize work with Fehr & Peers on the development of a Long Range Plan.

Facilities

Expansion 2021-2026

- Enhance Haines Place Transit Center configuration to increase capacity.
- Upgrade the Jefferson Transit Multi-Modal Facility and Haines Place Transit Center to operate EV Charging Infrastructure.
- Add third maintenance bay to the Jefferson Transit Multi-Modal Facility.
- Continue to support access to the Olympic Discovery Trail (ODT) through improvements to the 63 Four Corners Park and Ride ODT easement to full paved use by 2022 and marketing of existing facilities (parking, bike barn, etc.).
- Improve bus pullout areas along state, county, and city rights-of-way.
- Add shelters, and/or bicycle lockers at the following possible locations in East Jefferson County: Swansonville Road, Taylor & Washington, Umatilla & San Juan, McPherson & 14th, and at the Brinnon Store.
- Improve HPTC Park & Ride facility by upgrading the shelters to improve wind and rain coverage.
- Add other Park & Ride improvements where possible that continue to serve the needs of the community and surrounding area.
- Continue to partner with community organizations for various activities.
- Add Park & Ride areas through public/private partnerships in the following areas:
 - Dabob Road to serve the Toandos Peninsula
 - Highway 104 and Hood Canal Bridge
 - Hadlock/Chimacum area
 - Chimacum Light

- Continue to perform quality bus maintenance, fueling, and washing.
- Construct an automatic bus washing system at 63 Four Corners.

Equipment – Rolling Stock

Note: Heavy-duty and medium-duty buses are also referred to as large transit coaches.

Due to the COVID-19 Pandemic, Jefferson Transit has no vanpool groups operating at this time. This six-year plan supports maintaining existing service and expanding vanpool service, it remains to be seen how the vanpool programs will operate post-Pandemic. Buses and coaches may be funded at 100% or will require a 20% match from Jefferson Transit.

Preservation & Expansion 2021-2026

Planned Vehicle Orders	2021	2022	2023	2024	2025	2026
Replacement Large Transit Coaches	1	2	0	2	0	0
Replacement Large Transit Electric Coaches	1	1	1	1	1	0
Replacement Medium-Duty Cutaways	2	0	2	0	2	0
Replacement Dial-a-Ride Cutaways	0	0	2	0	2	0
Replacement Dial-a-Ride Vans	4	0	0	4	0	0
Replacement Vanpool Vans	2	2	2	2	0	0
Expansion Vanpool Vans	0	2	0	2	2	0
Expansion Large Transit Vehicles	0	2	0	0	0	0

Equipment – Other than Rolling Stock

Preservation & Expansion 2021-2026

- Improve radio system, include West Jefferson Service
- Add vehicle location capability to radio system & fleet (automated vehicle locator (AVL))
- Upgrade web & phone system to provide automated services for Dial-A-Ride, trip planning, and other interactive features



Section VIII: Capital Improvement Program/Budget

	Actual 2019	Actual 2020	Projected 2021	Proposed 2022	Proposed 2023	Proposed 2024	Proposed 2025	Proposed 2026
Preservation								
Transit Base Preserve & Upgrade	\$36,616	\$7,936	\$50,000	\$1,150,000	\$50,000	\$50,000	\$50,000	\$50,000
Passenger Amenities & Services	\$120,773		\$50,000	\$100,000	\$50,000	\$50,000	\$50,000	\$50,000
Maintain Equipment	\$0	\$0	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Replacement Service Vehicles	\$19,975		\$75,000	\$60,000	\$60,000	\$60,000	\$60,000	\$60,000
Large Transit Coaches	\$0	\$1,957,394	\$500,000	\$0	\$1,500,000	\$0	\$0	\$0
Notes	\$0		1@500000		3@ 500,000			
Large Transit Electric Coaches	\$0			\$700,000	\$0	\$0	\$700,000	\$0
Notes				1 @ 700,000			1 @ 700,000	
Medium-Duty Cutaways	\$0	\$0	\$150,000	\$0	\$150,000	\$450,000	\$0	\$0
Notes			1 @ 150,000		1 @ 150,000	3@ 150,000		
DAR Cutaway Vehicles	\$185,172	\$0	\$0	\$180,000	\$0	\$0	\$180,000	\$0
Notes				2 @ 90,000			2 @ 90,000	
DAR Vans	\$0	\$0	\$0	\$0	\$180,000	\$0	\$0	\$0
Notes					4 @ 45,000			
Vanpool Vans	\$0		\$0	\$0	\$0	\$0	\$0	\$0
Notes								
Preservation Totals	\$362,536	\$1,965,330	\$875,000	\$2,240,000	\$2,040,000	\$660,000	\$1,090,000	\$210,000
Expansion								
Passenger Amenities & Services	\$0	\$57,268	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Equipment/Service Vehicles	\$3,260	\$49,680	\$30,000	\$50,000	\$50,000	\$50,000	\$50,000	\$50,000
Large Transit Coaches	\$0	\$486,394	\$350,000	\$0	\$0	\$500,000	\$0	\$500,000
Notes						1@ 500,000		
Expansion Cutaways	\$0	\$0	\$0	\$0	\$0	\$250,000	\$0	\$0
Notes						2@ 125,000		
New Facility Design/Construction	\$16,181	\$9,717	\$1,071,000	\$0	\$0	\$0	\$0	\$0
63 4 Corners EV Infrastructure	\$79,362	\$0	\$0	\$0	\$1,500,000	\$0	\$0	\$0
Enhance Haines Place Park & Ride	\$0		\$150,000	\$500,000	\$4,000,000	\$500,000	\$250,000	\$250,000
HPTC EV Infrastructure	\$0	\$101,055	\$31,000	\$0	\$1,500,000	\$0	\$0	\$0
ITS Improvements	\$10,900	\$45,112	\$190,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
Transit Shelters & I-Stops	\$0	\$25,000	\$45,000	\$25,000	\$25,000	\$25,000	\$25,000	\$25,000
Vanpool Vans	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Notes								
Expansion Totals	\$30,341	\$774,225	\$1,917,000	\$745,000	\$7,245,000	\$1,495,000	\$495,000	\$995,000
Total Capital Expense	\$392,877	\$2,739,555	\$2,792,000	\$2,985,000	\$9,285,000	\$2,155,000	\$1,585,000	\$1,205,000
Anticipated Capital Grant Revenues	\$0	\$1,551,309	\$539,301	\$2,388,000	\$7,428,000	\$1,724,000	\$1,268,000	\$964,000
Anticipated Capital Reserve Used	\$392,877	\$1,188,246	\$2,252,699	\$597,000	\$1,857,000	\$431,000	\$317,000	\$241,000

2022-2025 Proposed Construction Projects include third Maintenance Bay; Reconfigure HPTC; EV Infrastructure at 63 Four Corners and HPTC; Facilities Building on adjacent property

2024 Proposed Construction Project – New Wash Bay at 63 Four Corners

Section IX: Operating Data

	2019	2020	2021	2022	2023	2024	2025	2026
Fixed-Route								
Revenue Hours*	17,176	10,772	17,601	19,301	19,687	20,081	20,282	20,484
Revenue Miles*	454,661	291,429	465,911	510,911	516,020	521,180	526,392	531,656
Passenger Trips*	243,643	101,073	111,180	112,292	114,538	117,974	123,873	130,066
Fatalities	0	0	0	0	0	0	0	0
Reportable Injuries	0	0	0	0	0	0	0	0
Collisions	0	0	0	0	0	0	0	0
Gasoline	0	0	0	0	0	0	0	0
Biodiesel Fuel Consumed	81,924	44,940	83,049	86,424	88,152	89,916	90,815	91,723
Diesel Fuel Consumed	0	0	0	0	0	0	0	1
Route-Deviated								
Revenue Hours	4,652	3,413	3,754	4,130	4,956	6,442	6,764	7,103
Revenue Miles	143,435	102,856	113,142	124,456	149,347	194,151	203,859	214,051
Passenger Trips*	15,446	5,722	6,294	6,924	8,308	10,801	11,341	11,908
Fatalities	0	0	0	0	0	0	0	0
Reportable Injuries	0	0	0	0	0	0	0	0
Collisions	0	0	0	0	0	0	0	0
Gasoline	0	0	0	0	0	0	0	0
Biodiesel Fuel Consumed	0	0	0	0	0	0	0	1
Diesel Fuel Consumed*	13,853	8,600	9,460	10,406	12,487	16,233	17,045	17,897

*Due to COVID pandemic, we believe it will take some time to regain ridership on Fixed Route.

Section IX: Operating Data – Continued

	2019	2020	2021	2022	2023	2024	2025	2026
Dial-A-Ride								
Revenue Hours*	6,074	3,726	6,134	6,196	6,258	6,320	6,383	6,447
Revenue Miles*	55,430	35,748	55,984	56,544	57,110	57,681	58,257	58,840
Passenger Trips*	12,881	7,043	13,010	13,140	13,271	13,404	13,538	13,673
Fatalities	0	0	0	0	0	0	0	0
Reportable Injuries	0	0	0	0	0	0	0	0
Collisions	0	0	0	0	0	0	0	0
Gasoline*	2,468	3,573	2,492	2,517	2,542	2,568	2,593	2,619
Biodiesel Fuel Consumed*	3,961	2,466	4,001	4,041	4,081	4,122	4,163	4,205
Diesel Fuel Consumed	0	0	0	0	0	0	0	1
Vanpools	+0 Van	+0 Van	+0 Van	+0 Van	+0 Van	+0 Van	+0 Van	+0 Van
Revenue Hours	938	555	555	555	555	555	555	555
Total Vehicle Miles	39,746	22,699	22,699	22,699	22,699	22,699	22,699	22,699
Passenger Trips	5,290	1,431	1,431	1,431	1,431	1,431	1,431	1,431
Fatalities	0	0	0	0	0	0	0	0
Reportable Injuries	0	0	0	0	0	0	0	0
Collisions	0	0	0	0	0	0	0	0
Gasoline	2,473	1,269	1,269	1,269	1,269	1,269	1,269	1,269
Biodiesel Fuel Consumed	0	0	0	0	0	0	0	0
Diesel Fuel Consumed	0	0	0	0	0	0	0	0

*JTA believes DAR ridership will resume pre-COVID rates faster than fixed-route.

Section X – Operating Revenues & Expenditures, 2020-2025

	2019 ACTUAL	2020 ACTUAL	2021 BUDGET/PROJ	2022 PROJ.	2023 PROJ.	2024 PROJ.	2025 PROJ.	2026 PROJ.
General Fund Beginning Balance	\$1,346,209	\$882,696	\$1,418,453	\$1,500,000	\$1,660,006	\$1,770,693	\$1,770,693	\$1,828,157
Sales Tax	\$5,521,927	\$5,315,681	\$4,720,000	\$4,861,600	\$5,007,448	\$5,157,671	\$5,157,671	\$5,312,402
State Operating Grant	\$464,662	\$133,730	\$121,438	\$283,362	\$283,362	\$283,362	\$283,362	\$283,362
Local Grants & Contributions	\$19,500	\$22,000	\$19,500	\$19,500	\$19,500	\$19,500	\$19,500	\$19,500
Fares*	\$156,763	\$32,992	\$0	\$163,097	\$166,359	\$169,686	\$169,686	\$173,080
Federal (5311) Operating Grant	\$1,058,081	\$632,002	\$534,291	\$716,691	\$716,691	\$716,691	\$716,691	\$716,691
Federal Capital Grants	\$0	\$1,551,309	\$539,301	\$1,508,000	\$7,428,000	\$1,724,000	\$1,268,000	\$964,000
Other Federal Grants	\$0	\$2,159,443	\$3,406,837	\$0	\$0	\$0	\$0	\$0
State Capital Grants	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Vanpool	\$22,319	\$10,909	\$0	\$70,000	\$80,000	\$90,000	\$90,000	\$90,000
Misc. Revenue	\$178,256	\$76,176	\$25,200	\$25,956	\$26,735	\$27,537	\$27,537	\$28,363
Sub-total	\$7,421,508	\$9,934,241	\$9,366,567	\$7,648,206	\$13,728,095	\$8,188,447	\$7,732,447	\$7,587,397
Gen Fund + Revenue Totals	\$8,767,717	\$10,816,937	\$10,785,020	\$9,148,206	\$15,388,101	\$9,959,141	\$9,503,141	\$9,415,554
Operating Expenses								
Administration	\$942,873	\$985,342	\$1,024,756	\$1,065,746	\$1,108,376	\$1,152,711	\$1,198,819	\$1,246,772
Haines Place PNR	\$393,981	\$363,096	\$60,866	\$63,300	\$65,832	\$68,466	\$71,204	\$74,053
Vehicle Maintenance	\$848,936	\$882,005	\$917,285	\$953,977	\$992,136	\$1,031,821	\$1,073,094	\$1,116,018
Facility Maintenance	\$283,738	\$328,068	\$343,263	\$356,993	\$371,273	\$386,124	\$401,569	\$417,632
General Operations/Vanpool	\$2,180,752	\$2,275,110	\$2,682,868	\$2,790,183	\$2,901,790	\$3,017,862	\$3,138,577	\$3,264,120
Operating Expenses Totals	\$4,650,280	\$4,833,621	\$5,029,038	\$5,230,199	\$5,439,407	\$5,656,984	\$5,883,263	\$6,118,594
Capital Projects								
Vehicles	\$185,172	\$2,464,871	\$1,000,000	\$880,000	\$1,830,000	\$1,200,000	\$880,000	\$500,000
Vanpool	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
New/Repl Serv. Vehicles	\$19,975	\$0	\$105,000	\$110,000	\$110,000	\$110,000	\$110,000	\$110,000
ITS Improvements	\$14,160	\$45,111	\$190,000	\$120,000	\$120,000	\$120,000	\$120,000	\$120,000
Facility Improvement	\$236,720	\$0	\$181,000	\$1,600,000	\$7,000,000	\$500,000	\$250,000	\$250,000
Misc. Capital Projects	\$16,181	\$59,396	\$245,000	\$275,000	\$225,000	\$225,000	\$225,000	\$225,000
Office Furniture & Equipment	\$0	\$7,936	\$0	\$0	\$0	\$0	\$0	\$0
New Facilities Capital	\$0	\$0	\$1,071,000	\$0	\$0	\$0	\$0	\$0
	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Projects Totals	\$472,208	\$2,577,314	\$2,792,000	\$2,985,000	\$9,285,000	\$2,155,000	\$1,585,000	\$1,205,000

*Authority Board and staff plan to discuss fare structure during the 2022 budget meetings.

Operating Revenues and Expenditures continued:

	2019 ACTUAL	2020 ACTUAL	2021 PROJ.	2022 PROJ.	2023 PROJ.	2024 PROJ.	2025 PROJ.	2026 PROJ.
Total Revenue (+)	\$8,767,717	\$10,816,937	\$10,785,020	\$9,148,206	\$15,388,101	\$9,959,141	\$9,503,141	\$9,415,554
Operating Expenses (-)	\$4,650,280	\$4,833,621	\$5,029,038	\$5,230,199	\$5,439,407	\$5,656,984	\$5,883,263	\$6,118,594
Capital Projects (-)	\$472,208	\$2,577,314	\$2,792,000	\$2,985,000	\$9,285,000	\$2,155,000	\$1,585,000	\$1,205,000
Debt Service (-)	\$369,298	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Inc. to Cap. Res. (-)	\$2,013,239	\$3,373,997	\$3,716,682	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
Inc. to Operating Res.(-)	\$832,147	\$0	\$0	\$0				\$50,000
Inc. to Unemployment Res.(-)	\$750	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Xfers From Cap. Reserve (+)	\$472,208	\$1,026,005	\$2,252,699	\$1,477,000	\$1,857,000	\$431,000	\$317,000	\$241,000
Xfers From Oper. Reserve (+)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Xfers From Fac. Reserve (+)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Retained Earnings	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Year End General Fund Bal.	\$902,003	\$1,058,011	\$1,500,000	\$1,660,006	\$1,770,693	\$1,828,157	\$1,601,878	\$1,532,961
Dedicated Capital Rep. Fund								
Beg Cap. Rep Fund	\$3,018,152	\$4,559,183	\$7,057,175	\$8,521,158	\$7,794,158	\$6,687,158	\$6,687,158	\$7,006,158
Capital Repl. Fund (+)	\$2,013,239	\$3,523,997	\$3,716,682	\$750,000	\$750,000	\$750,000	\$750,000	\$750,000
Capital Purchase (-)	\$472,208	\$1,026,005	\$2,252,699	\$1,477,000	\$1,857,000	\$431,000	\$317,000	\$241,000
Year End Cap. Rep. Fund Bal.	\$4,559,183	\$7,057,175	\$8,521,158	\$7,794,158	\$6,687,158	\$7,006,158	\$7,120,158	\$7,515,158
Dedicated Facilities Rep. Fund								
Beg Facilities Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Facil. Fund (+)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Capital Purchase (-)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Year End Fac. Rep. Fund Bal.	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Dedicated Oper. Res. Fund								
Beginning Oper Reserve	\$1,350,000	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147
Annual Oper Reserve (+)	\$682,147	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Xfer to General Fund (-)	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
Year End Oper. Res. Fund Bal.	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147	\$2,032,147
Available Operating Cash								
Total On-Going Revenue Less								
Oper Exp for Each Yr.	\$1,536,884	\$1,334,877	\$371,891	\$727,410	\$674,828	\$618,277	\$391,998	\$312,224

Six-Year Budget

Assumption Information

Operating:

- Sales Tax Receipts for 2021 are anticipated to be up 5% compared to 2020, 2022 to 2025 sales tax projections are set at a conservative 2% annual growth (using 2019 as the base year).
- The Olympic Connection service continues to be funded by grants and contributions from the partner members.
- Expenses are projected to increase 2% annually over the next six years.
- The Board will discuss fare structures for future service during 2022 budget discussions.

Capital:

- New acquisitions and the unfunded portion of replacement acquisitions are funded from grants (typically at 80%) and the Authority's Reserve for Replacement.
- Operations/Maintenance/Administration facility preservation and expansion is funded with grants, reserves, partnerships with other appropriate agencies and entities, and the match of the value of the current facility and property.
- Vanpool expansion is predicated with the possibility that changes may be made statutorily allowing vanpool to be used for other programs.

Appendix List

Appendix A: Requested Services & Projects

Appendix B: Organizational Chart

Appendix C: Route Maps & Schedules

Appendix A: Requested Services & Projects

The Services list constitutes requests from customers and staff. These have not been vetted to see if they align with Jefferson Transit's mission or service model. They are also contingent on available funding.

Expansion 2021-2026

The top 10 listed received the most high priority service project ratings from public & customer comments and staff:

1. Continue to work toward installing higher functioning routes as requested by the public.
2. Add Commuter and Connector runs, Port Townsend in-town service hours, Tri-Area mid-day runs, and Marrowstone Island service.
3. Implement service along Cape George Road, Hastings, Jacob Miller Road, and Discovery Road.
4. Plan improved access to Senior Meals and services and expand paratransit service beyond ADA requirements.
5. Later service in-town and in Tri-Area, expand service along Beaver Valley Road to service Park & Ride on SR104, develop a route from West Valley Road to Egg & I Road, back to Center Road, a Tri-Area loop, and back to Port Townsend.
6. General public dial-a-ride service, (a combined fixed-route and demand service to serve several communities) or fixed route service to Marrowstone Island and Fort Flagler, Kala Point, and Cape George service; may include weekend passenger only ferry excursion service with seasonal parameters and a competitive fee structure.
7. Kitsap County Connections: evaluate needs for connection to Kingston Ferry and Olympic College-Poulsbo campus; service for Poulsbo branch of Olympic College; and evaluate service change for transfer to Kitsap Transit at Bainbridge Island ferry at Olympic College. Also increase weekend services to/from Poulsbo, and reinstate Sunday service if Kitsap Transit does.
8. Provide service to SR19/SR104 Park & Ride.
9. Increase shuttle to every 15 minutes instead of every 30 minutes.
10. Review need for transit service to Jefferson County Airport.

Unranked:

11. Rideshare-Actively participate in the Puget Sound Region's rideshareonline.com project and expand vanpool marketing efforts and study Flex-Car/Truck feasibility.
12. Continue to develop educational outreach to teach youth and seniors how to use the bus, perhaps partner with health awareness and improvement/education programs.
13. Review service needs of all East Jefferson County's campuses (Fort Worden, NW Maritime Center, School of Wooden Boat Building, and existing public school campuses).
14. Plan a green bike program, providing loaner bikes for use around town.
15. Miscellaneous:
 - a. Saturday garage-sale bus
 - b. Summer express service, three times daily, between Fort Worden and Haines Place Transit Center, and Fort Flagler and Haines Place Transit Center.
 - c. Sunday morning service to help people get to early church services.
 - d. Service to upper SR20 business district in Port Townsend.
 - e. Saturday evening shuttle for monthly art walks.
 - f. Partner with Local 20/20 T-Lab to encourage bus/pedestrian trips.

16. South County Services:
 - g. Service to the Brinnon Community Center.
 - h. Service to Coyle and other remote areas. Perhaps using a vanpool style service model.
 - i. Closer connections from Brinnon to Kitsap County and Brinnon to Clallam County that do not require traveling into the Tri-Area. Perhaps have Sequim to Poulsbo along Highway 104 to connect with Brinnon Service.
17. Jefferson Transit Olympic Connection-earlier fixed-route to Lake Quinalt and for summer service to Upper Hoh Road to ranger station. Summer service to trailheads.
18. Clallam County Connection-Expand service to Sequim to make transportation to Victoria B.C. easier, perhaps seasonally and/or less frequently than every day.
19. Regional Connections:
 - j. Dungeness Regional transit service between Clallam and Kitsap County.
 - k. Bainbridge Island or Kingston.
 - l. Sequim to Poulsbo and Silverdale (direct express) perhaps one day a week.
 - m. Link up with regional effort to provide seamless transportation from Canada to southern Oregon.
 - n. Streamline transportation from Port Townsend to SeaTac Airport; add an express trip once or twice a week.
20. Coordinate fixed-route service to provide connections to travelers who arrive or depart Jefferson County on ferry service, both private carriers and the ferry system.
21. Incorporate an interactive county connection master map on the website and coordinates on the brochures to help visitors and new residents better understand the county area.

Facilities

Expansion 2021-2026

1. Have signage and benches at all stopes, add shelters to selected stops.
2. Plan Park & Ride network between Tri-Area, Port Ludlow, and Highway 104.
3. Park & Ride improvements where possible that serve the needs of the community (food bank, daycare, street food); partner with churches and other organizations as appropriate.
4. Plan and design West Jefferson Transit Center, including maintenance shop and covered parking, partner with Clallam Transit and Jefferson County.
5. Add two Simme-Seats – (1) Hadlock & Highway 19 across from the Glass Doctor, and (2) to be determined.

Equipment – Rolling Stock

Preservation & Expansion 2021-2026

Note: Heavy-duty and medium-duty buses are also referred to as large transit coaches.

1. New Buses
2. Acquire electric vehicle for staff use (shelter checks, schedule distribution, mail runs, etc.)
3. Replace 4 ADA equipped vans (like Amerivans)
4. Replace 8 Heavy-Duty Coaches
5. Replace 4 Medium-Duty Cutaways.

Equipment – Other than Rolling Stock

Preservation & Expansion 2021-2026

1. Add enunciator equipment to all vehicles (new vehicles come equipped with this)
2. Upgrade computer software versions
3. Integrate interactive bus stops

JTA Authority Organizational Chart 2021

***Non-Represented Staff**

Jefferson Transit Authority Board (6)
 (2 City Council, 3 County Commissioners, and 1 Non-Voting JTA Union Member)

***General Manager (1)**
 Code: 16 - Dept.: Admin

***IT Specialist (1)**
 Code: 16 - Dept.: Admin

***Executive Assistant/Clerk of the Board (1)**
 Code: 16 - Dept.: Admin

***Finance Manager (1)**
 Code: 16
 Dept.: Admin

***Fixed Route Operations Manager (1)**
 Code: 10
 Dept.: Operations

***DAR Operations Manager (1)**
 Code: 10
 Dept.: Operations

***Fleet and Facilities Manager (1)**
 Code: 41
 Dept.: Fleet/Facilities

***HR & Payroll/Benefits Administrator (1)**
 Code: 16
 Dept.: Admin

***Service & Training Supervisor (1)**
 Code: 10
 Dept.: Operations

Dispatchers (3)
 Code: 10
 Dept.: Operations

***JTOC Supervisor (1)**
 Code: 50
 Dept.: Operations

Maintenance Clerk (1)
 Code: 41
 Dept.: Vehicle Maintenance

Facilities Maintenance Worker (2)
 Code: 42
 Dept.: Facilities Maintenance

***AP/AR Specialist (1)**
 Code: 16
 Dept.: Admin

Field Supervisor (1)
 Code: 10
 Dept.: Operations

Customer Service Office Assistant (2)
 Code: 10
 Dept.: Operations

JTOC Operators (3)
 Code: 50
 Dept.: Operations

Mechanic (1)
 Code: 41
 Dept.: Vehicle Maintenance

Maintenance Cleaner (2)
 Code: 42
 Dept.: Facilities Maintenance

***Grants & Procurement Coordinator (1)**
 Code: 16
 Dept.: Admin

Fixed Route Operators (17)
 Code: 10
 Dept.: Operations

Customer Service (1)
 Code: 10
 Dept.: Operations

DAR Operators (2)
 Code: 10
 Dept.: Operations

Mechanic I (2)
 Code: 41
 Dept.: Vehicle Maintenance

***Custodian Part Time (1)**
 Code: 42
 Dept.: Facilities Maintenance

Maintenance Service Worker (1)
 Code: 41
 Dept.: Vehicle Maintenance

#1 BRINNON WEEKDAY SERVICE PORT TOWNSEND TO BRINNON

057	192	002	143	131	028	024	088	010	062	207	
Depart Haines PI Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Cedar (North of Library)	Port Hadlock QFC	Chimacum Light (S)	Center (W) & Eaglemount	Quilcene Comm Ctr	Half-Way House Restaurant	Southbound Black Point Rd Turnaround	Triton Cove	
**	**	6:10	6:16	6:18	6:24	6:31	6:46	7:01	7:08	-	AM
7:30	7:32	*7:40	7:45	7:48	7:53	7:59	8:14	8:30	8:36	8:45	AM
2:00	2:02	2:12	2:20	2:23	2:29	2:38	2:53	3:09	3:14	3:24	PM
5:37	5:39	5:47	5:53	5:55	5:57	6:07	6:22	6:38	6:44	-	PM

** See #7 for connections from Haines Place Park & Ride

*Transfer point for #8 Sequim inbound to Port Townsend, arrives 4-corners at 7:25 am

#1 BRINNON WEEKDAY SERVICE BRINNON TO PORT TOWNSEND

207	061	063	096	023	101	132	133	109	002	189	057	
Triton Cove	Northbound Black Point Rd Turnaround	Brinnon Store	Opposite Quilcene Comm Ctr	Center (E) & Eaglemount	Chimacum Light (N)	Irondale Rd. & Curtis St	Jefferson County Library	HWY 19 (Rhody Dr.) & WA-116	63 Four Corners Park & Ride	Jefferson Healthcare	Arrive Haines PI Park & Ride	
-	7:12	7:18	7:32	7:45	7:51	7:57	8:00	8:01	8:07	8:19	8:22	AM
9:10	9:19	9:25	9:39	9:52	9:58	10:04	10:07	10:08	10:13	10:24	10:26	AM
3:25	3:34	3:40	3:54	4:06	4:12	4:18	4:21	4:23	4:27	4:37	4:40	PM
-	6:46	6:58	7:11	7:24	7:30	7:36	7:39	7:41	***7:44	-	-	PM

***Transfer to #7 Poulsbo inbound to Port Townsend at 7:44 pm

#1 BRINNON SATURDAY SERVICE PORT TOWNSEND TO BRINNON

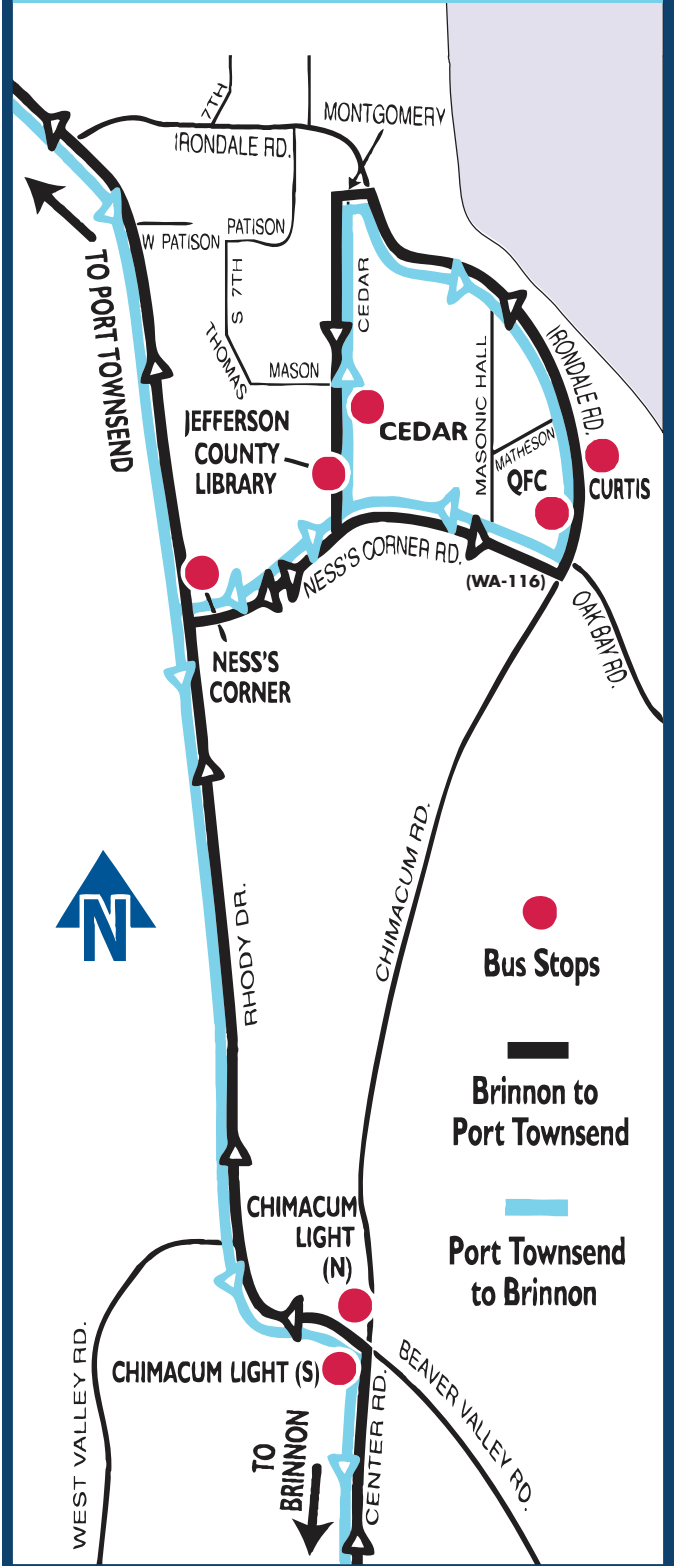
057	057	192	002	143	131	028	024	088	010	062	207	
Park & Ride to early Uptown Downtown pick up	Depart Haines PI Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Cedar (North of Library)	Port Hadlock QFC	Chimacum Light (S)	Center (W) & Eaglemount	Quilcene Comm Ctr	Half-Way House Restaurant	Southbound Black Point Rd Turn Around	Triton Cove	
6:35	6:50	6:52	7:00	7:04	7:07	7:12	7:18	7:33	7:49	7:53	8:00	AM
-	5:25	5:27	5:35	5:39	5:42	5:47	5:53	6:08	6:24	6:28	6:35	PM

#1 BRINNON SATURDAY SERVICE BRINNON TO PORT TOWNSEND

207	061	063	096	023	101	132	133	109	002	189	057	
Triton Cove	Northbound Black Point Rd Turnaround	Brinnon Store	Opposite Quilcene Comm Ctr	Center (E) & Eaglemount	Chimacum Light (N)	Irondale Rd and Curtis St	Jefferson County Library	Hwy 19 (Rhody Dr) & WA-116	63 Four Corners Park & Ride	Sheridan & Jefferson Healthcare	Arrive Haines PI Park & Ride	
8:05	8:14	8:18	8:32	8:45	8:51	8:57	9:00	9:01	9:08	9:18	9:20	AM
6:40	6:49	6:53	7:07	7:20	7:26	7:32	7:35	7:36	*7:40	-	-	PM

*Transfer to #6B Tri-Area inbound to Port Townsend, Arrives Four Corners at 7:44 PM

#1 BRINNON ROUTE MAP



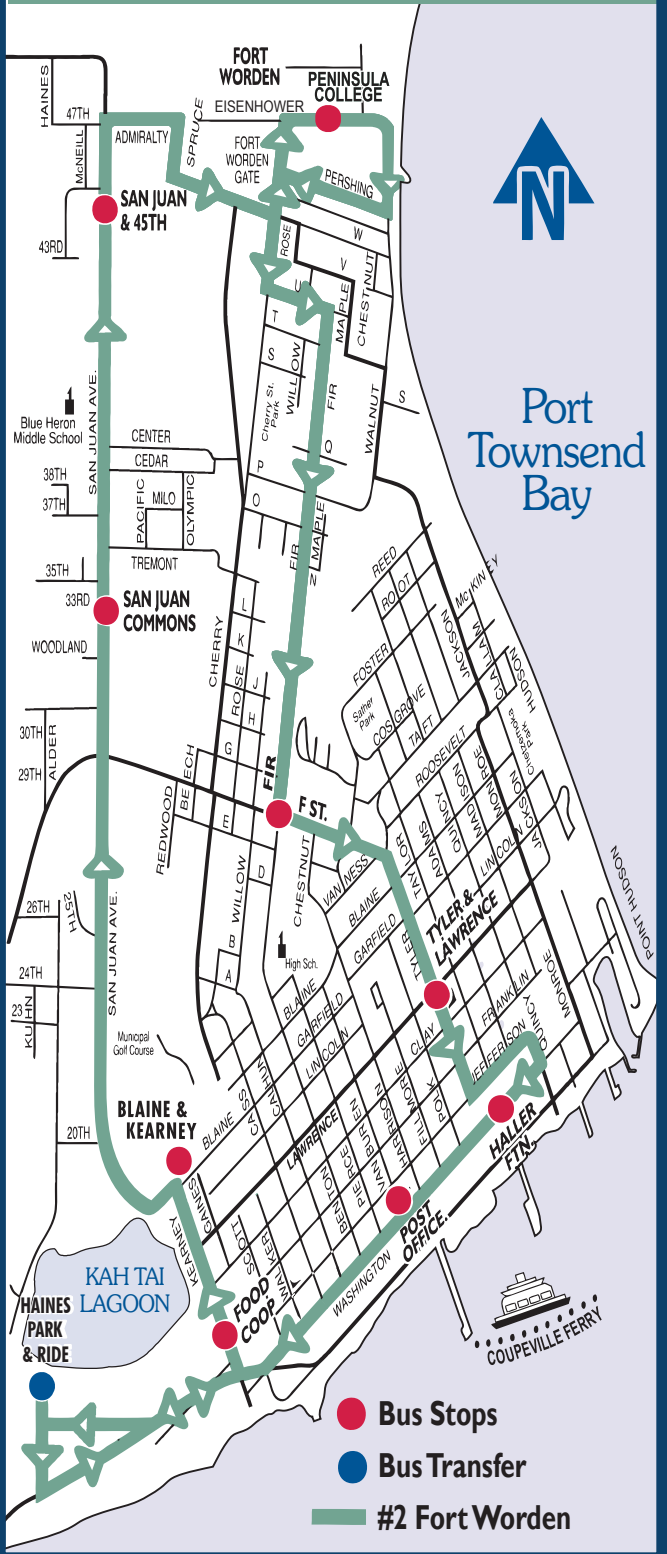
#2 FORT WORDEN WEEKDAY SERVICE

057	054	240	184	182	176	242	136	216	215	057	
Depart Haines PI Park & Ride	Food Co-op	Blaine & Kearney	San Juan Commons	San Juan & 45th	Fort Worden/ Peninsula College	Fir & F	Tyler & Lawrence	Haller Fountain	Post Office	Arrive Haines PI Park & Ride	
7:00	7:02	7:03	7:05	7:07	7:11	7:14	7:17	7:19	7:20	7:25	
8:00	8:02	8:03	8:05	8:07	8:11	8:14	8:17	8:19	8:20	8:25	
9:00	9:02	9:03	9:05	9:07	9:11	9:14	9:17	9:19	9:20	9:25	AM
10:00	10:02	10:03	10:05	10:07	10:11	10:14	10:17	10:19	10:20	10:25	
11:00	11:02	11:03	11:05	11:07	11:11	11:14	11:17	11:19	11:20	11:25	
12:00	12:02	12:03	12:05	12:07	12:11	12:14	12:17	12:19	12:20	12:25	
1:00	1:02	1:03	1:05	1:07	1:11	1:14	1:17	1:19	1:20	1:25	
2:00	2:02	2:03	2:05	2:07	2:11	2:14	2:17	2:19	2:20	2:25	
3:00	3:02	3:03	3:05	3:07	3:11	3:14	3:17	3:19	3:20	3:25	PM
4:00	4:02	4:03	4:05	4:07	4:11	4:14	4:17	4:19	4:20	4:25	
5:00	5:02	5:03	5:05	5:07	5:11	5:14	5:17	5:19	5:20	5:25	
6:00	6:02	6:03	6:05	6:07	6:11	6:14	6:17	6:19	6:20	6:25	

#2 FORT WORDEN SATURDAY SERVICE

057	054	240	184	182	176	242	136	216	215	057	
Depart Haines PI Park & Ride	Food Co-op	Blaine & Kearney	San Juan Commons	San Juan & 45th	Fort Worden/ Peninsula College	Fir & F	Tyler & Lawrence	Haller Fountain	Post Office	Arrive Haines PI Park & Ride	
9:00	9:02	9:03	9:05	9:07	9:11	9:14	9:17	9:19	9:20	9:25	
10:00	10:02	10:03	10:05	10:07	10:11	10:14	10:17	10:19	10:20	10:25	AM
11:00	11:02	11:03	11:05	11:07	11:11	11:14	11:17	11:19	11:20	11:25	
12:00	12:02	12:03	12:05	12:07	12:11	12:14	12:17	12:19	12:20	12:25	
1:00	1:02	1:03	1:05	1:07	1:11	1:14	1:17	1:19	1:20	1:25	
2:00	2:02	2:03	2:05	2:07	2:11	2:14	2:17	2:19	2:20	2:25	PM
3:00	3:02	3:03	3:05	3:07	3:11	3:14	3:17	3:19	3:20	3:25	
4:00	4:02	4:03	4:05	4:07	4:11	4:14	4:17	4:19	4:20	4:25	
5:00	5:02	5:03	5:05	5:07	5:11	5:14	5:17	5:19	5:20	5:25	
6:00	6:02	6:03	6:05	6:07	6:11	6:14	6:17	6:19	6:20	6:25	

#2 FORT WORDEN ROUTE MAP



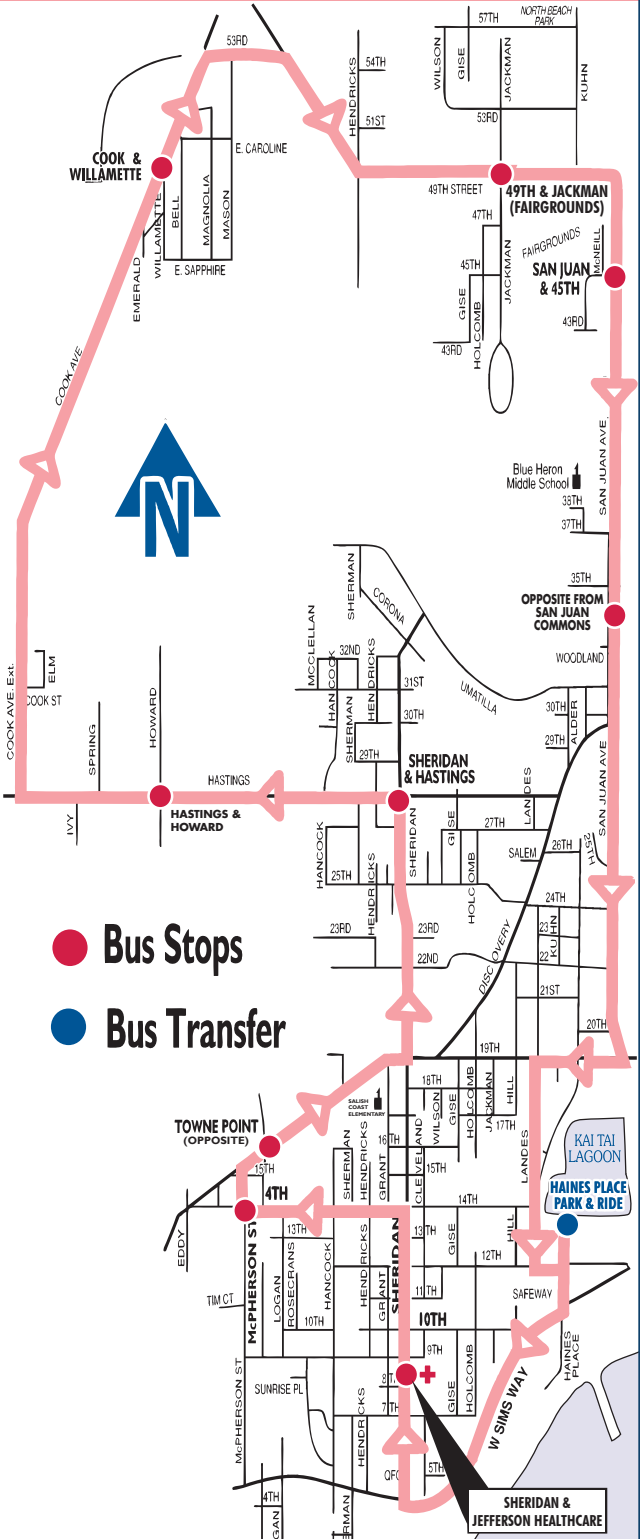
#3 CASTLE HILL / COOK AVENUE WEEKDAY SERVICE

057	189	001	049	190	047	005	181	161	057	
Depart Haines PI Park & Ride	Sheridan & Jefferson Healthcare	14th & McPherson	Opposite Towne Point	Sheridan & Hastings	Cook & Willamette	49th & Jackman (Fairgrounds)	San Juan & 45th	Opposite San Juan Commons	Arrive Haines PI Park & Ride	
7:30	7:32	7:35	7:36	7:38	7:44	7:46	7:48	7:49	7:55	AM
8:30	8:32	8:35	8:36	8:38	8:44	8:46	8:48	8:49	8:55	
9:30	9:32	9:35	9:36	9:38	9:44	9:46	9:48	9:49	9:55	
10:30	10:32	10:35	10:36	10:38	10:44	10:46	10:48	10:49	10:55	
11:30	11:32	11:35	11:36	11:38	11:44	11:46	11:48	11:49	11:55	
12:30	12:32	12:35	12:36	12:38	12:44	12:46	12:48	12:49	12:55	PM
1:30	1:32	1:35	1:36	1:38	1:44	1:46	1:48	1:49	1:55	
2:30	2:32	2:35	2:36	2:38	2:44	2:46	2:48	2:49	2:55	
3:30	3:32	3:35	3:36	3:38	3:44	3:46	3:48	3:49	3:55	
4:30	4:32	4:35	4:36	4:38	4:44	4:46	4:48	4:49	4:55	
5:30	5:32	5:35	5:36	5:38	5:44	5:46	5:48	5:49	5:55	
6:30	6:32	6:35	6:36	6:38	6:44	6:46	6:48	6:49	6:55	

#3 CASTLE HILL / COOK AVENUE SATURDAY SERVICE

057	189	001	049	190	047	005	181	161	057	
Depart Haines PI Park & Ride	Sheridan & Jefferson Healthcare	14th & McPherson	Opposite Towne Point	Sheridan & Hastings	Cook & Willamette	49th & Jackman (Fairgrounds)	San Juan & 45th	Opposite San Juan Commons	Arrive Haines PI Park & Ride	
9:30	9:32	9:35	9:36	9:38	9:44	9:46	9:48	9:49	9:55	AM
10:30	10:32	10:35	10:36	10:38	10:44	10:46	10:48	10:49	10:55	
11:30	11:32	11:35	11:36	11:38	11:44	11:46	11:48	11:49	11:55	
12:30	12:32	12:35	12:36	12:38	12:44	12:46	12:48	12:49	12:55	PM
1:30	1:32	1:35	1:36	1:38	1:44	1:46	1:48	1:49	1:55	
2:30	2:32	2:35	2:36	2:38	2:44	2:46	2:48	2:49	2:55	
3:30	3:32	3:35	3:36	3:38	3:44	3:46	3:48	3:49	3:55	
4:30	4:32	4:35	4:36	4:38	4:44	4:46	4:48	4:49	4:55	
5:30	5:32	5:35	5:36	5:38	5:44	5:46	5:48	5:49	5:55	
6:30	6:32	6:35	6:36	6:38	6:44	6:46	6:48	6:49	6:55	

#3 CASTLE HILL/COOK AVE ROUTE MAP



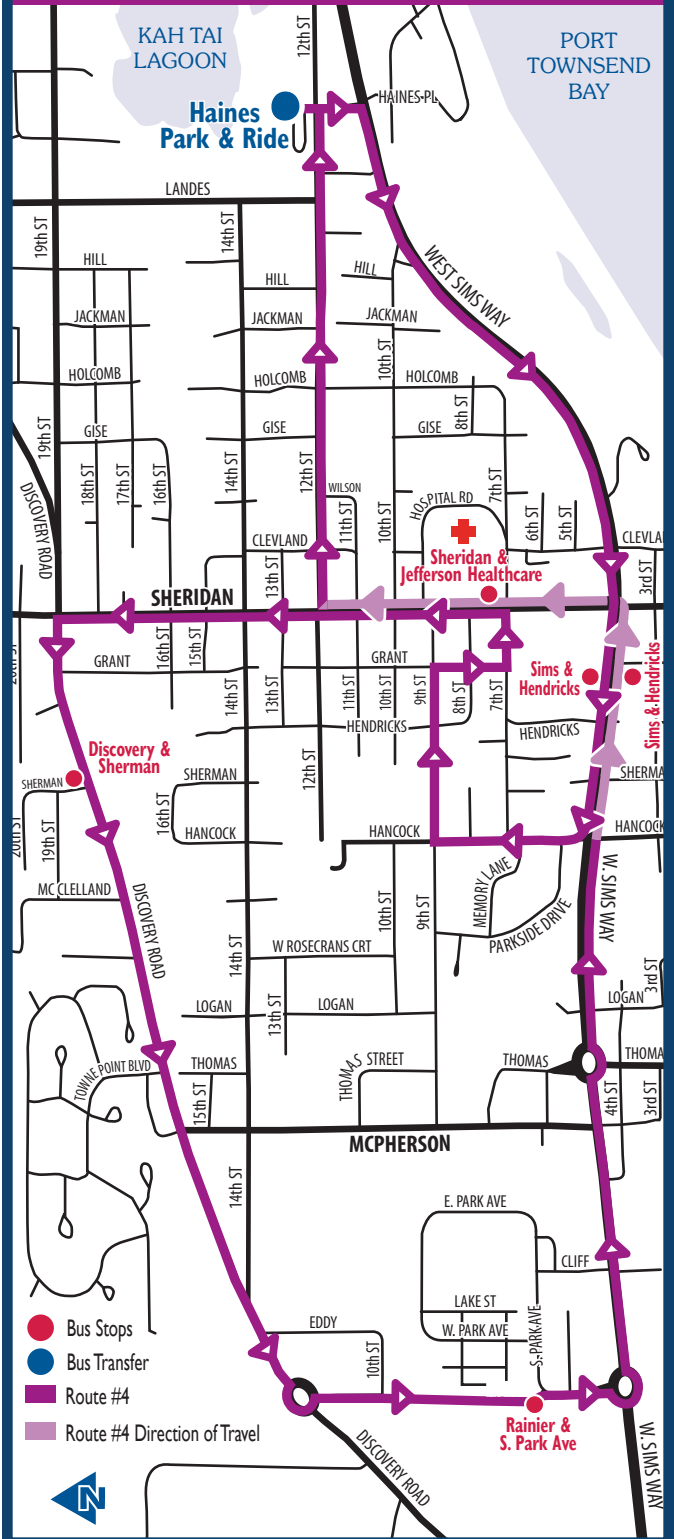
#4 UPPER SIMS LOOP WEEKDAY SERVICE

057	192	189	235	238	196	189	057	
Haines Place Park & Ride	Sims & Hendricks	Sheridan & Jefferson Healthcare	Discovery & Sherman	Rainier & S. Park Ave (Opposite Goodwill)	Sims & Hendricks (Opposite QFC)	Sheridan & Jefferson Healthcare	Arrive Haines Place Park & Ride	
8:00	8:02	8:04	8:07	8:11	8:14	8:16	8:18	AM
8:30	8:32	8:34	8:37	8:41	8:44	8:46	8:48	
9:00	9:02	9:04	9:07	9:11	9:14	9:16	9:18	
9:30	9:32	9:34	9:37	9:41	9:44	9:46	9:48	
10:00	10:02	10:04	10:07	10:11	10:14	10:16	10:18	
10:30	10:32	10:34	10:37	10:41	10:44	10:46	10:48	
11:00	11:02	11:04	11:07	11:11	11:14	11:16	11:18	
11:30	11:32	11:34	11:37	11:41	11:44	11:46	11:48	
12:00	12:02	12:04	12:07	12:11	12:14	12:16	12:18	
12:30	12:32	12:34	12:37	12:41	12:44	12:46	12:48	
1:00	1:02	1:04	1:07	1:11	1:14	1:16	1:18	
1:30	1:32	1:34	1:37	1:41	1:44	1:46	1:48	
2:00	2:02	2:04	2:07	2:11	2:14	2:16	2:18	
2:30	2:32	2:34	2:37	2:41	2:44	2:46	2:48	
3:00	3:02	3:04	3:07	3:11	3:14	3:16	3:18	
3:30	3:32	3:34	3:37	3:41	3:44	3:46	3:48	
4:00	4:02	4:04	4:07	4:11	4:14	4:16	4:18	
4:30	4:32	4:34	4:37	4:41	4:44	4:46	4:48	
5:00	5:02	5:04	5:07	5:11	5:14	5:16	5:18	
5:30	5:32	5:34	5:37	5:41	5:44	5:46	5:48	
6:00	6:02	6:04	6:07	6:11	6:14	6:16	6:18	

#4 UPPER SIMS LOOP SATURDAY SERVICE

057	192	189	235	238	196	189	057	
Haines Place Park & Ride	Sims & Hendricks	Sheridan & Jefferson Health- care	Discovery & Sherman	Rainier & S. Park Ave (Opposite Goodwill)	Sims & Hendricks (Opposite QFC)	Sheridan & Jefferson Healthcare	Arrive Haines Place Park & Ride	
9:00	9:02	9:04	9:07	9:11	9:14	9:16	9:18	AM
9:30	9:32	9:34	9:37	9:41	9:44	9:46	9:48	
10:00	10:02	10:04	10:07	10:11	10:14	10:16	10:18	
10:30	10:32	10:34	10:37	10:41	10:44	10:46	10:48	
11:00	11:02	11:04	11:07	11:11	11:14	11:16	11:18	
11:30	11:32	11:34	11:37	11:41	11:44	11:46	11:48	
12:00	12:02	12:04	12:07	12:11	12:14	12:16	12:18	PM
12:30	12:32	12:34	12:37	12:41	12:44	12:46	12:48	
1:00	1:02	1:04	1:07	1:11	1:14	1:16	1:18	
1:30	1:32	1:34	1:37	1:41	1:44	1:46	1:48	
2:00	2:02	2:04	2:07	2:11	2:14	2:16	2:18	
2:30	2:32	2:34	2:37	2:41	2:44	2:46	2:48	
3:00	3:02	3:04	3:07	3:11	3:14	3:16	3:18	
3:30	3:32	3:34	3:37	3:41	3:44	3:46	3:48	
4:00	4:02	4:04	4:07	4:11	4:14	4:16	4:18	
4:30	4:32	4:34	4:37	4:41	4:44	4:46	4:48	
5:00	5:02	5:04	5:07	5:11	5:14	5:16	5:18	
5:30	5:32	5:34	5:37	5:41	5:44	5:46	5:48	
6:00	6:02	6:04	6:07	6:11	6:14	6:16	6:18	

#4 UPPER SIMS LOOP ROUTE MAP



#6A TRI AREA LOOP

057	057	192	002	105	007	006	133
Park & Ride to early Uptown Downtown pick-up	Depart Haines Place Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Irondale @ Sign Station	7th & Maude	5th & Eugene	Jefferson County Library
6:30	6:45	6:47	6:55	6:58	7:01	7:03	7:08
-	10:00	10:02	10:10	10:13	10:16	10:18	10:23
-	1:00	1:02	1:10	1:13	1:16	1:18	1:23
-	2:00	2:02	2:10	2:13	2:16	2:18	2:23
-	4:00	4:02	4:10	4:13	4:16	4:18	4:23

#6A TRI AREA LOOP

8:45	9:00	9:02	9:10	9:13	9:16	9:18	9:23
-	4:00	4:02	4:10	4:13	4:16	4:18	4:23



#6B TRI AREA LOOP

057	192	002	107	056	041	132	239
Depart Haines Place Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Opposite Salmon Bus. Park	HJ Carroll Park	Chimacum Chevron	Irondale Rd & Curtiss St	Port Hadlock Post Office
9:00	9:02	9:10	9:12	9:17	9:19	9:21	9:22
11:00	11:02	11:10	11:12	11:17	11:19	11:21	11:22
12:00	12:02	12:10	12:12	12:17	12:19	12:21	12:22
3:00	3:02	3:10	3:12	3:17	3:19	3:21	3:22
7:05	7:07	7:15	7:17	7:22	7:24	7:26	7:27

*Transfer to #7 @ 7:44 PM for transportation beyond Four Corners

#6B TRI AREA LOOP

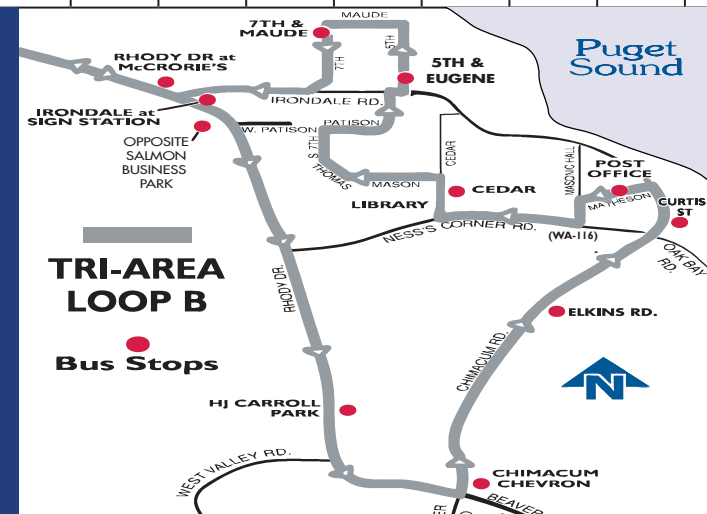
11:00	11:02	11:10	11:12	11:17	11:19	11:21	11:22
1:00	1:02	1:10	1:12	1:17	1:19	1:21	1:22
7:05	7:07	7:15	7:17	7:22	7:24	7:26	7:27

WEEKDAY SERVICE

140	131	101	056	108	002	189	057	
Port Hadlock Post Office	Port Hadlock QFC	Chimacum Light (N)	HJ Carroll Park	Salmon Business Park	63 Four Corners Park & Ride	Sheridan & Jefferson Healthcare	Arrive Haines Place Park & Ride	
7:10	7:11	7:15	7:17	7:19	7:24	7:33	7:35	AM
10:25	10:26	10:30	10:32	10:34	10:39	10:48	10:52	
1:25	1:26	1:30	1:32	1:34	1:39	1:50	1:52	PM
2:25	2:26	2:30	2:32	2:34	2:39	2:48	2:52	
4:25	4:26	4:30	4:32	4:34	4:39	4:48	4:52	

SATURDAY SERVICE

9:25	9:26	9:30	9:32	9:34	9:39	9:48	9:50	AM
4:25	4:26	4:30	4:32	4:34	4:39	4:48	4:50	PM



WEEKDAY SERVICE

143	232	233	104	002	189	057	
Cedar (N of Library)	5th & Eugene	7th & Maude	HWY 19 (Rhody Dr) @ McCrories	63 Four Corners Park & Ride	Sheridan & Jefferson Healthcare	Arrive Haines Place Park & Ride	
9:25	9:29	9:32	9:35	9:39	9:48	9:52	AM
11:25	11:29	11:32	11:35	11:39	11:48	11:53	
12:25	12:29	12:32	12:35	12:39	12:48	12:52	PM
3:25	3:29	3:32	3:35	3:39	3:48	3:52	
7:30	7:34	7:37	7:40	*7:44	-	-	

SATURDAY SERVICE

11:25	11:29	11:32	11:35	11:39	11:48	11:50	AM
1:25	1:29	1:32	1:35	1:39	1:48	1:50	PM
7:30	7:34	7:37	7:40	7:44	7:53	7:55	

#7 POULSBO/COMMUTER WEEKDAY SERVICE PORT TOWNSEND TO POULSBO

054	057	192	002	143	131	153	165	175	098	057	
Food Co-op to Early Uptown Downtown pickup	Depart Haines Place Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Cedar (North of Library)	Port Hadlock QFC	Oak Bay & Olympus	Port Ludlow (Breaker Lane)	Paradise Bay & Pine	Hood Canal Bridge West	Arrive N. Viking Transfer Ctr.	
5:45	5:59	6:01	6:09	6:15	6:18	6:28	6:33	6:39	6:43	6:59	
-	9:15	9:17	9:26	9:33	9:37	9:47	9:52	9:58	10:02	10:18	AM
	10:40	10:42	10:50	10:57	11:01	11:11	11:16	11:22	11:26	11:45	
-	3:12	3:14	3:23	3:31	3:35	3:45	3:50	3:56	4:00	4:16	PM
-	5:08	5:10	5:19	5:26	5:31	5:41	5:46	5:52	5:56	6:12	

*Connection to #1 Brinnon and #8 Sequim at 6:12 AM

#7 POULSBO/COMMUTER WEEKDAY SERVICE POULSBO TO PORT TOWNSEND

177	191	167	163	156	132	133	002	189	057	
Depart North Viking Transfer Center	Shine Tidelands	Paradise Bay & Maple	Port Ludlow (Anchor Lane)	Oak Bay & Verner	Irondale Rd & Curtis Street	Jefferson County Library	63 Four Corners Park & Ride	Sheridan & Jefferson Healthcare	Arrive Haines Place Park & Ride	
7:26	7:40	7:44	7:50	7:55	8:05	8:08	8:14	8:23	8:27	AM
10:53	11:07	11:11	11:17	11:22	11:32	11:36	11:41	11:50	11:54	
12:15	12:29	12:33	12:39	12:44	12:54	12:58	1:03	1:12	1:16	PM
5:08	5:25	5:29	5:35	5:40	5:50	5:54	5:59	6:08	6:12	
6:56	7:10	7:14	7:20	7:25	7:35	7:39	7:44	7:53	7:57	

*Connection to outbound #8 Sequim at 6:02 PM

#7 POULSBO/COMMUTER SATURDAY SERVICE PORT TOWNSEND TO POULSBO

057	192	002	143	131	153	165	178	098	057	
Depart Haines Place Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Cedar (North of Library)	Port Hadlock QFC	Oak Bay & Olympus	Port Ludlow (Breaker Lane)	Paradise Bay & Pine	Hood Canal Bridge West	Arrive N. Viking Transfer Ctr.	
9:25	9:27	9:35	9:40	9:44	9:54	9:59	10:05	10:09	10:25	AM
2:30	2:32	2:40	2:45	2:49	2:59	3:04	3:10	3:14	3:30	PM

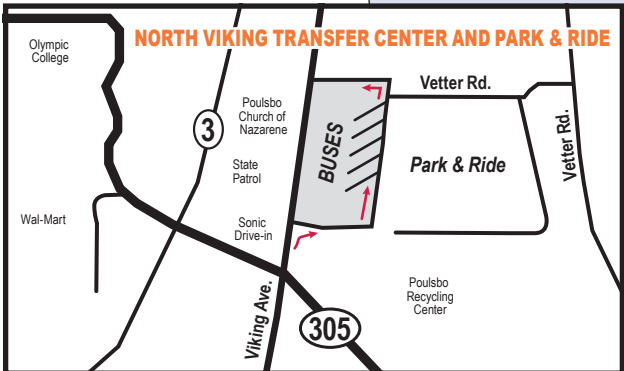
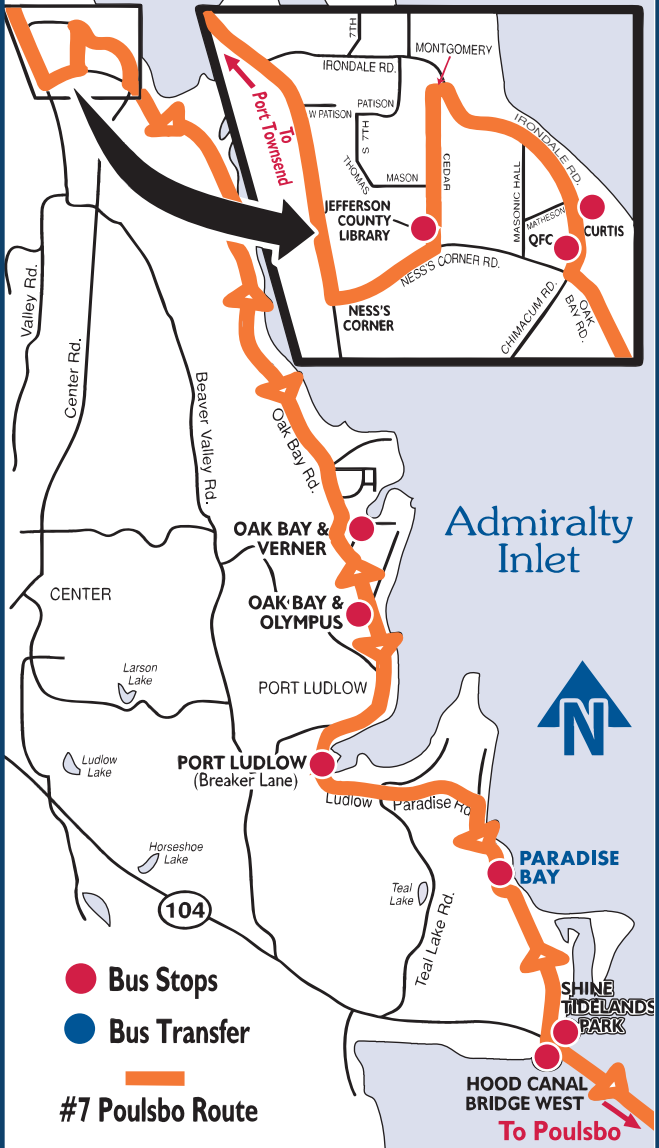
#7 POULSBO/COMMUTER SATURDAY SERVICE POULSBO TO PORT TOWNSEND

177	191	167	163	156	132	133	002	189	057	
Depart North Viking Transfer Center	Shine Tidelands	Paradise Bay & Maple	Port Ludlow (Anchor Lane)	Oak Bay & Verner	Irondale Rd & Curtis Street	Jefferson County Library	63 Four Corners Park & Ride	Sheridan & Jefferson Healthcare	Arrive Haines Place Park & Ride	
10:43	10:57	11:01	11:07	11:12	11:22	11:26	11:31	11:39	11:43	AM
4:08	4:22	4:26	4:32	4:37	4:47	4:51	4:56	5:04	5:08	PM

No stops in Kitsap County between Bridge Way NE & Highway 305 and Viking Road, North Viking Transfer Center.

North Viking Transfer Center is located near the intersection of Hwy 305 and Viking Ave in Poulsbo.

#7 POULSBO/COMMUTER ROUTE MAP



#8 SEQUIM WEEKDAY SERVICE PORT TOWNSEND TO SEQUIM

057	192	002	084	069	073	186	
Depart Haines PI Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Opposite Discovery Bay Store	Gardiner Store	S'Klallam Tribal Center	Arrive Sequim Transfer Center	
**	**	6:11	6:20	6:27	6:33	6:47	AM
8:40	8:42	8:52	9:00	9:08	9:14	9:27	
11:45	11:47	11:57	12:05	12:13	12:19	12:33	
3:15	3:17	3:27	3:35	3:43	3:49	4:03	PM
5:50	5:52	*6:02	6:10	6:18	6:24	6:38	

** See #7 for connections from Haines PI Park & Ride

*Holds at Four-Corners for transfers from inbound #7 Poulsbo at 5:59pm

#8 SEQUIM WEEKDAY SERVICE SEQUIM TO PORT TOWNSEND

186	095	094	068	002	189	057	
Departs Sequim Transfer Center	Opposite S'Klallam Tribal Center	Gardiner Cemetery Rd	Discovery Bay Store	63 Four Corners Park & Ride	Sheridan & Jefferson Healthcare	Arrives Haines PI Park & Ride	
6:52	7:03	7:08	7:15	*7:25	7:34	7:37	AM
9:40	9:50	9:56	10:03	**10:13	10:21	10:24	
12:50	1:00	1:06	1:16	**1:25	1:36	1:40	
4:20	4:32	4:38	4:46	4:57	5:06	5:09	PM
6:40	6:51	6:56	7:03	7:13	7:21	7:23	

*Connection to outbound #1 Brinnon 7:40am

** No connection to Tri Area

#8 SEQUIM SATURDAY SERVICE PORT TOWNSEND TO SEQUIM

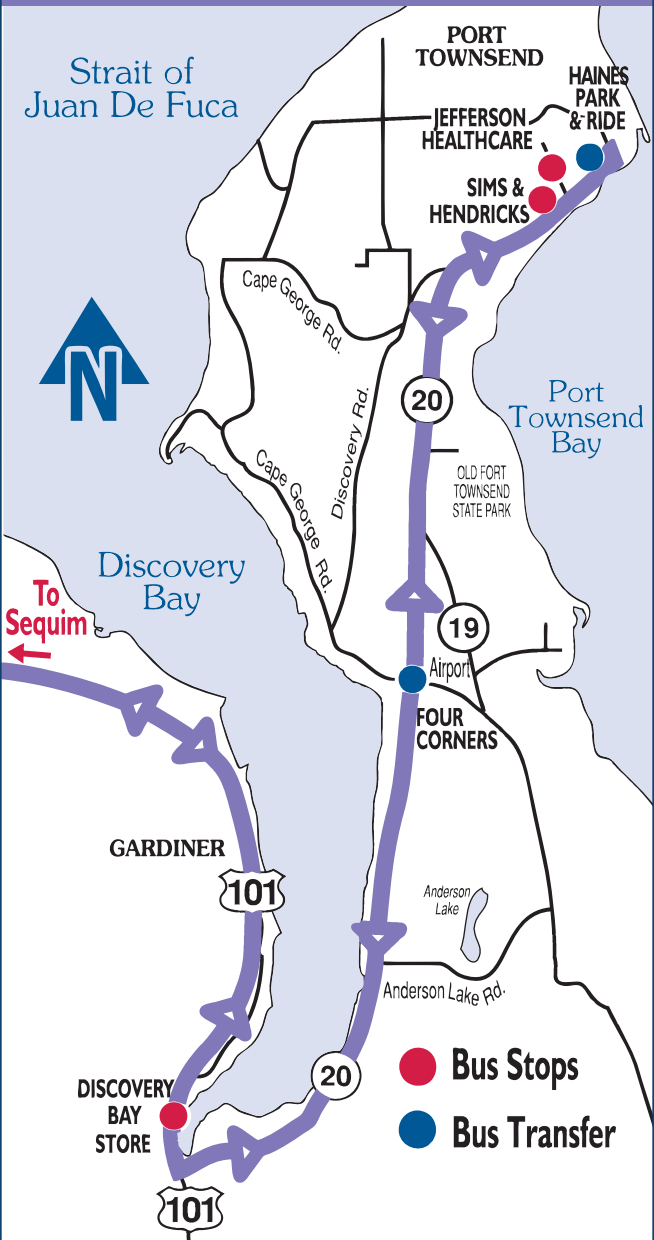
057	057	192	002	084	069	073	186	
Park & Ride to early Uptown Downtown Pick-up	Depart Haines PI Park & Ride	Sims & Hendricks	63 Four Corners Park & Ride	Opposite Discovery Bay Store	Gardiner Store	S'Klallam Tribal Center	Arrive Sequim Transfer Center	
7:00	7:15	7:17	7:27	7:35	7:43	7:49	8:03	AM
-	5:00	5:02	5:12	5:20	5:28	5:34	5:48	PM

#8 SEQUIM SATURDAY SERVICE SEQUIM TO PORT TOWNSEND

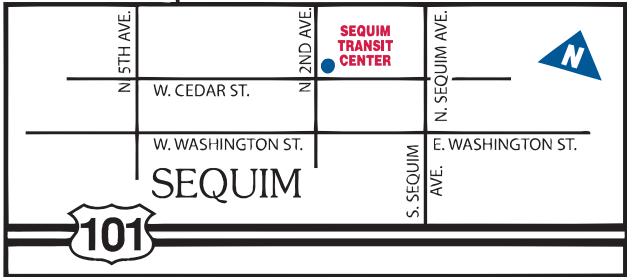
186	095	094	068	002	189	057	
Departs Sequim Transfer Center	Opposite S'Klallam Tribal Center	Gardiner Cemetery Rd	Discovery Bay Store	63 Four Corners Park & Ride	Sheridan & Jefferson Healthcare	Arrives Haines PI Park & Ride	
8:10	8:21	8:26	8:33	8:43	8:51	8:53	AM
5:53	6:04	6:09	6:16	6:26	6:34	6:36	PM

Sequim Transfer Center is located at 190 W Cedar St & 2nd Ave

#8 SEQUIM ROUTE MAP



- Bus Stops
- Bus Transfer

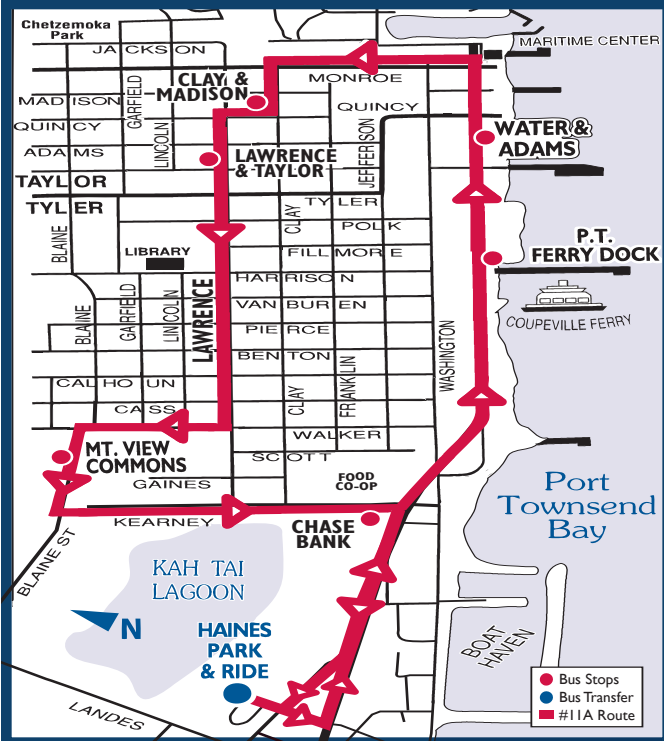


#11 SHUTTLE - LOOP A WEEKDAY SERVICE

057	178	217	046	135	009	134	057	
Depart Haines Place Park & Ride	Ferry Dock	Water & Adams	Clay & Madison	Lawrence & Taylor	Opposite Mountain View Commons	Chase Bank	Arrive Haines Place Park & Ride	
7:00	7:03	7:04	7:07	7:08	7:11	7:12	7:20	
7:40	7:43	7:44	7:47	7:48	7:51	7:52	8:00	
8:00	8:03	8:04	8:07	8:08	8:11	8:12	8:20	AM
9:00	9:03	9:04	9:07	9:08	9:11	9:12	9:20	
10:00	10:03	10:04	10:07	10:08	10:11	10:12	10:20	
11:00	11:03	11:04	11:07	11:08	11:11	11:12	11:20	
12:00	12:03	12:04	12:07	12:08	12:11	12:12	12:20	
1:00	1:03	1:04	1:07	1:08	1:11	1:12	1:20	
2:00	2:03	2:04	2:07	2:08	2:11	2:12	2:20	
3:00	3:03	3:04	3:07	3:08	3:11	3:12	3:20	PM
4:00	4:03	4:04	4:07	4:08	4:11	4:12	4:20	
5:00	5:03	5:04	5:07	5:08	5:11	5:12	5:20	
6:00	6:03	6:04	6:07	6:08	6:11	6:12	6:20	
8:00	8:03	8:04	8:07	8:08	8:11	8:12	8:20	

#11 SHUTTLE - LOOP A SATURDAY SERVICE

9:00	9:03	9:04	9:07	9:08	9:11	9:12	9:20	
10:00	10:03	10:04	10:07	10:08	10:11	10:12	10:20	AM
11:00	11:03	11:04	11:07	11:08	11:11	11:12	11:20	
12:00	12:03	12:04	12:07	12:08	12:11	12:12	12:20	
1:00	1:03	1:04	1:07	1:08	1:11	1:12	1:20	
2:00	2:03	2:04	2:07	2:08	2:11	2:12	2:20	
3:00	3:03	3:04	3:07	3:08	3:11	3:12	3:20	PM
4:00	4:03	4:04	4:07	4:08	4:11	4:12	4:20	
5:00	5:03	5:04	5:07	5:08	5:11	5:12	5:20	
6:00	6:03	6:04	6:07	6:08	6:11	6:12	6:20	
8:00	8:03	8:04	8:07	8:08	8:11	8:12	8:20	



#11 SHUTTLE - LOOP B WEEKDAY SERVICE

057	054	142	160	137	218	055	057	
Depart Haines Place Park & Ride	Food Co-op	Mountain View Commons	Opposite PT Library	Lawrence & Tyler	Water & Quincy	Water & Fillmore Opposite Ferry Dock	Arrive Haines Place Park & Ride	
8:30	8:32	8:33	8:35	8:36	8:37	8:40	8:50	AM
9:30	9:32	9:33	9:35	9:36	9:37	9:40	9:50	
10:30	10:32	10:33	10:35	10:36	10:37	10:40	10:50	
11:30	11:32	11:33	11:35	11:36	11:37	11:40	11:50	
12:30	12:32	12:33	12:35	12:36	12:37	12:40	12:50	PM
1:30	1:32	1:33	1:35	1:36	1:37	1:40	1:50	
2:30	2:32	2:33	2:35	2:36	2:37	2:40	2:50	
3:30	3:32	3:33	3:35	3:36	3:37	3:40	3:50	
4:30	4:32	4:33	4:35	4:36	4:37	4:40	4:50	
5:30	5:32	5:33	5:35	5:36	5:37	5:40	5:50	
6:30	6:32	6:33	6:35	6:36	6:37	6:40	6:50	

#11 SHUTTLE - LOOP B SATURDAY SERVICE

9:30	9:32	9:33	9:35	9:36	9:37	9:40	9:50	AM
10:30	10:32	10:33	10:35	10:36	10:37	10:40	10:50	
11:30	11:32	11:33	11:35	11:36	11:37	11:40	11:50	
12:30	12:32	12:33	12:35	12:36	12:37	12:40	12:50	PM
1:30	1:32	1:33	1:35	1:36	1:37	1:40	1:50	
2:30	2:32	2:33	2:35	2:36	2:37	2:40	2:50	
3:30	3:32	3:33	3:35	3:36	3:37	3:40	3:50	
4:30	4:32	4:33	4:35	4:36	4:37	4:40	4:50	
5:30	5:32	5:33	5:35	5:36	5:37	5:40	5:50	
6:30	6:32	6:33	6:35	6:36	6:37	6:40	6:50	



PASSENGER CODE OF CONDUCT

For the safety and comfort of all, Jefferson Transit Authority requires our customers to:

- Ride quietly and respect the rights of other passengers
- Pay the correct cash fare or show a pass when boarding
- Remain seated while the bus is in motion
- Hold on to a hand rail while the bus is in motion if no seats are available
- Allow transit operators to drive their Vehicles safely
- Keep all beverages in spill-proof containers
- Refrain from eating on all Jefferson Transit Vehicles
- Not carry hazardous materials while riding on any Jefferson Transit Vehicle
- Keep animals, including pets and service animals, under close control or in a closed container
- Cross behind buses, and wait until after the buses leave to cross the street
- Walk with bikes and carry skateboards at any Jefferson Transit Authority properties
- Keep aisles free of all items

Violations of RCW 9.91.025 include:

- Using drugs or alcohol, smoking, littering, spitting, possessing strong body odors, playing audible music, swearing, or otherwise behaving in an unruly or harassing manner are all prohibited on all Jefferson Transit Property and vehicles
- Possession of unissued transfer or fare media or tenders an unissued transfer or fare media as proof of payment.

Jefferson Transit will exclude any passenger for not complying with Jefferson Transit Passenger Code of Conduct or the Revised Code of Washington (RCW 9.91.025) which further governs passenger conduct.

LOST & FOUND, PETS, BICYCLES

LOST & FOUND

If you lose an item on a Jefferson Transit Bus, please call our office at 360-374-4104.

PETS

Service animals are welcomed and allowed. All animals must either be in container or leashed and under the owner's control. Leashed animals must remain on the floor. When connecting to other transit agencies, please check their policy.

BICYCLES

Bicycles will be transported on "space available" basis.

PLEASE NOTIFY DRIVER WHEN REMOVING A BICYCLE FROM THE CARRIER.

FARES & BUS PASSES

ONE WAY FARES

Adults.....	50¢
Disabled, Seniors, Youth	25¢
Children 6 & Under	Free

BUS PASSES

Daily Pass.....	75¢
<i>Travel all day on Jefferson Transit Olympic Connection</i>	

Monthly Pass - Adults.....	\$15
Monthly Pass - Disabled, Seniors, Youth	\$7
<i>1st Day of the month through the 5th day of the following month for unlimited rides. Non-Transferable.</i>	

Punch Pass	\$5 or \$10
<i>The driver deducts the cost of each fare each time you board the bus until the purchase price of the pass has been met. Transferable.</i>	

FLAG STOPS

To request a flag stop, please call Dispatch at 1-800-371-0497 to give your location. Stand in a safe, visible spot, allowing enough space for a driver to make a safe stop. Flag down a driver by extending your arm and waving up and down. If it is dark, please use a flashlight or reflector to ensure that the driver sees you.

ROUTE DEVIATIONS

The Olympic Connection will deviate from a regular route to locations within 3/4 of a mile off Hwy 101 on request. To request a deviation, call 1-800-371-0497 between 6am and 5pm, Mon-Sat. Requests for a deviation must be received no later than 40 minutes before the desired trip departs from Forks. It is preferable for requests to be made 24 hours in advance to assure coordination with the driver. Due to time and travel constraints, deviations may be limited. When calling to request a deviation, you will be asked your name, address, destination address (when applicable), telephone number and desired pick up time. If you need to cancel your ride, please notify us as soon as possible.

CONNECTING SERVICES

The Olympic Connection connects with two other local systems. Transfers to **Grays Harbor Transit** are made at **Amanda Park** (Amanda Park Mercantile at Lake Quinault) for travel to Aberdeen. Transfers to **Clallam Transit** are made at the **Forks Transfer Center**, for travel to Port Angeles. These services require a fare and exact change is required.

Forks Transfer Center is located at:
551 S Forks Ave & E St, Forks WA 98331

Amanda Park Transfer Center is located at:
6088 US Hwy 101 & Lake Dr N, Amanda Park, WA 98526



JEFFERSON TRANSIT

OLYMPIC CONNECTION BUS SCHEDULE

Effective May 20, 2019

Replaces Schedule Dated September 17, 2018



360-385-4777 • 800-371-0497

For deaf or hard of hearing; DIAL 711 for a relay operator

www.jeffersontransit.com

Schedule subject to change

**JEFFERSON TRANSIT OLYMPIC CONNECTION
WEEKDAY SERVICE FORKS TO AMANDA PARK**

Depart Forks Transfer Center	Upper Hoh	Hoh Tribal Center	Cedar Creek	Kalaloch	Queets	Clearwater	Arrive Amanda Park	
7:00	7:14	7:32	7:38	7:56	8:02	8:07	8:27	AM
11:05	11:19	11:37	11:43	12:01	12:07	12:12	12:32	
2:40	2:54	3:12	3:18	3:36	3:42	3:47	4:07	PM
6:45	6:59	7:17	7:23	7:41	8:00	-	-	

AMANDA PARK TO FORKS

Depart Amanda Park	Clearwater Road	Queets	Kalaloch	Cedar Creek	Hoh Tribal Center	Upper Hoh	Arrive Forks Transfer Center	
8:48	9:08	9:13	9:30	9:41	9:47	10:05	10:19	AM
12:53	1:13	1:18	1:35	1:46	1:52	2:10	2:24	
4:23	4:43	4:48	5:05	5:16	5:22	5:40	5:54	PM
-	-	8:00	8:06	8:17	8:23	8:41	8:55	

**JEFFERSON TRANSIT OLYMPIC CONNECTION
SATURDAY SERVICE FORKS TO AMANDA PARK**

Depart Forks Transfer Center	Upper Hoh	Hoh Tribal Center	Cedar Creek	Kalaloch	Queets	Clearwater	Arrive Amanda Park	
7:20	7:34	7:52	7:58	8:16	8:22	8:27	8:47	AM
2:40	2:54	3:12	3:18	3:36	3:42	3:47	4:07	PM

AMANDA PARK TO FORKS

Depart Amanda Park	Clearwater Road	Queets	Kalaloch	Cedar Creek	Hoh Tribal Center	Upper Hoh	Arrive Forks Transfer Center	
9:10	9:30	9:35	9:48	9:59	10:05	10:23	10:37	AM
4:23	4:43	4:48	5:05	5:16	5:22	5:40	5:54	PM

Forks Transfer Center is located at 551 S Forks Ave & "E" St

 = Flag Stop

SUNDAY & HOLIDAYS

Service does not operate on the following days:

Sundays, New Year's Day, Memorial Day, Independence Day, Labor Day, Veteran's Day, Thanksgiving Day, Christmas Day

 **Bus Stops**
 **Olympic Connection Route**

